

# FINANCIAL TIMES

## Pension funds

Threats from tax and demography

Barry Riley, Page 17

## Wallenberg

An old salesman in Shanghai

Page 21

## Collapsed states

Chaos from Albania to Zaire

Edward Mortimer, Page 14

## Today's surveys

Russia; Danish Banking and Finance

Separate sections

World Business Newspaper <http://www.FT.com>

WEDNESDAY APRIL 9 1997



## West Bank clashes leave three dead and 100 injured

A Palestinian man was shot dead by a Jewish settler and two more died after being hit by rubber bullets fired by Israeli soldiers in violence which yesterday swept the West Bank city of Hebron (above) leaving at least 100 hurt. Earlier, Israeli prime minister Benjamin Netanyahu said after inconclusive talks in Washington with President Bill Clinton that he would not stop construction of a Jewish settlement at Har Homa in east Jerusalem.

**Ralph Lauren in \$600m public offering:** US fashion designer Ralph Lauren announced a \$600m initial public offering of shares in his company, the New York based Polo Ralph Lauren. Page 17

**Prodi fails to find unity on Albania:** Italian prime minister Romano Prodi appealed in vain for feuding political parties to show a united front and support an Italian-led humanitarian mission to Albania. Page 16

**China woos France over arms sales:** Beijing renewed efforts to break down an international embargo on arms sales and singled out France as the potential key supplier, military attaches in Beijing said. Page 16

**Commerzbank warns on bankruptcies:** Commerzbank chairman Martin Kohlhaussen warned about Germany's high level of corporate bankruptcies and said politicians had been slow to push through economic reforms. Page 17

**EU reaches steel deal with Moscow:** The European Union will open its market fully to Russian steel imports provided Russia introduces EU-style rules on competition policy, state aid and environmental protection in its steel sector. Page 8

**Rolls-Royce in Russian venture:** UK aero engine maker Rolls-Royce signed an agreement for a joint venture in Russia to turn military jet engines into industrial gas turbines. Page 8

**Dow Jones presses on with revamp:** Information provider and publishing group Dow Jones of the US pushed ahead with controversial plans to revamp its online information business in spite of calls from some shareholders for a rethink of the \$500m overhaul. Page 17

**US to succeed Japan as top donor:** Japan is likely to lose to the US its position as the world's top aid donor following a 35 per cent fall in its official development assistance in 1996 to \$5.6bn. Page 4

**Zaire rebels to raise diamond output:** Zaire's rebel movement signalled its intention to restore diamond production in the regional capital of Mbuji-Mayi to pre-invasion levels. Page 6

**US clash over weapons treaty:** Three former US defence secretaries urged the Senate not to ratify the Chemical Weapons Convention, as the issue turned into a test of wills between the administration and Congress. Page 10

**Malaysia shares rise:** Share prices rose in Malaysia after the central bank eased lending curbs. The Manila market fell to a six-month low on fears that the banking and property sectors were heading for a downturn. Page 4

**Indian truck drivers' strike costs \$1bn:** An eight-day strike by Indian truck drivers has cost \$1bn so far in lost export earnings, Ramu Deora, president of the Federation of Indian Export Organisations, said. Page 4

**Nissan to export to Taiwan:** Nissan is to become the first Japanese carmaker to export luxury cars to Taiwan after Taipei lifted a 23-year ban on Japanese car imports. Page 8

**Double hole-in-one:** Two women golfers playing against each other in a four-ball competition both scored holes-in-one at the same hole at Trentham, central England.

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STOCK MARKET INDICES	
New York: S&P 500	+1.13
Dow Jones Ind. Av.	+125.04
NASDAQ Composite	+125.08
Europe: FTSE 100	+12.00
Germany: DAX	+12.00
France: CAC 40	+12.00
Japan: Nikkei 225	+12.00

US CURRENCY RATES	
Dollar: £/\$	1.6234
Yen: ¥/\$	147.12
Mark: M/\$	1.47
Swiss: S/\$	1.47
Italian: L/\$	1.47
Spanish: P/\$	1.47
Portuguese: Esc/\$	1.47
Belgian: B/\$	1.47
Dutch: G/\$	1.47
Australian: A/\$	1.47
Canadian: C/\$	1.47
South African: R/\$	1.47
Israeli: N/\$	1.47
Indian: Ru/\$	1.47
Chinese: Y/\$	1.47
Thai: B/\$	1.47
Singapore: S/\$	1.47
Malaysian: M/\$	1.47
Indonesian: Rp/\$	1.47
Philippine: P/\$	1.47
Vietnamese: D/\$	1.47
Laotian: K/\$	1.47
Myanmar: K/\$	1.47
Burmese: K/\$	1.47
Siamese: B/\$	1.47
Cambodian: R/\$	1.47
Laotian: K/\$	1.47
Myanmar: K/\$	1.47
Burmese: K/\$	1.47
Siamese: B/\$	1.47
Cambodian: R/\$	1.47

OTHER RATES	
UK: 3-mth Interbank	5.14
UK: 10 yr Gilt	5.75
France: 10 yr OAT	5.72
Germany: 10 yr Bund	5.65
Japan: 10 yr JGB	5.65

NORTH SEA OIL (April)	
Brent Blend	\$17.02
Dutch	\$17.02

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## Boycott forces Hoechst to drop abortion pill

Drugs company 'unable to take risk' after campaign

By Andrew Jack in Paris, Bruce Clark in Washington and Daniel Green in London

Hoechst, the German pharmaceuticals company, has been forced to end its involvement with RU 486, the controversial abortion pill, after US anti-abortion activists announced a boycott of its products. Roussel Uclaf, Hoechst's French subsidiary, said it "could not take the risk" of continuing to produce the

drug, which is currently sold in Britain, France and Sweden and allows women to abort an embryo in the first two months of pregnancy. It said it would abandon the search for commercial partners to make it under licence. Industry analysts said it was the first time a leading pharmaceuticals company had

given up the rights to a drug which was judged by regulators to be safe and effective. Anti-abortion activists last week took full-page newspaper advertisements to urge US consumers not to use Allegra, a recently launched Hoechst anti-bay fever treatment whose annual sales are expected to exceed \$300m within

the next three years. The campaign is backed by the Christian Coalition, one of the most powerful lobby groups on the religious right. The French company said it was transferring worldwide rights to make and sell RU 486 outside the US to Dr Edouard Sakiz, a scientist and former chairman of the Roussel-Uclaf

supervisory board who helped create the drug. The company gave up US rights to RU 486 in 1994. The rights to manufacture and market RU 486 in the US were transferred in 1994 to the Population Council, a New York-based non-profit organisation which still hopes to make it available to US

women by the end of this year. The Population Council said yesterday's decision would make no difference to its own plans. It had already found a manufacturer, whose identity was being kept secret, and it was confident of getting final approval from the US Food and Drug Administration in the next few months. Hoechst has had reservations about the group's involvement with

Continued on Page 16

## Shareholders seeking \$1.6bn over alleged mismanagement

## Sumitomo directors to be sued over losses

By Gillian Tett in Tokyo

Shareholders in Sumitomo Corporation, the Japanese company which lost \$2.6bn in a copper trading scandal last year, have taken the unprecedented step in Japan of directly suing directors for alleged mismanagement.

A shareholders' group has lodged a suit for ¥200.4bn (\$1.6bn) worth of damages from Mr Tomiichi Akiyama, Sumitomo's previous president, and four other senior managers for their personal responsibility in the losses. The case could prove a corporate and cultural landmark in a country renowned for shareholder passivity.

Lawyers said yesterday the move was the first time Japanese company directors had been specifically sued for failing to impose proper management controls. Other cases have been brought on behalf of shareholders for fraud and extortion since the law was amended in 1993 to make this easier.

Yuko Sangyo, an Osaka-based textile company and shareholder in Sumitomo, brought the case with backing from the Osaka shareholders' group. Japan's reputation for corporate governance has been tarnished in recent months by a series of scandals, including revelations about payments by Japanese security houses to corporate extortionists.

Mr Koji Morioka of the shareholders' group said that mismanagement at a company as large as Sumitomo "damages Japan's credibility in international society". Sumitomo yesterday refused to comment on the case.

Last November, Japanese prosecutors charged Mr Yasuo Hamanaka, formerly Sumitomo's star copper trader, with forging documents to conceal his \$2.6bn loss in trades during Japan's largest corporate fraud.

Sumitomo and Japanese government officials have insisted that Mr Hamanaka acted alone but Mr Tadashi Matsumaru, the Osaka lawyer bringing the case, said yesterday: "We can't believe that Mr Hamanaka acted alone."

He argues that the company failed to impose proper internal management controls and systems of risk management. In particular, he alleges that the company could have avoided the copper losses after 1991 if it had heeded warnings from the London metal exchange.

Lawyers were uncertain about the likely outcome of the case. However some said that Mr Matsumaru, a respected lawyer, must feel confident of his arguments to have taken the risk of bringing the case to court. Japanese courts have powers to penalise shareholders if they are believed to have brought cases for reasons of "malice" or "gain".

## Congress urged to act over reform of financial system

By Gerard Baker in Washington

The US Congress must act soon to legislate for far-reaching reform of the country's financial system, Mr James Leach, chairman of the House of Representatives' Banking Committee, said yesterday.

Mr Leach, whose committee is considering radical proposals to deregulate financial services, said the need for reform had been given greater urgency by the announcement on Monday of the proposed merger between Bankers Trust, a New York investment bank, and the securities company, Alex. Brown.

The prospects for change this year now seem better than ever, following the decision by several groups to drop their opposition. Earlier this year, for example, the main US

insurers indicated they could now support reform. "A consensus is developing in favour of the integration of the financial services industry," Mr Leach, a Republican, said in an interview.

He said it was critical that lawmakers press ahead with US financial services liberalisation since there were a number of other potential financial mergers held up by current regulations.

Mr Leach is trying once again in the current legislative session to reform the 60-year old Glass-Steagall Act that formally prevents mergers between banks, securities companies and other financial institutions.

Though Glass-Steagall has been relaxed in recent years to allow mergers such as Bankers Trust-Alex. Brown, it still severely limits wider merger

activity in the financial sector.

The impetus for reform has been complicated by the desire of some senators and congressmen to go much further. Led by Republican senator Mr Alfonse D'Amato, the chairman of the Senate Banking committee, with bipartisan support in the congress, they favour a more radical proposal that would eliminate barriers between financial and non-financial corporations. The idea is to permit the creation of bank-centred conglomerates along the lines of the universal banking model in Germany, or the Keiretsu industrial grouping system in Japan.

Mr Leach and other banking specialists oppose such a move, which they argue would give big companies unfair

Continued on Page 16



Spring clean: A worker steam cleans the statue of former American president Abraham Lincoln inside Washington's Lincoln Memorial yesterday. The monument has to be scrubbed every year because of the effects of pollution and birds

Picture: Reuters

## Sharp fall in Germany's jobless

By Peter Norman in Bonn

Unemployment in Germany fell steeply last month but was still the highest recorded for March since the second world war and 335,900 above the same month last year.

Construction workers laid off amid January's harsh winter were re-hired because of the unusually mild spring. The federal labour office in Nuremberg reported a 194,700 fall in the politically sensitive "headline" unemployment total to 4.48m last month. Unemployment, adjusted for seasonal variations, declined by 15,000 from February to 4.3m, compared with the 20,000 drop forecast by economists.

The fall in seasonally adjusted unemployment was the result of a 16,000 drop in eastern Germany, reflecting the importance of the building industry in the economy.

In Bonn, Mr Peter Haus-

mann, the government spokesman, reaffirmed that the goal of Chancellor Helmut Kohl's administration was "to combat Germany's unacceptably high unemployment with total determination".

The government, trade unions and business leaders had agreed last year to halve the number of registered unemployed by 2000. "This goal is ambitious. But it can be achieved provided all three partners assume respon-

sibility and act," Mr Haus-

mann said. Mr Bernhard Jagoda, labour office president, said seasonally adjusted unemployment among women and white-collar staff increased "markedly" last month with sharp rises among technical and health service employees.

The latest figures mean that 11.7 per cent of the labour force was out of work last month compared with 12.2 per cent in February and 10.8 per

cent in March last year. On a seasonally adjusted basis, the unemployment rate was 11.2 per cent last month, with a continuing divergence between western Germany's 9.8 per cent average and eastern Germany's 17.2 per cent jobless rate.

Mr Jagoda took a cautious view of labour market trends, but some economists predicted a modest improvement. Mr

Continued on Page 16

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## NEWS: EUROPE

# 'Clean hands' Constantinescu tightens grip

Romania's president is winning support for his drive against corruption, reports Anatol Lieven

Mr Ilie Alexandru may be accused of having tempted fate, or at least of deliberately attracting attention.

A 90-room Texan ranch house modelled on the one in the television soap *Dallas*, a stallion called Rambo and a 50m copy of the Eiffel Tower were bound to stand out anywhere in Romania, let alone outside the small, remote town of Sibobzia.

Unfortunately for Mr Alexandru, a former boxer and cereal magnate, the attention he attracted included that of financial inspectors from the court of accounts. Since last week he has been in jail facing charges of falsifying loan documents.

His arrest is portrayed by Romanian officials as part of the new government's drive against corruption, which has focused on the granting of loans by state banks without following proper procedures or ensuring guar-

anteed repayment. Several leading bankers have been arrested or are under investigation and a large number of senior police officers have been replaced.

The administration, led by President Emil Constantinescu and Mr Victor Ciorbea, the prime minister, was elected last November on a platform which included a pledge to fight corruption and organised crime. Its efforts so far have helped ensure, according to opinion polls, that their public support has actually increased since the November elections, in spite of a very painful price liberalisation.

Mr Francois Ertori, World Bank mission chief in Romania, says: "This has been a very successful initiative on the part of the president. It has been politically rewarding and it has also had an effect on corruption. Even if it has not gone very far as yet, it has been a real thump on the table, which has shown people

that some practices won't be allowed to continue."

Government leaders also believe that this is essential to attract foreign investment. Mr Constantinescu says: "For seven years businessmen have kept telling me that there are two reasons why outside investment is so low: the authoritarianism and corruption of the bureaucracy, and the failure to combat organised crime."

This verdict is only partially endorsed by western observers. One diplomat says, "Anyone who has tried to do business here over the past seven years has experienced the number of bribes that had to be paid and come away saying 'bloody hell'."

However, others contend that the problem is not so much corruption as red tape, which the government is also planning to reduce by simplifying the rules for foreign investment.

Mr Ertori says that crime and

corruption in Romania, although a problem, have not reached anything like the levels in some parts of the former Soviet Union.

"This is still a law-governed society. It has not become a place in which corruption acts as an acid, dissolving society, in the way that you see elsewhere. It has never been a full-scale kleptocracy, and people are genuinely scared of the court of accounts."

The personal honesty and commitment of Mr Constantinescu and Mr Ciorbea are unquestioned.

As the president says wryly, "our great advantage is that no one in business circles here thought we would ever come to power, so they didn't bother to bribe us. Maybe that is one reason why we have remained honest."

According to a western investment banker, "Constantinescu is

personally honest and he was also never in government, so he never had to give and receive favours. So he has clean hands, which also means that he has a freer hand to insist on honest administration."

The government has, however, been faced with the question of how far to draw a line under the past.

A thorough investigation of all the privatisations and loans from state banks that took place under the previous administration of President Ion Iliescu would risk disrupting the reform process and even the Romanian economy.

Such an investigation is desired by many in Mr Constantinescu's National Peasants Party, and the Civic Alliance, the umbrella opposition group which defeated Mr Iliescu's party at the polls.

These groups are partly drawn from the old anti-communist dis-

sident movement.

Many of their members believe that not only was much of the privatisation process under the previous administration corrupt, but that much of the original capital of many Romanian companies was drawn from the accounts of state trading companies controlled by the Securitate, the notorious secret police of the Communist dictator Nicolae Ceausescu who was overthrown in 1989.

On the other hand, such a wide-ranging investigation would be very unwelcome to the business supporters of some of the other parties in the ruling coalition, the unity of which is by no means guaranteed. Western diplomats have also warned against carrying out what they call "witch hunts."

In the end, according to western analysts, the government's campaign may be largely limited to two objectives: to clean up the



Constantinescu: crime pledge

bureaucracy and banking sector, and to uncover the process by which the previous Iliescu administration is alleged to have extracted loans from state banks for its own political purposes, particularly in the run-up to last year's elections.

From the administration's point of view, this would kill a political and an ethical bird with one well-aimed stone.

## Italy faces transport strikes

By Robert Graham in Rome

A strike called for today by Italy's air traffic controllers was yesterday called off after mediation by Mr Ciriaco De Mita, transport minister.

But a string of other protests are due this month in the transport sector unless the minister can appease 250,000 workers angry about delayed wage deals and under-funded transport systems in need of major rationalisation.

Mr De Mita said this week that if a truce was agreed, it would be possible to agree on a long-term plan to upgrade Italy's public transport system by June.

Transport unions are taking advantage of their strong bargaining position to sustain privileges long protected by regulation and the absence of competition.

They are also able to exploit laws that are benign towards strikes. Equally, governments over the past five years have lacked the will and time to clip the power of transport unions.

The 1,250 air traffic controllers are trying to improve employment terms and ensure they monitor changes in the new traffic control authority. Some 125,000 rail workers are seeking renewal of a wage contract that lapsed in December 1995.

Progress has been complicated by the large number of unions involved. On April 16 station managers are due to go on a 24-hour strike while the train drivers intend to go on a 48-hour strike. The most radical union have called for a 24-hour stoppage on April 19.

Municipal transport workers, meanwhile, are protesting about the failure to tie up a new contract after 15 months of negotiations. The talks foundered because the government declined to release new funds to upgrade local transport until work forces are trimmed and productivity raised. The 125,000 workers in municipal transport have already staged a strike and are due to hold another tomorrow.

Yesterday also saw the beginnings of union protest in the electricity industry. Employees at Enel, the state-owned electricity company, staged a four-hour stoppage to highlight opposition to electricity privatisation plans.

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## EBRD banker for private sector

By Anthony Robinson, East Europe Editor

Mr Ronald Freeman, the American investment banker who played a key role in building the European Bank for Reconstruction and Development into the biggest single investor and lender to the private sector in the former Soviet bloc, is returning to the private sector. He is to become joint head of global investment banking at Salomon Brothers in London.

The search for another senior US banking figure to replace him as bank first vice-president has not yet produced a successor but "the process is still under

way," Mr Jacques de Larosière, EBRD president, told the board yesterday.

The intention was to nominate a successor before the bank's annual general meeting in London this weekend. Several potential candidates were approached, but the favoured candidate, a US banker with leveraged buy-out and investment banking experience, declined.

"I'm leaving on a high with the portfolio in good shape, our capital doubled by last year's \$10bn capital increase and a good staff. But I won't go until my successor is fully in place and I have a wonderful candidate in my sights," Mr Freeman said last night.

Despite some lobbying for a European candidate, the top banking position is essentially reserved for an American. This was part of a deal agreed between the bank's 56 government shareholders in 1991 when the London-based bank was set up to facilitate transition of the former centrally planned economies to market methods and institutions.

The US government, which insisted the new bank concentrate mainly on helping the emerging private sector, is the largest single shareholder in the EBRD with a 10 per cent stake.

The 15 EU governments have 57 per cent between them and the former com-

munist member states another 12 per cent. Mr Freeman spent 18 years with Salomon Brothers before joining the EBRD along with Mr Jacques Attali, the founding president, in 1991.

His insistence that all deals comply with the bank charter's requirement for "sound banking principles" led to initial criticism that the bank was too rigid in dealings with inexperienced borrowers.

He described the bank as a "financial boot-camp" where recruits were trained in the basic disciplines of borrowing and repaying which would allow them to borrow from the many private sources of finance which

have emerged in recent years.

Under his leadership the EBRD committed more than \$10bn to projects in the region and raised more than double that amount from co-financing and other ways of leveraging the bank's own efforts, by providing "comfort" for private investors through its influence with host governments and growing experience in the region.

Salomon Brothers is advising the Romanian cities of Constanta and Brasov on municipal bond issues and planning eurobond issues for power and phone companies in Moscow, with a debut municipal eurobond for St Petersburg.

## Dutch dial early for deregulation

Netherlands beats EU deadline but leaves regulatory gap, writes Gordon Cramb

Going to friends for dinner and don't want to miss a phone call? Press a few buttons and redirect it for free. Want an e-mail address without having to pay anything to an Internet provider? That too is on offer for customers of KPN, the Dutch posts and telecoms utility which hopes that such services will help it beat the competition when its fixed-line monopoly ends in less than three months.

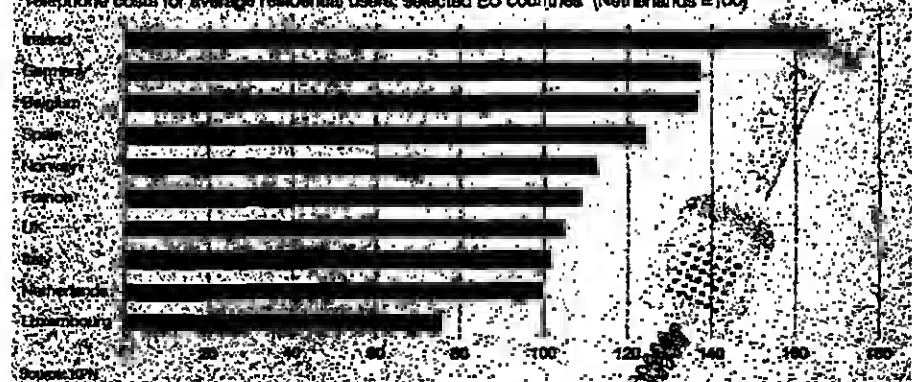
The Netherlands is Europe's sixth biggest telecoms market, worth about \$15bn (\$9bn) a year. Its liberalisation, before the European Union's January 1998 deadline, has attracted a throng of entrants - among them BT of the UK, industry entrepreneurs from the US, and local cable companies. All have been forced into a love-hate relationship with KPN, as The Hague's rush to open the market has left in its wake a regulatory vacuum.

Telfort, BT's local venture, yesterday protested that KPN was in effect being allowed to set its own price for the interconnection facilities which it is obliged to offer its new rivals. But the two are at the same time allies in opposing a government ruling that, whatever the tariff is, it should apply equally to carriers who are entering the fray with perhaps a roomful of switching gear, a defined set of target subscribers, and without the national network of lines which in Telfort's case is costing \$1.1bn to build.

Among those smaller operators Versatel, controlled by Mr Gary Mesch, a former US industry executive, last November lodged a complaint with the European Commission accusing KPN's PTT Telecom subsidiary of abusing its dominant market position. He alleged it was using its computerised data

Europe's Dutch talk is cheaper

Telephone costs for average residential users selected EU countries (Netherlands=100)



on call patterns to poach back the small business customers being sought by Versatel for its international and value added services, which were deregulated in an earlier phase.

But last week Versatel announced excitedly that after close co-operation with the PTT it would be the first to implement carrier select, the four-digit access code by which phone users can choose the provider they

which qualify for the interconnect rate and others whose limited service ambitions mean they would need only "special access" to the PTT network. This would imply a higher charge to interconnect.

KPN regards this as a shift in the right direction, although Mrs Jorritsma made clear that the divide would not be simply on the basis of owning infrastructure.

for the industry. It is being formed from an existing supervisory department within the telecoms division of the transport ministry: officials insist the unit will have the power to make independent decisions, and make them stick. But Mr Wim Dik, KPN chairman, said last month he saw no need for an independent regulator, and entrants to the industry wonder how free of ministerial influence a group

Liberalisation in Europe's sixth biggest telecoms market has attracted a throng of entrants from home and abroad, all of which have been forced into a love-hate relationship with the utility KPN

think will be cheapest for each call. "The ministry and the PTT should be applauded for this progressive step," said Mr Mesch.

He is a potential beneficiary of the transport ministry's ruling that interconnection tariffs should not discriminate. As for many smaller operators that depends, however, on the interpretation of a distinction drawn last week by Mrs Annemarie Jorritsma, transport minister, between those

in any event, the ministry sees its work as now done. A new telecoms law is due to be ready by next January. Amendments to current statutes, to ensure that full-scale competition can take effect from July, were approved by the cabinet last Friday.

"That is the last step to complete liberalisation of telecoms in the Netherlands," said an official.

Among other things, the new law will provide for the creation of Opta, a regulator

of spun-off bureaucrats will anyway be.

The government still owns 45 per cent of KPN and also has a half share in Telfort through NS, the state railway operator which is BT's partner in the venture. Central and regional authorities are big shareholders in the electricity and gas utilities which with the cable companies own Enertel, builder of the country's other new national telecoms network.

British-based Esprit Tele-

com walked away from the licence auction last year complaining that "a few big undertakings with political links" were being favoured. A bid by Global One, the consortium grouping France Telecom, Deutsche Telekom and Sprint of the US, was rejected on what it maintained were spurious accounting grounds.

Telfort argues that if Opta is to have teeth, it should be able to subject KPN calculations of interconnection costs to scrutiny by an outside accounting firm. For its part, KPN says it can justify its latest proposal that tariffs for routing calls should be double what BT charges in the UK. These would still be cheaper than anywhere else in the world, it points out.

KPN this week revised its retail charging structure to produce what it said would be an average bill the lowest in Europe except for Luxembourg. Customers can pick one of three subscription rates depending on how often they use the phone. But the package intended for infrequent callers - with a monthly charge 40 per cent below that offered to the highest volume residential users - will demand three times the standard price for international calls, and it will not allow carrier select.

At the same time, ministerial objections forced KPN to withdraw a plan to provide all customers with voice-mail, replacing the need for an answering machine. But evidence that the group is not using profits on its current monopoly activities to subsidise its free e-mail offer is being demanded by Internet service providers - at least, by those which the group does not already control.

KPN has majority stakes in Planet Internet and World Access, two of the Netherlands' biggest suppliers of Net connections.

## EUROPEAN NEWS DIGEST

### Gene-altered maize protest

The European Parliament yesterday demanded the suspension of all sales of genetically modified maize in the European Union, pending further health and safety tests. MEPs condemned the European Commission's clearance of Ciba's gene-altered US maize, which was granted last December in the face of opposition from several EU governments.

They said approval had been given despite the fact a new EU food labelling law for such foods was not yet in effect, and they accused the Commission of not analysing adequately the long-term effects of genetic manipulations. MEPs also warned that imports of disease-resistant transgenic maize placed European producers in "an extremely disadvantageous competitive position" and would force them to use such seed also in spite of long-term risks of increasing resistance to pesticides and antibiotics.

Reuter, Strasbourg

### Cyprus PM shuffles pack

Cyprus prime minister, Mr Glafcos Clerides, yesterday reshuffled his cabinet for the first time since taking office four years ago in what was seen as an attempt to bolster his image before next February's presidential election. He changed five of his 11-member cabinet, among them the foreign minister, Mr Aloisios Michaelides. He has been replaced by Mr Yannis Katsourides, the government spokesman.

Also dropped were the ministers of communications, justice, education and health, who belonged to the rightwing Democratic Rally party, which Mr Clerides founded 20 years ago. The finance minister, Mr Christodoulos Christodoulou, the coalition's "strongman", kept his post.

Andreas Hadjipapas, Nicola

### Russian spies target Germany

Germany is far and away the top European target for Russia's intelligence services, whose methods are becoming more and more like those of the Soviet KGB, according to Germany's counter-espionage body.

The 1996 annual report of the Federal Office for the Protection of the Constitution (BfV) says that Russia's intelligence activities focus especially on Germany's attitude to the eastward enlargement of Nato and its stance on the Middle East peace process.

"Surveillance, especially in hotels, has been increased so much that it is occasionally reminiscent of the practices of the KGB."

The BfV also pays special attention in its report to the activities of the Iranian secret service, mostly in tracking exiled opposition groups. "There are numerous indications that the Iranian secret services have managed to build up a network of informers among the 100,000 or so Iranians living here," it says.

Reuter, Bonn

### E German farms face big bill

Germany's supreme court ruled yesterday that east German farmers must repay about DM10bn (\$6.8bn) of debt from the Communist era. But the co-operative farms, which fear ruin if forced to foot the bill, should have easier conditions for paying off the debts, the court said.

The ruling was a setback for east German farmers and politicians who argued that Communist planners often forced them to take unnecessary credits to finance non-agricultural work such as building roads, schools or public offices in their villages. Eastern leaders wanted Bonn to shoulder the farm debts in the same way it paid off loans taken out by east German companies and local governments. But the Constitutional Court rejected an appeal by a collective farm in Saxony-Anhalt which argued that the debt burden violated its members' rights to their property.

Reuter, Karlsruhe

## ECONOMIC WATCH

### Dutch price rises slow

Dutch inflation slowed to a provisional 2.2 per cent last month from 2.3 per cent in February, its lowest since last August. On the harmonised basis which the European Union has begun to use in preparation for the single currency, consumer prices were up 1.3 per cent in March compared with a 1.6 per cent rise in February. The EU figures exclude certain property taxes which the domestic data take into account. Month-on-month, the local index rose 0.6 per cent, picking up from February's 0.2 per cent. Increased tobacco duties and higher clothing prices as summer collections arrived in the shops were partly offset by cheaper petrol and vegetables. Inflation averaged 2.1 per cent last year, barely changed from 2 per cent in 1995. But ABN Amro economists are among those predicting an increase this year, during which it may touch 3 per cent. The stronger dollar and a rise in unit labour costs are blamed. Exports are again taking over from domestic demand as the main motor of economic growth. But retail sales data for January, released last Friday, still showed 7.4 per cent growth over a year earlier.

Gordon Cramb, Amsterdam

The Swiss unemployment rate fell to 5.6 per cent in March from 5.7 per cent in February but was higher than the 4.6 per cent rate a year earlier.



## Pasqua looks to trim Emu's wings

France's ex-interior minister talks to David Buchan in Paris

An attempt to revive opposition in France to European monetary union will be made later this month at a convention of Dsmain La France (Tomorrow France), the movement led by Mr Charles Pasqua, the rightwing former interior minister.

So far, it is not a political party, more a refuge for some 3,000 conservative dissenters from the course towards Emu set by President Jacques Chirac and his prime minister, Mr Alain Juppé. But it could swing into action like a political party when France comes to ratify whatever emerges from the inter-governmental conference (IGC) on European Union reform.

In theory, this ratification will have nothing to do with Emu, which governments consider was settled five years ago at Maastricht. But Mr Pasqua claims that the "stability pact", agreed at December's Dublin summit, on financial disciplines in Emu tampers substantially with the Maastricht treaty, and must therefore be submitted to the people.

"This stability pact does not figure in Maastricht, and yet it puts countries into a straitjacket and removes their margin of manoeuvre in budgetary or social policy," said Mr Pasqua in a recent interview. "Therefore one must return to the people to consult them."

He would like a referendum: "It was by referendum that people were consulted on Maastricht and in the same way they should be consulted on the stability pact." But, at the very least, he wants the French parliament to pronounce on the stability pact as part of its

ratification of the treaty revisions.

So far, the issue of the stability pact has been kept outside the IGC, but Mr Pasqua wants President Chirac to bring Emu back into the negotiation by presenting a formal demand for a "stability council" as a political balance to the European central bank, so that politicians rather than central bankers run the currency zone.

There seems little chance of Mr Chirac doing this. France has conceded to Germany that the stability council should be informal. Nor can the president be forced to hold a referendum.

Politically, too, Mr Pasqua has, at least temporarily, lost his key ally in the 1992 anti-Maastricht referendum, Mr Philippe Séguin. The Gaullist president of the National Assembly is privately no keener on the euro than he was formerly, but he is keeping quiet to preserve his chances of succeeding Mr Juppé as prime minister.

But Mr Pasqua, whose rows with Mr Juppé have not prevented him retaining a reasonable relationship with the president, still believes Mr Chirac might respond to a groundswell of pro-referendum opinion.

Certainly, any issue concerning the single currency - even a complicated one such as the stability pact - is more likely to engage the French public or parliament than probable IGC tinkering with Brussels institutions. Though Dsmain La France is basically a conservative club, Mr Pasqua has carefully cultivated contacts with other anti-Emu parties on left and right.

Another Euro-stick with which Mr Pasqua beats the



Pasqua: "We must return to the people to consult them"

government is its switch to the idea of deciding EU internal security and justice policy by majority vote and other "Community mechanisms". When he was interior minister, Mr Pasqua complained loudly that France's EU partners failed to co-operate in the fight against terrorism. But he thinks it "optimistic, even idealistic" to think this is going to change.

He remains a staunch advocate of EU governments keeping security and justice in their hands and out of those of Brussels. He voices

"shock and surprise" at the government's switch, and believes it is part of a back-room deal to give Germany something in return for its agreement to an "informal stability council".

The other theme on which Mr Pasqua is seeking to relaunch himself is his version of "republican values", with a heavy stress on law and order. Many believe him one of the right's best weapons against the National Front. He is as good a populist as Mr Jean-Marie Le Pen, and his tough line on illegal immigration and insecurity

and his opposition to Emu seem well calculated to cut the ground from under the Front's leader.

"I have long said I share many values with Front voters - family, country and so on. We Gaullists used to incarnate these values, but we have increasingly let the Front appropriate them."

Of the 15 per cent support that the Front commands on average in the country, he claims "only 3 per cent or so actually support neo-fascist theses - the rest are just discontented", and most of them come from the left.

## Stakes raised in Czech IT dispute

By Vincent Boland in Prague

The US technology group Unisys and Ceska Sportelna, the Czech Republic's second biggest bank, have raised the stakes in a dispute over a computer contract by suing each other in a US court for more than \$100m.

Sportelna's suit, stemming from a 1992 contract for new technology, is the biggest ever by a Czech company abroad. Lawyers and information technology (IT) executives in Prague said it was an example of pitfalls awaiting buyers and sellers in a region spending heavily on imported technology.

The deal was for the provision of a Unisys computer system to modernise Sportelna's handling of savings accounts, in which it has a near-monopoly. Worth at least \$90m, it broke down in acrimony in 1995 and the bank withdrew, claiming that problems and delays in installing the system were hurting its position in the retail banking market.

It has emerged that both sides are seeking damages exceeding \$100m over termination of the deal. Unisys is

also seeking punitive damages.

Sportelna is suing Unisys in a federal court in Philadelphia alleging that the US company "misrepresented" the system, inducing the bank to select "an unproven, unfinished and largely unworkable" product, then inducing it "not to terminate its relationship with Unisys when the insoluble problems with that system began to manifest themselves".

Unisys is countering for "fraud, negligent misrepresentation, intentional interference with prospective business relations and breach of contract" by Sportelna. In a statement it said it expected "no material impact on its financial position from this action".

According to documents relating to the case made available by Gadsby & Hannah, the Boston law firm advising Sportelna, bank executives told Unisys in late 1993 that the system was not working properly.

The following January Unisys offered a written guarantee the problems would be solved, and a new contract was signed for com-

pleting the installation.

But Sportelna's frustration appeared to grow and in early 1995, "after finally realising that the system was never going to work", the bank pulled out of the contract, the documents say.

Sportelna has already won one victory over Unisys in the dispute. The judge in the US case ruled last October that the bank's claim could be heard in court, and was not subject to an arbitration procedure, agreed by both sides when the contract was signed, to settle disputes arising out of the project. Unisys is appealing against that ruling.

Sportelna's purchase of the Unisys system coincided with a drive by Czech banks to buy sophisticated western technology to bring their branch networks on-line after the banking market was opened to competition in the early days of economic reform.

Unisys said yesterday it continued to service a maintenance contract with Sportelna in relation to parts of the disputed system that were installed before their relationship ended.

# 70,000 customers a day...

## Spain to ease spending curbs

By Tom Burns in Madrid

Spain's government says it will ease spending constraints next year while continuing to shrink the budget deficit, in a mark of its confidence that the economy is set for sustained growth and low inflation.

Its four-year convergence plan covering economic targets from 1997 to 2000 will be approved by the government on Friday. Total spending is due to increase by 4.7 per cent in next year's budget and by an average 3.8 per cent over the period.

The projections contrast with this year's tough budget which froze public sector wages and increased total spending by just 1.6 per cent. Unveiling the plan yesterday, Mr Cristobal Montoro, secretary of state for the economy, said a "fundamental change" had taken place because domestic inflation was now below domestic growth in real terms.

The government believes this year's austerity drive has put it on track to achieve a 1997 budget deficit of 3 per cent of gross domestic product, against an estimated 4.4 per cent last year. This would fulfil a key requirement for joining the proposed European single currency in the first wave in January 1999.

"We are now in a cycle of realistic growth. We have broken with wage indexation fuelled by high inflation and this allows the structure of the deficit to change," Mr Montoro said yesterday. New hiring and firing guidelines, negotiated by employers and unions and due to be made public this month, would "ensure salary moderation and employment growth".

The government's optimism is fuelled by forecasts of near 3 per cent growth in GDP midway through this year, and a further fall in inflation to 2.4 per cent year-on-year in March, from 2.5 per cent in February. The March consumer price index is announced on Friday.

Under the convergence plan, GDP is set to grow by an average 3.2 per cent annually to the year 2000, year-on-year inflation to rise by an average 2.3 per cent and employment to increase by an average 2.1 per cent. Editorial comment, Page 15

## French phone-tap scandal re-erupts

By Andrew Jack in Paris

Political tension mounted yesterday in France over whether the government should lift the national security ban blocking a court's attempts to investigate allegations of widespread phone tapping during the 1980s.

Mr Alain Juppé, the prime minister, said yesterday he had ordered an examination of documents seized last month in a garage near Paris which contain transcripts of hundreds of telephone conversations allegedly tapped at the order of the late President François Mitterrand.

However, he said senior officials would retain their right to plead national security in refusing to co-operate with the court.

According to press reports, at least 200 taps were ordered between 1982 and 1988, on individuals including Mr Edwy Plenel, a Le Monde journalist, and Mr Jean-Edern Hallier, a colourful writer who threatened to make public aspects of Mr Mitterrand's private life.

The information had allegedly been collected by Mr Christian Prouteau, the then head of the anti-terrorist unit at the presidential palace. He is at the centre of the current judicial inquiries launched in 1993.

Mr Prouteau, interrogated last Friday by the Paris judge heading the inquiry, has pleaded national security reasons in attempting to block the investigation, as has Mr Gilles Ménage, former head of Mr Mitterrand's private office.

Mr Juppé's refusal to waive their defence came in spite of calls to do so from Mr Lionel Jospin, the Socialist leader, and other politicians, some of them from the centre-right majority.

Mr Valérie Giscard d'Estaing, another former president, described the affair as "repugnant" and claimed nothing like that had happened when he was in charge in the 1970s.

However, Mr Michel Charasse, a former Socialist minister, sided with Mr Charles Pasqua, the rightwing ex-interior minister, in defending Mr Juppé. Tapping had been far more widespread at the time of General Charles de Gaulle, he said.

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## NEWS: ASIA-PACIFIC

# Congress hint Malaysia shares up as curbs ease

## at talks over rift with UF

By Mark Nicholson  
in New Delhi

A newly conciliatory tone from Congress party leaders towards the United Front government yesterday raised the possibility of last-ditch talks between the two sides to head off a confidence motion set for Friday.

The prospect of talks came amid hints of a deal to keep the 13-party UF coalition in power with "redefined" Congress backing. It follows 10 tense days of public brinkmanship and private negotiations following the decision by Mr Sitaram Kesri, Congress president, to withdraw political support from the minority coalition.

The brinkmanship continued late yesterday, with the UF asserting that talks would begin today, but Congress leaders saying they would first await a "proposal" from the UF.

The UF coalition was expected to comply, with its leaders welcoming a "substantial adjustment" in Congress's position yesterday.

They said Congress's apparent softening appeared to have resulted from strong pressure on Mr Kesri from his party's MPs.

Mr Kesri's move surprised and appalled some senior Congress leaders, some of whom have privately called the party president a "fool" for risking a snap election which most indicators suggest would inflict further losses on what was once India's predominant party.

A fresh poll would also offer the prospect of victory for the Hindu nationalist Bharatiya Janata party

(BJP), branded as "communal" by both Congress and the UF.

Mr Kesri originally withdrew support claiming UF rule had led to "economic drift" while arguing that Mr H.D. Deve Gowda's government had allowed the "menace of communalism" to thrive.

However, numerous commentators said Mr Kesri felt under personal attack by Mr Gowda and feared the prime minister intended to embroil him in criminal and corruption cases, of the type which have ensnared several Congress leaders since last year's elections.

Separately yesterday, a Delhi court dropped money laundering charges against a senior Congress politician, Mr V.C. Shukla, and Mr L.K. Advani, leader of the BJP, citing lack of evidence. The charges were laid last January in India's biggest ever political bribes affair.

Mr Pranab Mukherjee, a senior Congress leader, put chances of securing a compromise before Friday's vote at "fifty-fifty" last night. But he said in an interview: "We are not rigid, we do not want elections at this juncture if it can be avoided. We also don't want the BJP to take advantage of the situation and form a government."

Indeed, Congress backed away from insistence the UF replace Mr Kesri as UF leader. Mr Kesri, who at the weekend launched a personal attack on Mr Gowda, calling him "worthless" and "communal", effectively retracted the insult, adding Congress was "hungry for respect, not for power".

## Strike by truckers costs \$1bn exports

A week-old strike by hundreds of thousands of Indian truckers has cost \$1bn in lost export earnings and created a cargo backlog at ports that could take three weeks to clear, Mr Ramn Deora, president of the Federation of Indian Export Organisations, said yesterday, Mark Nicholson reports from New Delhi.

Some loading and unloading continued at most ports yesterday, but the dispute had "effectively brought trade to a standstill," said Mr Deora, whose organisation represents 80 per cent of India's exporters.

The All-India Motor Transport Congress, representing 3m owners and owners of trucks and commercial vehicles, called the strike to protest at a 5

per cent hauliers' service tax introduced in the government's February budget and rises of 300-400 per cent in road insurance premiums.

With 65 per cent of Indian freight carried by road, the strike has led several companies to shut factories. It is affecting supplies of coal, steel, cement, chemicals and fuel to several states and has caused food shortages.

Grain prices have risen by up to a quarter. The New Delhi factory owners' association said the strike had hit local traders hard. It has further hurt India's export performance, which has already been weaker recently. Export growth from April last year to February fell to a rate of just 6.5 per cent, against a 20 per cent government target.

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THE WALL STREET JOURNAL EUROPE  
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By James Kyng  
in Kuala Lumpur

Share prices rose sharply in Malaysia yesterday after the central bank eased curbs on lending which it recently introduced to puncture an emerging "bubble economy".

The Kuala Lumpur stock exchange's leading index climbed 28.02 points to close at 1,162.25, recouping some of the 6.6 per cent lost since Bank Negara announced late last month it would cap financial institutions' lending for property and share purchases.

The central bank acted amid concern that Malaysian banks and finance houses were being over-supplied by the over-supplied property sector, may follow their counterparts in Thailand, where the authorities have unveiled rescue packages to bail out finance houses hit by the property price slump.

Under the measures announced on March 28, Bank Negara limited lending to the property sector to 20 per cent of banks' total outstanding loans, except when those loans were for homes costing M\$150,000 (\$60,225) or less, key infrastructure projects or industrial facilities. It also imposed new curbs on lending by financial institutions for share purchases.

That provoked much confusion in the markets, mostly centred on the curbs on lending to the property sector. "I think people have over-reacted," said Mr Fong Weng Phak, Bank Negara's deputy governor, referring to the subsequent share market sell-off. Yesterday, Mr Fong listed exemptions to the curbs, which took effect on April 1, prompting the stock market rise.

"We know there will always be grey areas and loopholes, but we think it timely to implement these pre-emptive measures before the asset inflation bubble bursts," he declared.

Under yesterday's easing of the rules, much of the property sector will be excluded from compliance with the March 28 rules, including "owner-occupied" dwellings, theme parks and holiday resorts.

Also exempt is the extension of working capital to any business, even if it is in the property sector. In build-

ing projects which combine houses costing less than M\$150,000 with more expensive developments, the curbs will apply only to the more expensive portion.

Financial institutions with over 20 per cent of their loan portfolio already devoted to property need not call in any lines of credit, Mr Fong said. Such banks would be expected only to "work toward" meeting the curb later. Companies would also be exempt from the curbs on lending for share purchases and lending to initial public offerings for manufacturing



and infrastructure, institutions have until April 15 to propose how they will conform to the guidelines. World Stocks, Page 28

# Mahathir warms to opposition territory

The north-eastern state of Kelantan has for years had a reputation as Malaysia's "sleepy hollow". While the national capital, Kuala Lumpur, now boasts the tallest buildings in the world, Kelantan's state capital has only a few that rise above the tree tops. Trishaw mingles with the sparse traffic and, in government offices, telephones can ring for minutes before someone sees fit to answer.

The national government looks upon the state with some disdain and blames its slower pace of development on the devoutly Islamic opposition party which runs it, Parti Islam se-Malaysia (PAS). For its part, PAS says the central government is responsible for its somewhat arrested progress because it discourages investment in Kelantan in an attempt to portray the opposition party as backward and too radical in its Islamic beliefs.

These conflicting assertions have given rise to much bickering since 1990, when PAS won power in an election.

Now, however, the wind is changing and the result could be a faster pace of development for a state with undeniable potential. Last week Dr Mahathir

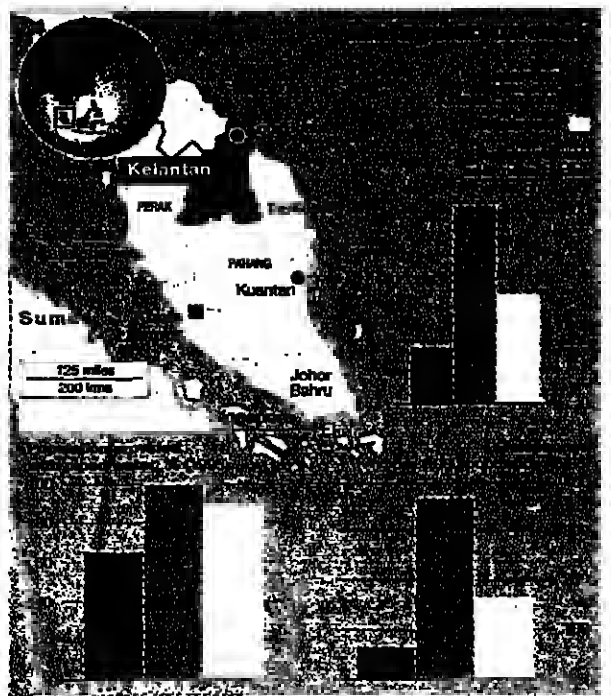
Mohamad, the prime minister, made a trip to Kota Bharu, the state capital of Kelantan.

For the first time in his 16 years as the nation's leader he held a public meeting with Mr Nik Aziz Nik Mat, Kelantan's chief minister and leader of PAS. Dr Mahathir emerged from the dialogue suggesting that a new era of co-operation at hand with the only Malaysian state that remains under opposition control.

"We may have political differences but we can do business together," Dr Mahathir said.

To emphasise the point, he presided over a ceremony to launch what would be Kelantan's single largest industrial project - a US\$900m petrochemical complex to be built by 2003 near Kota Bharu. The partners in the project are Keloli, Kelantan's own oil company, which currently has few operations, and KUB Malaysia, a large company controlled by Dr Mahathir's United Malays National Organisation (UMNO), the dominant party in the ruling coalition.

There were few details on the 2,000ha project, which some say was kept purposely vague to provide an easy



escape should the new co-operative spirit turn sour. But for now, Mr Hassan Harun, the chairman of KUB and a native Kelantanese, was upbeat.

"The oil and gas industry could be the catalyst for the development of Kelantan. There's no other industry capable of pulling Kelantan

out of its doldrums," Mr Hassan said. Details are sketchy, but Kelantan state government officials say that 7,000bn cu ft of gas was detected off the state's coast two years ago by a consortium led by Petronas, the national oil company. They add that Petronas has not drilled because it wants to

avoid paying royalties to the PAS authorities. This was strongly denied by central government.

The new spirit of co-operation may also boost the tourism industry, state officials said. Although alcoholic drinks, karaoke and night clubs are virtually banned, the state is recognised as a repository of traditional Malay culture and has some of the country's best beaches. Its leading venue, the Perdana resort, stands on what was called the "beach of passionate love" but which PAS recently renamed, more demurely, the "beach of moonlight".

Foreign businessmen in Kuala Lumpur said that the central government's attitude toward proposed investments in Kelantan has, until now, been one of indifference.

"They say that we can go ahead and invest there if we want, but we should not expect the assistance of things go wrong," said one foreign businessman. Others said that the state may be attractive for manufacturing, partly because wages are lower there.

It is clear that Dr Mahathir's strategy is calculated to win support for

Umno from Kelantanese. He brought with him to his meeting with Mr Nik Aziz about 80 of Malaysia's corporate leaders. Some of them were Kelantanese who head companies in Kuala Lumpur. "The prime minister told them that they could now start investing here as long as they made clear to everyone that they are allied to Umno and not to PAS," said an aide to a central government minister who also attended.

But a day later, in an interview, Mr Nik Aziz was less than impressed with Dr Mahathir's overture. "If he really cares about the people of Kelantan, why didn't he come here like this six years ago?" he said.

In addition, there is a question about how much PAS really wants foreign investment. The chief minister, an Islamic scholar who is known locally as "Sir Guru", said he felt pity over the "social ills" such as drug abuse, alcoholism and corruption that have accompanied Kuala Lumpur's rapid development.

"We look at Umno not only as our enemy but also as our patient. We need to give them a cure," he said.

James Kyng

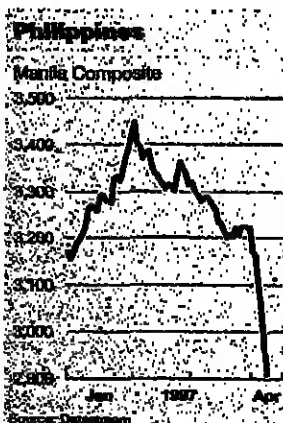
# Manila shares fall 2.7% amid fears of financial downturn

By Justin Marozzi in Manila

The Manila stock market plunged to a six-month low yesterday amid fears that the banking and property sectors were heading for a Thailand-style downturn.

Continuing a six-day losing streak, the main index fell 2.7 per cent on the day, crashing through the 3,000 point support level, before recovering to close at 2,909.30, down 81.66 points, in the worst day's trading since October 23.

A recent report by the central bank said that banks' exposure to the booming property sector amounted to about 10 per cent of total outstanding loans and was not a cause for alarm. However, some analysts have questioned the accuracy of banks' reporting and suggested the true figure



might be closer to 21 per cent. Deutsche Morgan Grenfell believes the figure is at least 15 per cent.

The International Monetary Fund and the World Bank have both recently highlighted the widening current account deficit as a

potential cause for concern, prompting some analysts to draw parallels with Thailand's financial crisis.

However, Mr Gabriel Singson, governor of the Philippines' central bank, argues that the Philippines' rising trade deficit is consistent with its current level of development. Import growth, he says, has been capital-led, and not consumer-led, and he dismisses fears of a Thai-style crisis.

"Although the symptoms of the crisis that hit Thailand are starting to flourish in the Philippines, we think that with the cautious stance banks are taking, we might avoid such a scenario," said Mr Mike Oyen, senior investment analyst at Deutsche Morgan Grenfell in Manila. "We think the sell-down on the banking sector is overdone, but we will be

looking closely now at banks' provisioning levels, real estate exposure and dollar loan exposure."

With the recent interest rate rise in the US, slower than expected export growth for January and February and the recent initial public offering of Equitable Bank, analysts say there has been a strain on liquidity.

Metrobank, one of the Philippines' top banks, led yesterday's slide, falling more than 6 per cent in heavier trading than usual. The banking sector ended down 2.4 per cent.

The property sector also continued its recent correction, falling more than 5 per cent. Ayla Land, the property arm of Ayla corporation and the country's flagship real estate group, fell by 7 per cent. World Stocks, Page 38

## Decline in yen's value reduces dollar-denominated aid-giving

# Japan to lose top donor title

By Gwen Robinson in Tokyo

Japan is likely to lose - to the US - its position as the world's top aid donor, following a plunge of 35 per cent in its official development assistance in 1996 to \$9.59bn, the first decline in dollar terms in seven years.

Overseas aid figures for other leading donor countries have not yet been released. Japan has been in the top position since 1981, when it surpassed the US.

Japanese foreign ministry officials put part of the blame on the yen's weakness against the US dollar - the Japanese currency weakened to a four-year low yesterday, touching ¥126 against the dollar in Tokyo. They said the yen weakness drove down the dollar value of Japan's official development assistance (ODA) in 1996.

Other reasons were budgetary cuts in

ODA projects and the temporary suspension of official assistance to China. Further reductions have been planned in the ODA budget over the coming years, as part of the government's fiscal austerity programme.

Together with prospects for the dollar's continued climb against the yen, the budget cuts will further erode Japan's international aid contribution. Officials say it is now virtually impossible for Japan to attain its five-year official aid target of disbursing a total \$70bn-\$75bn in the period from April 1993 to March 1998. In the first four years to March 31, Japan disbursed only about \$49.2bn.

Viewed in relation to gross domestic product, a widely used gauge for ODA contributions, Japan's 1996 budget comes in at just 0.21 per cent of GDP, the lowest ratio in 20 years. Before the recent reductions, it was 0.3 per cent.

But the decline can also be seen as a result of domestic political criticism of Japan's ODA programme, as well as complaints from developing nations about the tied nature of many ODA projects and the priority they attach to contracts for Japanese industry.

Until recently, Japan's ODA programme was regarded as a key foreign policy tool and was described in government reports as "an important pillar of Japan's contribution to the international community".

In the new atmosphere of fiscal austerity and the government's push for financial reform, overseas aid has become less of a priority. A working group established by the government and the ruling Liberal Democratic party is studying ODA appropriations and is likely to recommend further budgetary cuts and streamlining of the aid programme.

## ASIA-PACIFIC NEWS DIGEST

# HK airport defends charges

The cost of flying  
Airport charges for the Boeing 747-400



Hong Kong's Airport Authority yesterday defended proposed charges for the territory's new airport, dismissing airlines' claims that the level of costs would undermine Hong Kong's competitiveness as a regional aviation hub. Mr Clinton Leeks, corporate development director, said the airlines' criticisms were highly selective. "Even by their own figures, which we do not accept, we would only be marginally more expensive than a broad group of international airports, many of which will not be able to offer the same level of facilities," he said.

Speaking before discussions with airline industry representatives later this month, and amid growing complaints over the level of costs, Mr Leeks said that proposed charges were still open to discussion. But he played down the prospect of any significant change, arguing that the authority was bound by its ordinance to deliver a satisfactory rate of return to the taxpayer and that its responsibility was to the public, not the airlines.

The Airport Authority said its intended user charges for a Boeing 747-400 at the new Chek Lap Kok airport were HK\$66.877 (\$8,630), compared with HK\$31,426 for Kai Tak, the existing airport.

John Riding, Hong Kong

## Pakistan targets black market

The Pakistani government is drafting a law to punish black marketing of flour in the wake of acute shortages, a senior official said in Islamabad yesterday. People hoarding large quantities of flour to force up market prices would be jailed or be heavily fined under the law, to be submitted to parliament this month.

The initiative follows ugly scenes in the northern city of Peshawar this week where schools and colleges were shut down after a rampage as people struggled to find supplies of flour.

Farhan Bokhari, Karachi

## Australian bank merger move

Mr Peter Costello, Australia's federal treasurer, is to release the Wallis report into the country's financial services industry later today, heralding fresh speculation that anti-merger constraints in the sector will be eased.

The impending release of the report, originally expected before Easter, gave bank shares an immediate dip yesterday. The banking index closed 28.4 points higher at 4,066.2, with National Australia Bank and Commonwealth Bank among the strongest gainers.

Nikki Teit, Sydney

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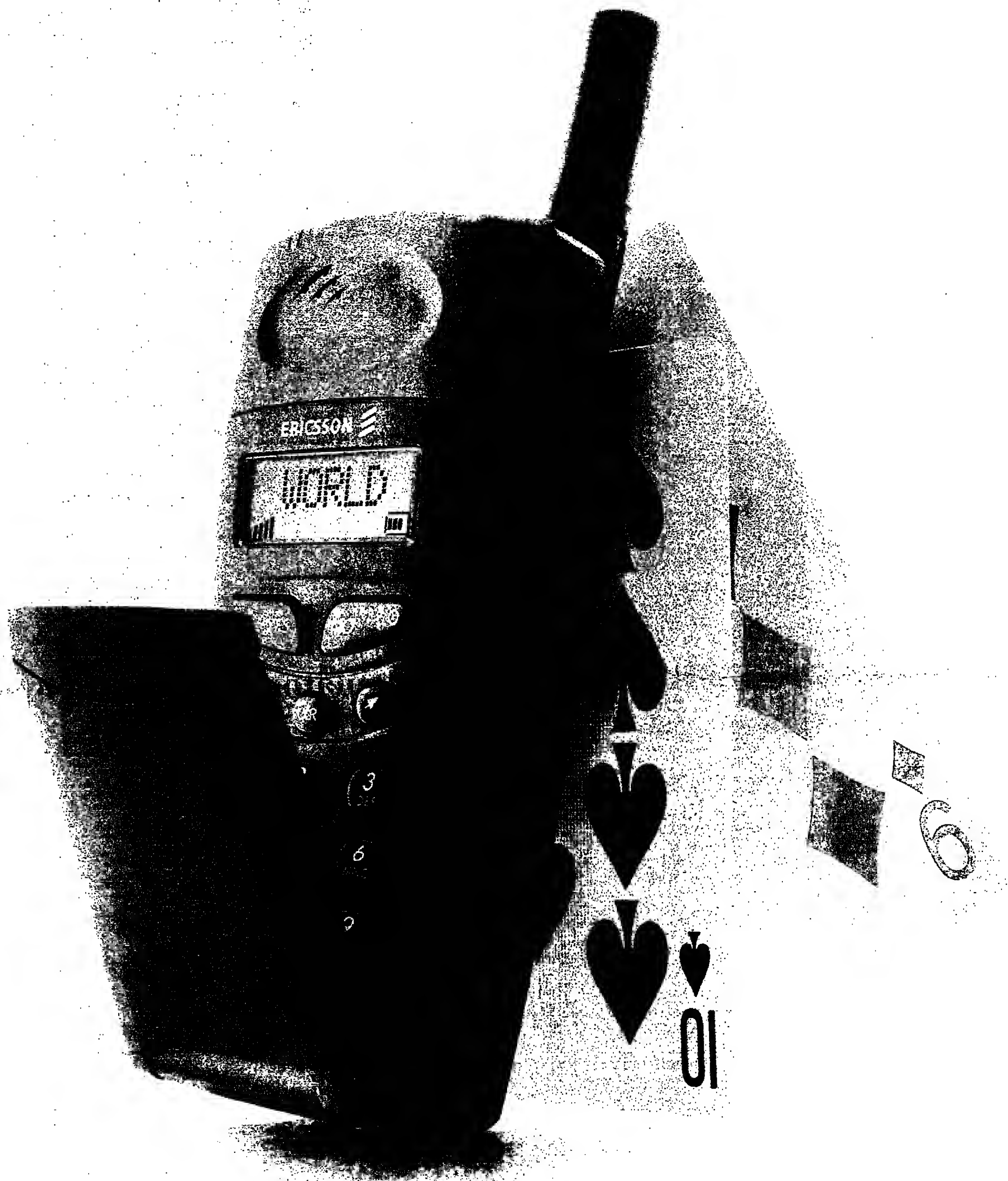
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## NEWS: WORLD TRADE

## EU in steel import deal with Moscow

By Neil Buckley in Brussels

The European Union will open its market fully to Russian steel imports by the end of 2001, provided Russia introduces EU-style rules on competition policy, state aid and environmental protection in its steel sector, under a deal agreed by European Commission and Moscow officials.

The agreement must be approved by EU ministers and the Russian government, but is expected to begin in the autumn.

It increases EU import quotas on certain flat and

long steel products by 10 per cent this year to 841,224 tonnes, followed by a 5 per cent increase in 1998, and a 2.5 per cent increase in each of the following three years.

The European Commission was given a mandate by EU ministers last September to negotiate a new deal with Russia to replace a steel agreement due to expire this June, but now extended until September. A similar agreement was reached with Ukraine last month.

A deal was required to avoid conflicts between the EU and Russia, which has been forced to sell steel very

cheaply into world markets in order to maintain production. It has faced complaints of steel dumping even from low-cost producers such as Thailand, Chile and China.

The quotas include 430,000 tonnes of steel coils for re-rolling, used by east German steel maker Ekostahl - now owned by Belgium's Cockerill Sambre.

Quotas will be removed by the end of 2001 provided Russia has implemented the necessary competition and environmental legislation. If Russia introduces the new rules - or joins the World Trade Organisation - before

2001, officials said the agreement would be reviewed, and the EU might open its market earlier.

The EU will provide technical assistance, under the Tacis programme, to Russia in drawing up legislation, and in improving Russian steel products so they can compete at global prices.

The deal also includes a "double-checking" arrangement for other Russian steel products not covered by quotas, in an attempt to avoid complaints about dumping. Both sides will monitor the products to ensure they are not being "dumped" into the

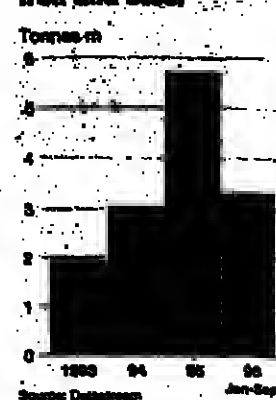
EU market at below-cost prices.

Some 14 per cent of Russian and Ukrainian steel imports into the EU are currently covered by quotas.

Before the collapse of the Soviet Union, the EU exported 5m tonnes of steel there annually, mostly for pipelines. The Soviet Union exported virtually no steel to the EU.

Since 1991, however, the situation has reversed. EU exports to Russia have dwindled to barely 150,000 tonnes a year, while Russian sales to the EU are 5.7m tonnes a year.

EU imports of Russian steel and alloys



Source: Eurostat

## WORLD TRADE NEWS DIGEST

## Nissan to start Taiwan exports

Nissan is to start exporting luxury cars to Taiwan, becoming the first Japanese carmaker to do so after Taipei lifted a 23-year ban on Japanese car imports in February. Taiwan agreed in February to phase out its ban on the import of Japanese cars, a part of its bid to qualify for membership in the World Trade Organisation.

Other Japanese carmakers plan to follow suit but the volume of exports is likely to be low as most of the companies already manufacture cars there.

Under the agreement, Japanese carmakers can export 7,700 cars to Taiwan by the end of 1997, of which Nissan's allocation was 1,081 units. Nissan said it would begin exporting the 1,000 cc Infiniti Q45 next month. The company has a Taiwan production and sales base. Yulong Motor, which manufactures six Nissan sedan and truck models. A total of 68,000 Nissan cars were sold there in 1996. Toyota, Japan's largest carmaker, said it was currently selecting models to be exported to Taiwan. The new agreement allows Toyota to export up to 1,997 cars this year, but it has not yet decided when it will start the exports. In 1996, Toyota sold about 90,000 cars, including those made in the US, in Taiwan. The company also manufactured about 79,000 cars at a local venture last year. Honda said it was also considering exporting cars to Taiwan and Mitsubishi Motors said it was considering exporting a sport utility vehicle.

Reuters, Tokyo

## Skoda wins US bus order

Skoda Plzen, the Czech engineering conglomerate, has won an order worth up to \$65bn (\$27m) to supply trolley buses to the city of San Francisco. The contract is one of the biggest to be won by a Czech company and is a rare piece of good news for Czech exporters struggling to win new markets in the west. It comes at a time when the country's worsening trade deficit is blamed partly on Czech companies' inability to compete in tough markets abroad. It is the second trolley bus contract won by Skoda in the US - it is supplying 54 buses to Dayton, Ohio.

The buses for San Francisco will be built in the Czech Republic and assembled at ETI, a Skoda joint venture in Baltimore.

Vincent Boland, Prague

## Japan threatens retaliation

Japan may retaliate if sanctions are imposed by the US against Japanese ships in a row over Japan's port practices, Mr Makoto Koga, transport minister, said yesterday. The US - angry at what it claims to be costly and discriminatory Japanese waterfront practices - this week reiterated its intention to impose a surcharge of \$100,000 on Japanese ships each time they enter a US port from abroad. The sanctions begin on April 14.

Talks in Washington aimed at defusing the dispute will continue today. Japan has admitted that Japanese port practices are in need of reform but is seeking to have the sanctions scrapped or at least postponed.

Reuters, Tokyo

## US trade mission heads south

Mr William Daley, US commerce secretary (left), is to lead his first trade mission since his appointment, to Argentina, Chile and Brazil next month. The trip will include a stop in Belo Horizonte, Brazil, where the trade ministers from the hemisphere will discuss efforts to create a Free Trade of the Americas Agreement. Interest in Chile will centre on whether Congress soon passes "fast track" legislation giving the

administration authority to negotiate an expansion of the North American Free Trade Agreement to include Chile, the first big step in achieving a broader hemisphere free trade agreement by 2005.

Reuters, Washington

## EU help for Andean states

The European Union yesterday extended trade privileges granted to five Andean nations and said greater effort would be made to increase European investment in the region. In a statement following a meeting of the EU with the foreign ministers of Venezuela, Colombia, Ecuador, Peru and Bolivia, in Noordwijk, in the Netherlands, the EU said the generalised system of preferences (GSP) trade privileges on agricultural and fisheries products would remain in force indefinitely.

The GSP privileges have been granted chiefly to encourage the replacement of narcotic-drug production with food farming. The statement said there had been an increase in business opportunities for investors from both Europe and Latin America which could be directly linked to the GSP privileges.

Reuters, Noordwijk

## Shanghai finds Japanese easy to do business with

Both sides are winners as economics triumphs over politics in a city where they do talk about the war, writes James Harding

Accounts of the Japanese Imperial Army's occupation of Shanghai in the late summer of 1937 still live fresh in the minds of the city's old and young alike. As it does in much of the rest of Asia, the war continues to infect relations between China and Japan.

But in recent years Japan has emerged as by far the most successful foreign business power in central China, eclipsing the US and European investors in Shanghai.

Previously lukewarm to China, Japanese manufacturers have flocked to the Yangtze delta since 1994. Forced by the strong Japanese yen to look overseas for potential production sites, they have found the area a nearby, low-cost venue with a potentially vast market for their goods.

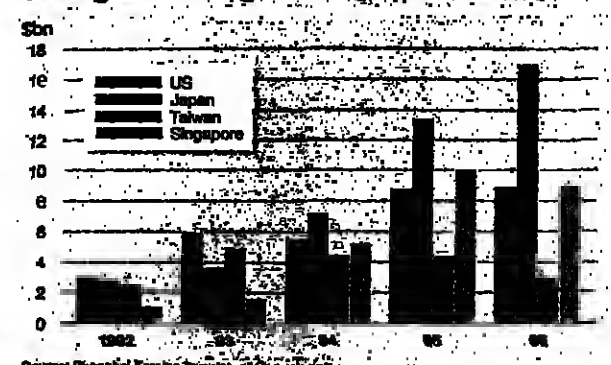
The service industries, which came in small numbers after Sino-Japanese relations were restored in 1972, have grown on the back of the manufacturing exodus.

Japan is now the pre-eminent foreign investor in the Shanghai area, committing \$1.7bn last year, up from \$1.3bn in 1995 and a total of \$4.96bn since 1979, according to the Shanghai Foreign Investment Commission.

The US, the top foreign country investor until 1995, has recorded a cumulative \$4.03bn investment, Singapore \$2.85bn, UK \$2.25bn and Germany \$930m. (Hong Kong's \$20.7bn investment includes funds from mainland Chinese and international companies channelled through Hong Kong.)

Of the eight foreign banks this year awarded the first licences to conduct business in local Chinese currency, four were Japanese. The People's Bank of China earlier this month ranked the 40 foreign banks in Shanghai,

## Shanghai: foreign direct investment



Source: Shanghai Foreign Investment Commission

showing that six of the top 10 in terms of assets in 1996 were Japanese.

Mr Terumasa Ihara, former head of Mitsubishi in central China and the likely president of a planned new trading joint venture based in Shanghai, puts it simply: "The political relationship was not so good in the past, but the economic relationship has become excellent."

Japanese officials say the success of Japan's business interests in a cool political and social climate debunks the conventional western wisdom that politics and business in China are irredeemably intertwined.

"The history of aggression has left people with a deep sub-conscious anti-Japanese feeling," concedes one Japanese official in China. "But having commercial contacts and building an economic relationship is a practical business, which has its merits for both China and Japan."

Mr Kiyoshige Akamatsu, head of the Industrial Bank of Japan's Shanghai branch, argues that the reason his bank (the others are Tokyo-Mitsubishi Bank, Sanwa Bank and Daiichi-Kangyo Bank) won a licence to work in local currency is purely practical. The scale of Japanese investments - predominantly in manufacturing - in the area gives Japanese financial institutions the largest immediate client base for Chinese yuan business.

Less charitable explanations for Japan's success are to be found among foreign rivals, who argue that China overlooks the past because the Japanese are prepared to slash prices and offer substantial financial rewards to get into the market.

When the banking licences were first issued, some western bankers were quick to point out that Japan has an impressive record of concessional lending to China for infrastructure and economic development, suggesting a quid pro quo for access to the domestic banking sector.

According to Japanese reports, about 8 per cent of China's public works are supported by yen loans. Since 1979, yen-denominated loans have totalled ¥1,600bn (\$13.7bn) and the fourth tranche of lending extended over three years will make a further ¥500bn available.

US bankers in Shanghai say the rapid expansion in the assets of Japanese banks reflect the dangerous lengths Japan's financial institutions are prepared to go to secure business. "They are going

for market share out for profit, so they will accept very low margins," one banker says.

In joint venture agreements, US and European businessmen say the Japanese do not show the rigour when it comes to contractual arrangements - particularly over issues of liability and environmental protection - that has become standard for western companies.

As western companies have developed reputations as sticklers for contractual detail, Japanese companies are known to sign broad agreements and iron out the problems as they arise.

As a result, says Mr Brewer Stone, head of Prudential Securities in Shanghai, "even though there is little love lost with the Japanese, they (the Chinese) find them easy to deal with."

The politics and the history have not been eliminated, however, from the popular relationship.

When asked what first came to mind when Japan was mentioned, 81.3 per cent of the 15,000 people surveyed recently by the China Youth Daily said Japan's wartime atrocities. In particular, they think of the " Rape of Nanjing", the frenzy of killing and mutilation in China's pre-war capital that left as many as 250,000 dead, according to the official newspaper.

Mr Isuo Hashimoto, Japan's consul general in Shanghai, acknowledges that passions run deep between the two countries. However, the commercial relationship is underpinned by "close geography, close cultural and ethnic ties... and good business decisions."

He hopes that the commercial relationship will go some way to restoring the reputation of the Japanese in Shanghai.

## Rolls-Royce sets up Russian gas turbine joint venture

By John Thornhill in Moscow

Rolls-Royce yesterday signed an agreement for a joint venture in Russia to turn military jet engines into industrial gas turbines.

The UK aero engine maker will help the Moscow-based Lyulka-Saturn concern adapt its jet engine, which powers the Sukhoi 27 fighter, for use in power generation.

Both partners will contribute expertise and financial resources to the 50-50 joint venture although the sums involved have not been published. A joint marketing company has been established to sell the engine, initially in Russia and eventually abroad.

Mr Victor Chepkin, president of Lyulka-Saturn, said the deal, which took three years to negotiate, would lay the platform for further collaboration between the two companies.

"The military technology of Lyulka-Saturn will combine with the very high experience of Rolls-Royce and Cameron Cooper (Rolls-Royce's US partner) to create a globally competitive engine," he said.

Yesterday's deal was a straight commercial transaction designed to exploit the potential of the Russian oil and gas markets. It comes at a time when western governments, most notably the US, have sponsored several large projects to help convert the former Soviet Union's once-

vast military-industrial complex to peaceful ends.

Mr Bob Sumerton, managing director of Rolls-Royce industrial and marine power, said his company was attracted to Russia because of the tremendous potential in the energy field.

"Something like two-thirds of all pipeline compressors in the world are in the former Soviet Union," he said. "The opportunities are immense - as are the challenges."

Mr Sumerton said it had been a laborious process for both sides to negotiate the joint venture agreement because of Russia's changing legal and economic environment.

Gazprom, the giant Rus-

sian gas monopoly which owns one-third of the world's known gas reserves, has already begun evaluation tests on the new engine and welcomed the formation of the joint venture. The gas company urgently needs to upgrade its ageing turbine system.

Rolls-Royce has been active in the Russian market since 1978 selling 60 industrial Avon engines for use in Siberia's gas fields. It has more than 40 years' experience in the gas turbine industry.

A team of Rolls-Royce engineers has helped adapt the Lyulka-Saturn engine applying dry low-emission technology to reduce pollution levels.

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**BOEING**



## US clash over weapons treaty

By Bruce Clark  
in Washington

Three former US defence secretaries yesterday urged the Senate not to ratify the Chemical Weapons Convention, as the issue turned into a test of wills between the administration and Congress.

President Bill Clinton, meanwhile, reaffirmed his determination to secure the necessary 67 votes in the Senate, where his Republican opponents have a 55-45 majority.

Mr Clinton said he was working hard with Senator Trent Lott, the majority

leader, to overcome Republican objections to a treaty whose rejection would carry a heavy price for US diplomatic and commercial interests.

"It's obvious that it's the right thing to do for the world, and critical for America's leadership that we do it," the president said. The US will be excluded from the treaty's enforcement mechanism unless it ratifies by April 29.

The three former Pentagon chiefs - Mr Caspar Weinberger, Mr James Schlesinger and Mr Donald Rumsfeld - said the US would have a freer hand in preventing the

spread of poison gas if it stayed out. They said joining the treaty, which obliges participants to trade freely in chemical technologies and ostracise non-participants, would constrain US policy in dealing with states such as Cuba and Iran, which are both signatories.

The three were encouraged to testify by Senator Jesse Helms, the chairman of the Senate foreign relations committee, who has made plain he will try to extract a heavy price for softening his objections to the accord.

Among the trade-offs demanded by Republicans

are an assurance the administration will spend more on anti-chemical defences, and an assurance from US intelligence experts that violations of the treaty would be detectable.

Republicans have also linked the chemical weapons accord to their broader aims, which include the streamlining of the State Department and other foreign policy institutions, and a more ambitious anti-ballistic missile defence programme.

Senator Tom Daschle, who leads the Democratic minority, has threatened to hold up all Senate business, including bills the Republi-

cans badly want, unless Republicans co-operate.

The Clinton administration, backed by US chemical companies, has emphasised the isolation which US government and industry would suffer if it backed out of a treaty which a Republican government negotiated.

The Chemical Manufacturers' Association, a powerful lobby whose members account for at least \$60bn of US exports a year, has estimated at \$600m the value of business it would lose annually if the US kept out of the treaty and was subjected to restrictions aimed at rogue states.

## Wholesale figures remain buoyant

By Gerard Baker  
in Washington

US wholesalers reported sharply higher sales and a fall in stock levels in February, a further indication the pace of economic growth is likely to remain strong moving into the second quarter.

The Commerce Department said merchant wholesalers' sales grew 2.1 per cent in February from a month earlier, the biggest gain since August 1994. The increase followed a solid 0.8 per cent rise in January.

The surge in sales left wholesalers' stock levels unchanged in February. As a result, the stocks-to-sales ratio fell to 1.24, its lowest level in seven years.

The ratio is significant because it indicates the extent to which wholesalers will be able to meet future demand by running down their supplies in the warehouse. With such relatively low stock levels in February, it is almost certain wholesalers will increase their demand for goods from manufacturers in the next few months, which will lead to increased production.

That suggests the current strong pace of growth in overall demand is likely to continue at least until the summer and perhaps beyond.

Wholesalers reported strong sales almost across the board. Durable goods sales rose 2.7 per cent, led by brisk growth in demand for professional equipment, machinery, metals and lumber. Non-durable goods sales rose 1.4 per cent.

Increases in sales of food, paper, clothing and drugs offset small declines in chemicals and petroleum.

The figures indicate that the US economy is growing at an annual rate of about 3.5-4 per cent, well above its long-term potential trend rate. If that continues, it will put further pressure on the Federal Reserve to raise interest rates.

## AMERICAN NEWS DIGEST

### Human rights row in Brazil

Brazil's human rights record came under renewed criticism yesterday after television pictures were broadcast on Monday night apparently showing military police officers beating up civilians.

The television pictures coincided with publication of a report by Human Rights Watch/Americas which claimed that summary executions, torture and extortion by police were common. It called on the government to take tougher steps to reduce police violence.

In response to the furor over the apparent beatings, the government launched a human rights commission and President Fernando Henrique Cardoso suggested a bill making torture illegal. Mr José Gregori, head of the new commission, said its first task would be to examine the structure of the military police.

The new outrage was prompted by an amateur video broadcast on the Globo television channel which appeared to show police officers in Rio de Janeiro hitting citizens lined up against a wall with pieces of wood and belts. The pictures follow a similar video broadcast by Globo last week showing São Paulo police apparently beating the drivers of several cars stopped at a roadblock and allegedly murdering a passenger. *Geoff Dyer, São Paulo*

### Chrétien call on free trade

Canadian Prime Minister Jean Chrétien yesterday urged US President Bill Clinton to move swiftly on trade liberalisation. Mr Chrétien said he hoped Congress would act soon to give the president authority to negotiate free trade in the Americas. Two-way trade had soared and trade friction had been considerably reduced by the US-Canada and North America free trade pacts, he said.

The usual bickering over lumber, wheat, fish and other commodities was missing from the agenda, and the dispute over US sanctions on Cuba - which has led to a ban on US travel for several Cuban businessmen - was kept low-key. Mr Clinton praised Canada's "solid approach on human rights" and said differences between the two would be "managed".

On Monday night the US and Canada signed an agreement for "the virtual elimination of persistent toxic substances" in the Great Lakes. Environmentalists cautiously praised the deal, noting that the plan was voluntary and there were no guarantees the reductions pledged would be achieved. *Nancy Dunne, Washington*

About 80 per cent of Canadians and almost 50 per cent of Americans oppose the US's Helms-Burton law, which punishes companies doing business with Cuba, according to a poll released yesterday. *Raissa, Ottawa*

### Investigation into Nazi gold

Brazil has set up a commission to investigate whether gold stolen from victims of the Holocaust was brought into the country by escaping Nazis after the second world war.

The commission will examine the records of Banco do Brasil, which after the war performed the role of a central bank, to see if it can trace stolen gold or cash. It will also investigate whether Brazilian officials received payments to let Nazis into the country.

Up to 1,500 Nazis are believed to have escaped to Brazil after the war, including Josef Mengele, the doctor notorious for genetic experiments on children. *Geoff Dyer*

## Brazil demands fair play on deficit

The Brazilian government believes it is the victim of discrimination. When a south-east Asian country runs a current account deficit, it is congratulated for using foreign goods to re-tool domestic industry, Brazilian officials say. Yet when a Latin American nation lets its current account go into the red, warning flags are raised.

Although memories of the 1994 Mexican financial crisis remain strong, Brazil's current account deficit, forecast to be 4-4.5 per cent of gross domestic product this year, is well short of Mexico's pre-crisis 8 per cent.

However, the surge in Brazilian imports is an increasing source of concern. The government - faced with limited options and elections next year - will have to decide soon if it needs to take action to stem the import flow.

Projections for this year certainly look dramatic. After running a trade surplus for many years, the effects of trade liberalisation and a consumer boom pushed Brazil into the red in 1995. Last year it registered a \$5.5bn deficit, while most estimates for this year suggest a shortfall of \$8bn-\$12bn, with some forecasts indicating this could be as high as \$15bn.

But just how significant are these figures? For Mr Gustavo Franco, director of international affairs at the central bank, the trade deficit is a natural side-effect of Brazil's economic restructuring.

"It does not make much sense for an emerging economy to be running a current account surplus, which implies that the country is a net



leader [of savings], he says. "The level of development we are at would recommend we have a trade deficit."

Economists argue, though, that the trade deficit is not as benign as the government makes out as it is accompanied by a big budget deficit - 6 per cent in 1996. "The loose fiscal stance favours public consumption over private investment," says Mr Marcelo Carvalho, economist at J.P. Morgan in São Paulo.

Mr Franco believes it is wrong to draw broad conclusions from the headline level of the current account

deficit. Economists should also look at the quality of the capital account, and in particular the amount of direct foreign investment. "Two years ago only 10 per cent of the current account was financed by direct investment. Now that figure is 40 per cent."

However, foreign investments made now mean higher profit remittances in the future, according to Mr Carvalho, and a sharp increase in global interest rates would make investors less willing to finance Brazil's current account deficit. "Trade concerns have real substance," he says.

Political analysts say the decision two weeks ago to impose restrictions on the short-term financing of imports suggests the government is becoming worried about the trade deficit. However, its room for manoeuvre is limited.

The government has already actively promoted exports. It has reduced taxes on many exports, is planning to introduce export insurance and the National Development Bank (BNDES) has expanded the credits available to exporters.

Meanwhile, senior ministers have travelled to the US and Europe, complaining about the trade barriers Brazilian goods face. Short of more aggressive financing of exports, which the BNDES recently signalled, there is little else the government can do on this front.

Some economists fear the new regulations on import financing will herald greater government attention on import rules.

However, Brazil, which is already in hot water over its tariff policies for cars and toys, would face intense

international pressure if it chose to raise tariffs further.

The government continues to rule out any change to the exchange rate policy for fear that devaluation would spur inflation and because of the enormous political defeat that this would represent.

As a result, most economists argue the government has only one policy option to damp down the demand for imports - monetary tightening.

An actual interest rate rise is thought to be unlikely, in part because of the pressure higher interest payments would put on the budget deficit. However, the government could put specific curbs on consumer financing, as it did two years ago, such as reducing installment payments or curbing the use of credit cards.

Mr Carlos Kawai, chief economist at Citibank in São Paulo, says the evidence of domestic over-heating is not yet decisive. He adds, though, "It is clear that credit policy is the favoured instrument to cure imbalances in external accounts."

If the government decides to take such action, the move is likely to come sooner rather than later because of the long time lag involved. The government would not want consumers to feel the bite in the run-up to next year's presidential elections.

The next two months' trade figures will therefore be crucial. If the government decides the trade deficit might seriously threaten medium-term economic stability, it will be under pressure to move before the end of the second quarter.

Geoff Dyer

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# More US law firms rent space in City

By Robert Rice,  
Legal Correspondent

The extent of the US law firm invasion of the London market was underlined yesterday by a survey from Chesterton, the international property consultants.

Chesterton found that US law firms have taken, or are looking for, a net additional 137,000 sq ft (12,700 sq m) of new office space in the City.

The consultants say this is the

equivalent of more than one hectare of floor space.

US law firms occupied just 180,000 square feet (16,726 sq m) at the start of the year, so the new figure represents a surge in demand of more than 76 per cent in the first quarter of the year.

US law firms which have taken space in the City recently include: Jones Day Reavis and Pogue, which has moved out of West End offices and acquired 15,000 sq ft; Brobeck Hale & Door, 8,000 sq ft;

Dewey Ballantine, 11,000 sq ft; and Brown & Wood, 12,500 sq ft. The Chesterton survey also reveals that seven firms are looking for substantial amounts of space totalling 101,000 sq ft.

These include Debevoise & Plimpton, Weil Gotshal & Manges, Arnold & Porter and Maples & Calder.

Skadden Arps Slate Meagher & Fiom, which has recently moved out of 15,000 sq ft in the City, taking 25,000 sq ft at the Canary

Wharf office development in London's Docklands, is not included in these figures.

The average size of US law firm offices also seems to be increasing dramatically.

At the start of the year there were 30 US law firms with offices in the City, each occupying an average of slightly more than 6,000 sq ft.

The seven firms currently seeking space are looking for an average of 14,500 sq ft, a rise of 141 per

cent. Chesterton's Mr Mark Bourne said the rule of thumb was that US law required 300-400 sq ft per lawyer.

That implied that the US law firms would be taking on another 370 lawyers to fill the 130,000 sq ft they have taken or are looking for.

He said that UK lawyers could not rest on their laurels and added: "Chesterton's research proves that the threat to their business from across the Atlantic is both real and growing."

## Food safety regime criticised

Financial Times Reporters in  
Edinburgh and London

The government was told yesterday that it must use a less "light touch" in enforcing food safety rules after last winter's outbreak of the E.coli infection which killed 20 people in Scotland.

The criticism was made in a report by Professor Hugh Pennington. It calls for a tightening of food safety and hygiene regulations from the farm to the butcher's shop to the eating. The government said it accepted all the 32 recommendations and would implement some of them soon. It accepted that raw meat and cooked meat products should be kept separate at all stages of production and storage, with the two types of food handled if possible by different staff.

The report said that regulations had been enforced with a "light touch" partly because they were new and were often confusing. It noted that the government had a preference for deregulation and a presumption against prescription. But it said the need to promote safety in food production "has to be accepted as a special case where the balance requires a greater degree of prescription".

Mr Michael Forsyth, chief minister for Scotland, who commissioned the report, said there was too much regulation, and confusion about how regulations were to be applied.

Labour said the report vindicated its charge that the government had focused too heavily on the interests of the industry to the detriment of consumers. "The government have put the dogma of deregulation before the safety of consumers," said Mr Gavin Strang, shadow agriculture minister. "The report makes it clear that those enforcing food safety rules in our slaughterhouses, food processing plants and shops are not getting the support that they need from government."

## 'Neglect' of rail freight deplored

By George Parker,  
Political Correspondent

The government was yesterday criticised by a House of Commons committee for its apparently half-hearted approach to shifting freight from roads to railways.

The public accounts committee said it was concerned that a government grant scheme to encourage new rail freight facilities had failed to make much impact over the past 10 years.

The committee accused the Department of Transport of failing to promote the scheme, and of using outdated environmental criteria to assess rail projects. The report says only £33m in grants was paid between 1986-96, out of £70m approved by parliament.

The report will dent the government's "green" credentials, and fuel the belief of environmental pressure groups that the department is still "pro-road".

The MPs said they were "concerned that freight facility grants may be having less impact than the government's 'green' credentials, and fuel the belief of environmental pressure groups that the department is still 'pro-road'".

The transport department pays grants for new rail freight terminals according to the environmental benefits, calculated by setting rates for truck miles removed from roads.

But the committee said the department had failed to revalue truck mile rates "for many years", and had not revalued them to take account of inflation, as ministers promised in 1991.

Freight transferred to rail as the result of grants has fallen from 16m tonnes a year in 1986 to about 10m tonnes a year in 1996.

# Government awards Atlantic oil and gas rights

By Stefan Wagstyl,  
Industrial Editor

The government has awarded oil and gas exploration licences for 114 offshore blocks, mostly in the undeveloped frontier zones of the Atlantic.

The biggest number went to a consortium of Statoil of Norway, the UK's Enterprise Oil and Mobil of the US, which secured eight of the 11 tranches for which it applied.

The awards are aimed at encouraging oil companies to explore the sea to the west of the Shetland Islands - off the north-east coast of Scotland - as the established North Sea fields decline. Mr Richard Page, the junior energy minister, said it was "in the national interest that

## Three-company consortium wins eight tranches

our natural resources should be developed".

The awards have been made in time for the successful bidders to start seismic surveys during the summer.

The awards, the 17th round of licensing for UK offshore exploration rights, were given in 26 tranches to 14 companies.

Fourteen of the tranches awarded, covering 76 blocks, are for an area off the Hebrides - on Scotland's west coast - called the Rockall Trough. A further seven tranches, covering 28 blocks, lie north of Shetland. Just

four tranches, covering 10 blocks, are in the North Sea. Of the 127 blocks on offer, 13 were left in the government's hands.

Enterprise Oil said the bidding reflected the importance of the Atlantic areas to oil companies. Another successful bidder said: "These are huge areas attracting a lot of interest."

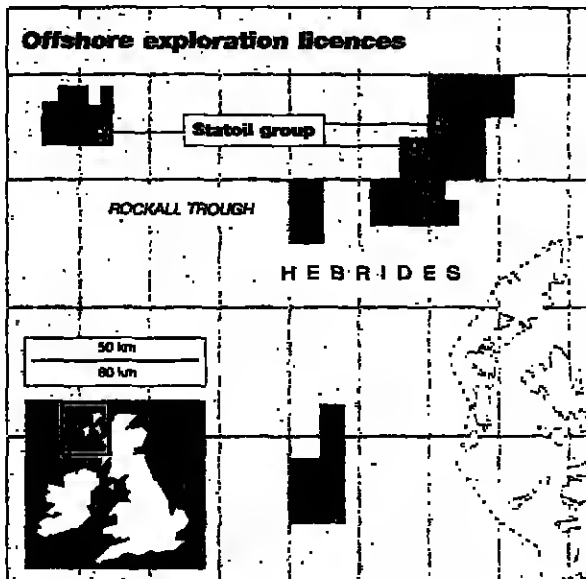
The government rejected an application from Greenpeace, the environmental lobby group, which applied for rights to manage all the blocks included in the 17th round as a way of blocking further exploration. Greenpeace intended to use its licences to carry out wildlife surveys.

Mr Page said its application had been rejected on the grounds that licences

awarded under the Petroleum Production Act (1934) required applicants to intend to carry out oil and gas exploration.

Greenpeace said: "Developing more oil is not in the national or the global interest. It is appalling that the minister has sneaked this through while parliament isn't sitting."

The lobby group pledged to continue with a campaign to persuade the European Commission to act over the government's failure to implement a directive requiring oil companies to carry out environmental impact assessments before exploring for oil. The government has said that it ran out of parliamentary time to pass the necessary legislation.



## Price Waterhouse prepares strategy to allay fears of firms facing difficulties

# Insurer aims to ease impact of 'run-off' pressures

By Christopher Adams,  
Insurance Correspondent

Proposals which would allow insurance companies threatened with future financial difficulties to make early settlement of claims are being prepared by Price Waterhouse, the accountancy firm.

The plan was commissioned by an insurance company concerned that it might have problems meeting future claims, and is designed to ease financial pressures on the company and protect policyholders who otherwise might have to wait years for payments if it failed. The company declined to be identified.

The plan builds on approaches already adopted for returning cash to creditors of insolvent insurers and, if successful, could have repercussions across the insurance industry, affecting the management of companies in "run-off" - where they pay claims but do not take on new business.

Since 1989, about 100 insurers in London's commercial insurance market have gone into run-off because they felt they might fail to meet claims years from now, according to the government's Department of Trade and Industry.

Like Lloyd's of London, some faced large and unquantifiable li-

abilities from pollution and asbestos risks in the US.

Insolvency professionals charged with liquidating those that could not meet claims have been learning the lessons of a costly and cumbersome process. Several have introduced schemes for insolvent insurers which pay a percentage of all the claims earlier than might normally be expected and at less expense.

Price Waterhouse may shortly set a precedent which could change the approach to run-off management. It is preparing a plan which will require the policyholders of a still solvent insurance

company, assuming they agree, to provide estimates for present and future claims against it.

The scheme devised by Price Waterhouse would use the existing assets of the insurer to make a single, final payment, called a commutation, to policyholders and head off the difficulties which could result in insolvency. The pressures which have forced insurers from run-off into liquidation are intense. All of them are vulnerable to claims getting worse, reinsurers failing, and the costs of managing a 10-to-15-year process.

The government wants to see fewer insolvencies and is encour-

aging preventative cures.

"What you provide is an exit route for the company involved from the market. You can also protect any equity value there may be or at least prevent it from eroding," said Mr Paul Evans, a Price Waterhouse corporate recovery partner and insurance specialist.

"By and large insurance companies have lots of money. The problem is estimating what they will have to pay years in the future," he said. "We're trying to change people's feelings about insurers in run-off. It's early days yet, but we're looking to prepare a draft document by the end of this year."



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## NEWS: UK

Financial advisers' group backs proposals for single retail body to replace two-tier system

## Labour stance on regulation wins support

By Jean Eaglesham in London

The leading trade body for independent financial advisers yesterday backed many of the Labour's proposals for reforming the regulation of retail financial services.

The IFA Association, which represents more than 2,300 firms, said the current regulatory system was "ill defined, poorly targeted and misunderstood by the public". Mr Garry Heath, association chief executive, stressed that the intention was "to suggest a solution rather than back a political party". But many of the proposals echo Labour's manifesto commitments.

In particular, the association is calling for a single retail regulator to replace the current two-level system, in which a lead regulator, the Securities and Investments Board, oversees a handful of self-regulating bodies. This ties in with Labour's commitment to combine institutional and retail financial regulators into a "super-SIB".

The association also proposes a switch in regulatory emphasis from detailed rules to broad principles supported by detailed guidance. This is broadly in line with the proposals of both Labour and consumer groups. "We want to simplify the nature of the regulatory system, as well as its structure," said Mr Alistair Darling, shadow chief Treasury secretary.

## The general election campaign

But there are still differences between what the industry and the Labour party wants. While Labour has stressed it intends the new single regulator to have much tougher powers, the association paper bemoans the "increasing [legal] burden on advisers and salesmen".

● The Labour party's pension plans were attacked yesterday by the head of the trade union bank Unity Trust, Robert Taylor writes.

Sir Dennis Landau, chairman, described them as "completely inadequate" and "not going far enough to address the problems of an ageing population".

He said the elderly would be living in acute poverty into the next century in a pensions crisis that will peak in 2030.

The bank, which reported a record 1996 pre-tax profit of £1.2bn (£2.0bn) yesterday, provides a wide range of services to most trade unions, its main institutional shareholders. Although the criticisms were not formally agreed by the bank's board of directors, many were aware of the comments and did not express their disapproval.

Most senior trade union leaders are on the board.

Under Labour's current proposals the existing basic state pension entitlement would remain unchanged, linked to rises in the retail price index, although the party would raise the level above the inflation rate "when resources allow". The party is also committed to retaining the state earnings-related pensions scheme as an option.

Labour has also proposed the creation of a second-tier "stakeholder" pension plan specifically aimed at the "many people who do not have access to an employer's occupational scheme".

## 'Socialist' platform for Wales Conservatives plan business levy reform

By Roland Adurburnham in Cardiff

Plaid Cymru, the Welsh nationalist party, launched its election manifesto yesterday with an agenda which it described as "socialist".

The manifesto proposes higher taxes to pay for improved public services, a scheme to create up to 100,000 jobs, and calls for Wales to have its own "powerhouse parliament". Plaid Cymru means "Wales party".

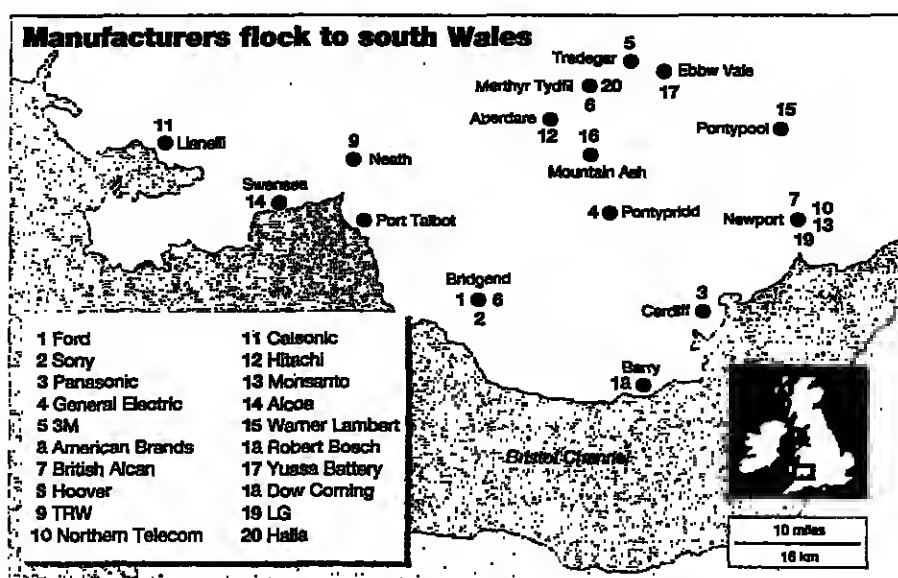
Mr Dafydd Wigley, party president, said the manifesto set out "a radical agenda for Wales, and a democratic parliament to ensure its delivery". The party hoped that, after a five-year transitional period and a referendum, the country would move to full self-government within the European Union.

"These policies reflect the mainstream of Welsh political values," he said. "They are socially progressive and egalitarian."

The manifesto launch took place in the ornate city hall in Cardiff, the Welsh capital, and the most likely home of the Labour party's proposed Welsh assembly.

Under Labour's plans that body would lack the powers of a Scottish parliament. Mr Wigley called for a law-making and tax-raising parliament with "real power", and demanded that Labour's planned referendum on devolution should include multi-optional choices.

"The Tories still treat Wales as a colonial territory and govern Wales by dictat from London," he said. "But neither are we prepared to



Nationalists believe their independence plans are realistic partly because of the viability of south Wales, one of the most successful regions in the UK at attracting inward investment

## Nationalists propose higher taxes and demand a local parliament

see Wales treated as a second-class nation by the Labour party."

Plaid Cymru is contesting all 40 seats in Wales. The party won four seats in the last general election, held in 1992, with 9 per cent of the vote. It gained 17 per cent - more than the Conservatives - in the European elections three years ago.

Its manifesto proposes higher spending on health and education and a scheme to pay unemployed people a weekly wage of £160 to undertake "much needed"

community work. To fund its £340m (£540m) programme, Plaid Cymru advocates a 25 pence standard rate of income tax, a 50 per cent top-rate tax, and "polluter pays" environmental taxes.

Mr Wigley said yesterday: "We want to be rid of this Tory government as soon as possible. It has been an appalling government, and their attitude and performance in Wales has been totally unacceptable."

"But, increasingly, we see New Labour as a party that has betrayed the pensioner, the young job seeker, the sick and disabled people, and has betrayed Wales. It has ditched all the principles it stood for and cannot, or will not, deliver the policies that Wales needs."

Political opponents were

quick to condemn the manifesto. The Conservatives described Plaid Cymru as living in a fantasy world and Labour protested that the last thing Wales needed was more taxes.

The government says a Welsh parliament would jeopardise the continuing revival of the economy by raising costs and deterring investment.

Inward investment has given Wales a modern industrial base, with a bigger manufacturing sector proportionately than the UK as a whole. Welsh industries include in consumer electronics, automotive components, aerospace engineering and healthcare products. Despite big job losses in coal mining and steel, overall unemployment has fallen to about the national average.

## plan business levy reform

By James Elitz, Political Correspondent

The Conservatives yesterday opened a new front in their long-running battle with Labour, the largest opposition party, over policy towards small businesses, unveiling plans to reduce the Uniform Business Rate for 700,000 companies.

After attempts by Labour to rob the Conservatives of their mantle as "the party of business," Mr John Major, the prime minister, said a re-elected Conservative government would cut the business rates of small businesses by £800m (£1.27bn) a year.

Mr Major told a press conference in Birmingham that the reforms, which would be introduced in the first year of a new Conservative government, would transfer some of the burden on small companies to larger ones.

Businesses would pay nothing on the first £1,000 of the rateable value of their premises. Some 140,000 businesses with rateable values below £1,000 could save £460 per year.

A further 260,000 companies with rateable values below £5,000 could expect reductions in bills of about 20 per cent. A total of 770,000 companies could expect to make savings.

To make the scheme self-financing, business rates for companies with a rateable value of more than £13,000 would rise from 43.3 pence in the pound to 43.3 pence.

Mr Ian Lang, chief industry minister, said the impact of the change on large companies would be "negligible". He said large companies were in a better position to pay UBR than smaller ones.

Mr Lang said business rate payments for companies with turnover of £50,000 would be equivalent to about 8 per cent of revenue. Payments could be as low as 1.5 per cent for larger companies.

Mr Lang contrasted the government's policy with Labour's plan to consult

British companies have a worse payment record than many European counterparts, with over half of all payments delayed on purpose, an NOP study commissioned by the UK arm of Intrum Justitia, Europe's largest debt collector, said yesterday. It said many UK companies wanted the introduction of a statutory right to interest on overdue bills, Katharine Campbell writes.

Mr John Langhorn, Intrum Justitia's UK managing director, identified "a clear correlation between the quality of legislation on collecting debts and the level of late payment". He said it was "very disturbing" that 53 per cent of payments were intentionally late in the UK against 35 per cent in the rest of Europe.

The survey said UK companies pay on average 18 days late. Over half of all invoices were paid after they were due; only Portuguese and Irish companies showed a worse record.

business after the election on whether the uniform business rate should be replaced by a local system.

"After years of restraint under the Conservatives, Labour would let councils go on a spending spree at the expense of local business," he said.

Mr Ian McCartney, Labour's employment spokesman, branded the Conservative initiative "the most desperate performance yet from a Government that is out of ideas and is now running out of time".

Mr McCartney accused the Conservatives of "covering up their betrayal of Britain's businesses by telling lies about Labour".

"We have made it clear that reserve capping powers will stay and that no council will be able to impose disproportionate rate bills on businesses," he added.

Editorial comment, Page 15

More news of the election campaign can be found in the Financial Times website at <http://www.ft.com>

## UK NEWS DIGEST

## IRA admits bomb threats

The Irish Republican Army yesterday admitted responsibility for the weekend bomb alerts which forced postponement of the 150th Grand National steeplechase at Aintree race course in north-west England. The IRA said in a call to a Dublin broadcasting station that if Mr John Major, the British prime minister, had devoted "as much importance to the negotiating of an end to the conflict in Ireland over the past few years as he attaches to the disruption of a single sporting event, a lasting peace settlement would have been closer."

Sir Patrick Mayhew, chief minister for Northern Ireland in the British government, retorted that bomb threats on the British mainland "must affect the timescale of the process by which people will need to consider any declared ceasefire" by the IRA. "We can't expect people to sit down when across the table there are people who are threatening to supplement their democratic vote with Semtex and bullets and mortars," he said.

Sir Patrick also said he had been moved by the reaction of Irish jockeys, who had "spoken of the shame on all who come from this island [of Ireland]". Sir Patrick yesterday joined church leaders and politicians in condemning the recent spate of arson attacks on Roman Catholic churches. The acts were "obscene", he said.

● A 26-year-old man was in hospital yesterday with multiple fractures after a paramilitary gang attacked him with sledgehammers. Five masked men forced their way into a house in the Northern Ireland town of Downpatrick and dragged him outside. The gang carried out a so-called "punishment beating". John Murray Brown, Dublin

## FISHING DISPUTE

## French trawlermen 'invade' island

French fishermen carried out a "friendly" invasion of Guernsey yesterday, marching through the streets of the island's capital to present a petition over disputed fishing rights. Guernsey is the second largest of the Channel Islands between England and France.

The Norman and Breton fishermen moored their 13 boats and went to the Royal Court, pausing for an aperitif along the way. They met Mr Anthony Richings, secretary to the bailiff, Sir Graham Dorey. "I had to tell them that I couldn't enter into discussions, which have to be done through the UK and French governments," said Mr Richings. Philip Jeanne, Jersey

## ARRESTS IN LONDON

## Detectives swoop on burglars

Detectives found £500,000 (£795,000) in cash hidden under a bed during a London-wide swoop against burglars yesterday. The money was found in a house near Heathrow airport and a man was arrested in connection with the illegal import of alcohol. The raid was part of "Operation Bumblebee", the 10th one-day crackdown on suspected burglars. More than 2,000 officers of the Metropolitan police targeted hundreds of addresses in the capital. Property recovered included three handbags, forged currency, stolen credit cards, jewellery and drugs including cocaine, Ecstasy and cannabis. More than 300 people were arrested.

## CAR MARKET

## Ford, GM and Rover slide

UK new car registrations March 1997

Manufacturer	March 1997	March 1996	% Change
General Motors	25,826	24,201	+6.7
Vauxhall	24,201	23,500	+3.0
Ford	18,225	17,500	+4.1

UK Produced

Manufacturer	March 1997	March 1996	% Change
General Motors	25,826	24,201	+6.7
Vauxhall	24,201	23,500	+3.0
Ford	18,225	17,500	+4.1

Foreign group

Manufacturer	March 1997	March 1996	% Change
Peugeot	22,848	21,000	+8.8
Citroen	13,061	12,500	+4.5

Source: Society of Motor Manufacturers and Traders

Notes: 1. All models of new cars, vans and light trucks registered in the UK.

2. Figures are for the month of March only.

3. Figures are for the month of March only.

4. Figures are for the month of March only.

5. Figures are for the month of March only.

6. Figures are for the month of March only.

7. Figures are for the month of March only.

8. Figures are for the month of March only.

9. Figures are for the month of March only.

10. Figures are for the month of March only.

## FT ELECTION SHARE INDEX

## Widening the party gap

The stock market gap between the two biggest parties widened yesterday, according to the FT election share price index, Richard Lapper writes.

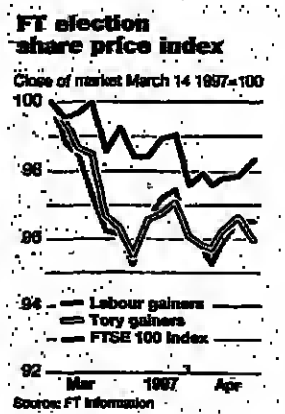
Shares that might benefit from a Labour win in the May 1 general election rose by 0.54 per cent on the day, compared with a 0.65 per cent fall in shares which might gain from a Conservative government.

The market as a whole, represented by the FTSE 100 index of big company shares, fell by 0.06 per cent. The best performing share in either index was Tarmac which rose 10.58 per cent. This company is seen as a potential gainer from a Labour win.

The worst performer was British Steel, down 4.39 per cent. This is also seen as a potential gainer from a

Labour win. Since the beginning of the campaign, "Labour gainers" have fallen 1.6 per cent and "Tory gainers" have fallen 4.01 per cent. The market has fallen 3.5 per cent.

The index is calculated daily by the FT Information portfolio analytics team in Edinburgh. Details of the index's composition can be found on the FT website, <http://www.ft.com>.



## EU rejects cartel claim against weather service

By Hugh Burnaby-Atkins in London

The European Commission has rejected a complaint by the Association of Independent Weather Services that Britain's Meteorological Office is operating as part of a price fixing cartel.

The AIWS represents 24 commercial weather service providers and claims that the Met Office's membership of Ecomet, an EU-approved body promoting co-operation between EU govern-

ment weather services, is anti-competitive.

Oceanroutes, a Scotland-based weather consultancy which heads the AIWS, said the Met Office was free to set prices in the absence of an independent regulator.

The European Commission said it could not pursue the complaint because there was no evidence of price fixing and no legal ground on which it could proceed.

The weather data gathered by the Met Office, which is funded by

the UK Ministry of Defence, was freely available before the Ecomet agreement. It is now charged to independent organisations, including its own commercial section, at 15 per cent of turnover.

A Commission official said private companies such as Oceanroutes would like to receive the information collated by the Met Office free, as happens in the US.

"But if European governments say they want to relieve the burden on taxpayers by allowing their

meteorological offices to carry out commercial activities, then the Commission cannot say 'No' to that," said the official.

Mr John Thompson, managing director of Oceanroutes, said: "There is evidence to suggest the Met Office may have been cross-subsidising its commercial activities." In 1994-95 the Met Office's commercial sector fell £2.1m short of covering its costs but projected figures for 1996-97 show a surplus. The Commission said that ideally

the Met Office should set up a subsidiary company to perform its commercial activities. The Commission added that it lacked the legal tools to require such a change.

It stressed that the Met Office was required to present accounts so that they could be checked for evidence of cross-subsidies. A Met Office statement said: "Many of our processes have been automated to improve quality. We do not believe our charges are excessive."

## Traditional leaders lose ground

Figures released by the Society of Motor Manufacturers and Traders, the car industry body, show the traditional leaders - Ford, Vauxhall and Rover group - under pressure from rivals as the car market fragments. Ford saw its share of the March market drop again to 16.9 per cent from 18.7 per cent in the previous March. Vauxhall's dipped to 13.5 per cent from 15.5 per cent and Rover's fell to 10.9 per cent from 11.9 per cent. John Griffiths, London

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## ARTS

Television in Moscow/Chrystia Freeland

## Domestic soap doesn't wash

After a few shots of vodka, Russians will invariably begin to regale their fellow revellers with "anekdoty". A ritualised, long-winded joke, usually with a dark twist at the end, the anecdote reached its apex in the Soviet era, when the cruel incompetence of the politburo provided rich material for black humour.

Even in this new era of raw capitalism, the deeply cynical anecdote remains a favoured genre – although it has shifted its sights to Russia's brash nouveaux riches. But this season the lords of the airwaves have decided that nowadays, when they turn on their television sets, Russians are searching for lighter fare.

That, at least, seems to be the rationale behind a new crop of sitcoms, the first comic series ever to be made in Russia. The most ubiquitous, with twice daily broadcasts on one of the main national channels, is *Strawberry Café* (*Klubnitschka*).

*Strawberry Café's* producers have clearly done their time to the video library watching old American sitcoms and they seem to have paid particular attention to *Three's Company*: the principle set in the Russian show is a cosy neighbourhood bar-café, coffee shop and most of the action is created through interplay between the café's owners and its regular patrons.

*Chers'* Russian cousin is resolutely light-hearted. It is set in an unnamed, sunlit locale, complete with a cobb-

stoned plaza and a tinkling cherub fountain. Customers are more likely to order elegant cups of coffee than vodka and the paterfamilias, who works as the chef, is slender, long-haired and perpetually bopping to the rhythm of his Walkman. Taken together, it is a sufficiently alien environment to prompt one reviewer to wonder whether it was set in some imagined utopia, in which Russia had conquered Italy, or maybe Spain.

This week, sunny *Strawberry Café* set out to tackle one of the gritty realities of post-communist Russia: violent crime. The story began with a practical joke when Stasik, the pimply adolescent son of Strawberry's proprietors, dons a black mask and pretends to hold-up his mother and her regulars. With the iron predictability that rules the world of sitcoms, his hoax is followed by the real thing: as soon as Stasik leaves, an armed robber in an identical mask storms in.

In a staged version of the boy-who-cried-wolf, Strawberry's customers assume the masked highwayman is Stasik and shower him with affection. The robber is petted, hugged, kissed, drenched with maternal tears and

offered money and gifts. Of course, Stasik eventually reappears and the mistaken identity is revealed, but the outpouring of hot Russian emotion has forged a bond between the thief and his would-be victims and they all part as friends.

Canned laughter and predictably amiable endings are, to be sure, the province of the sitcom, a genre which has never claimed to present an unflinching portrait of the human condition. Yet even by the relaxed standards of the idiom, *Strawberry Café* is strikingly out of synch with the society which has produced it. The tear-soaked sentimentality of the café has no place on the mean streets of post-Soviet Russia, where policemen are as likely to rob as to protect and head-kickiefed babushkas fight their way to the front of queues with all the delicacy of Arnold Schwarzenegger.

It is thus immensely satisfying that *Strawberry Café*, billed by its creators as one of the most sophisticated, western-style new offerings, has been roundly panned by Russian critics. Russians, who avidly consume re-runs of *Santa Barbara*, a US soap, and steamy Latin American serials, appear

to be unconvinced by the effort to transplant the glitz and banality of western television life to a domestic setting. Indeed, innocuous *Strawberry Café* is so offensive to the Russian psyche that it prompted one reviewer to write in apocalyptic tones of the decline of a nation which once spent its evenings with Chekhov, Tolstoy and Lermontov but had now descended to weakly aping American mass culture.

Surprisingly the nostalgic chorus was joined this week by Igor Ugonnikov, one of the rising young stars of the Russian airwaves. Ugonnikov hosts *Good Evening* (*Dobryi Vecher*), a talk show modelled on *Late Night with David Letterman*, down to using a gleaming city-scape as a backdrop and a daily top ten list. Ignoring his own conversion to the American way, on Monday Ugonnikov devoted the monologues with which he opens his programme to the virtues of the vanished "old" Russia, when the theatre lorded it over television and "we discussed plays late into the night in smoke-filled kitchens."

A former theatrical actor, singer and dancer himself, Ugonnikov wondered aloud where the "good viewer" of those bygone days had gone: "Good viewer, where are you? Are you disgusted by the gum-chewing, mobile-telephone-talking new Russians in the seats next to you?" These are the sorts of questions that Ugonnikov could profitably ask of himself. Like *Strawberry Café*, *Good Evening* has been trashed by Russian reviewers and their complaints are almost equally justified. His guests are boring, the music is out-dated by at least two decades, the jokes are limp and the visual gags predictable.

On Monday Ugonnikov played host to two ageing divas and a mathematics professor who is a fireworks aficionado. He had the sort of polite, routine chat with each of them that you might strike up on the train. The songbirds' brief performances were a flash-back to the Soviet-era: syrupy love lyrics, a strident disco ball and elevator music melodies. The only moment of relief came during the letters section, when the voices of real Russians cut through the programme's belaboured attempt at urban panache.

Marina, a "chief accountant" at a small company in Siberia, appeared to be offering her services as concubine to Levon, the leader of Ugonnikov's band, but first she needed to know his height, weight, apartment size and whether he had a Moscow living permit. Another correspondent, Lyudmila Alexandrovna, a pensioner from St Petersburg, proved to be one of *Good Evening's* rare fans. She expressed her approval in an old-fashioned rhyming poem which called the show "balsam for my soul". The letters were genuine, sad and funny – all of the qualities the rest of the programme lacked.

*Good Evening* is produced by the video wizards who performed magic last year by conjuring up the intelligent, heartfelt campaign clips which convinced Russians to re-elect the sick and unpopular Boris Yeltsin as president. But when it comes to televised entertainment, the makers of *Good Evening* and of Russia's pioneering sitcoms just don't get it.

Russian artists are masters at confronting the epic issues of life and love and at casting a darkly amused gaze on the world's follies. What they have not yet grasped is the more trivial art of popular television entertainment, which needs a dash of irony and a stylish setting in tune with the zeitgeist to save it from utter insignificance. For that failure the good viewers of Russia – who prefer Chekhov and Tolstoy anyway – should perhaps be grateful.

Salzburg Easter Festival/Andrew Clark

## A 'Wozzeck' the world can envy

It is not often that a critic is confronted by a near-perfect production of a masterpiece. When it does happen, words seem inadequate to describe it. The performance of *Wozzeck* which dominated this year's Salzburg Easter festival was such an occasion. With the involvement of Peter Stein and Claudio Abbado, a certain standard was guaranteed, but the result surpassed all expectation.

Stein's staging was incredibly precise. Played in a single 90-minute sweep, it was simple, powerfully concentrated and, above all, realistic. The characters were subtly drawn. The early-19th century period atmosphere was respected. There was no point-making, no Expressionist baggage, no gratuitous show of decadence. This is what distinguishes a great man of the theatre: Stein's approach was truly radical. He trusted every bar of the score, and in doing so, he not only made startlingly clear the modernity of Büchner's proletarian tragedy, he also demonstrated how Berg's music completely and economically absorbs the text, enhancing every nuance of dramatic emotion.

And there could be no more persuasive interpreter of that music than Abbado, whose instinctive command of rhythm and structure was the ideal foil to the Berlin Philharmonic's tonal sumptuousness. There was nothing cerebral about this performance – rightly so, because there is nothing cerebral about the music. Sensuality, colour, luminosity were in abundant supply – no more so than in Marie's Act 1 lullaby, where the musicians seized on Berg's Debussyan textures to create an atmosphere of wondrous suspense.

The instrumental solos – the tender viola in the open-

ing scene, the eerie horns during Marie's Act 3 fairy-tale – recalled Berg's description of *Wozzeck* as a "piano opera" that erupts from time to time in wild emotion. And at long last, the Berliners sounded like a real pit orchestra, attuned not just to the music's heart-rending beauty but to its explosive power: I've never heard the scherzo-like Mahlerian interlude after the tavern scene despatched to such whiplash effect.

Abbado's decision to bring *Wozzeck* to this festival was laden with irony, because the opera views the world through the eyes of poor, oppressed people, and Salzburg at Easter has the wealthiest of audiences. Large numbers of subscribers boycotted *Wozzeck* (but not the festival concerts) because of its reputation as a "modern" opera – and more fool they, for this production signals the festival's coming-of-age in the post-Karajan era. Whether the Easter festival, with prices even higher than its summer counterpart, is socially exclusive is no longer the point. What matters is that it is artistically exclusive: it has finally set a standard which the world (including Gerard Mortier) can envy.

Stefan Mayer's decor was a brilliant response to the vast expanse of the Grosses Festspielhaus stage. His screen-like visions, cut into a dark, impenetrable wall, had cinematic focus, sucking the eye in to a black-and-white cube of light for one scene, starting it with a wide-angle horizon of softened colour for the next. The contrasts were fabulous, all achieved with meticulous clarity and technical sleight-of-hand. Even the outside moon in the penultimate scene, as crimson as Marie's blood,

was convincing as a symbol of Wozzeck's loss of reason.

Bryn Terfel's late withdrawal, apparently because he had not set aside enough time to learn the title role, put the festival in a tight spot – but it would be hard to imagine a better replacement than Albert Dohmen. This previously unknown 40-year-old German has the looks of a Brando, the voice of a Barak, and the dramatic intelligence of Walter Berry, an outstanding *Wozzeck* of a previous generation. With his trundling gait, Dohmen cut a properly dazed figure, simultaneously pathetic and tragic.

Deborah Polaski has never done anything better than Marie simply coiffed, in a low-cut red dress, she looked feminine, seductive and vulnerable – not words that usually come to mind when Polaski is on stage. Equally unexpected was the rich and steady allure of her singing, achieved without loss of intensity or volume. Her Drum-Major was Jon Villars, a young American tenor with the physique and voice of a Wagner hero. Hubert Delamboy was the reptilian Captain, Aage Haugland a Doctor of gigantic size and cynicism. The supporting roles were etched in similar detail, and the chorus excelled itself.

In short, the performance showed Stein and Abbado, separately and together, at the height of their remarkable powers, and it inevitably raises the question of when they might be persuaded to collaborate again – perhaps on *Elektra* or *Orff's Wozzeck* will be restaged at the summer festival, with the Vienna Philharmonic and a different Marie. It should not be missed, because the production is a landmark in the performance history of this century's most influential opera.



A landmark production of this century's most influential opera: Albert Dohmen superb in the title role with Hubert Delamboy as a suitably reptilian Captain

Opera/Richard Fairman

## A devil of a task

They are damned if they do and damned if they don't. Opera companies are lured to Berlioz's "dramatic legend". *The Damnation of Faust*, because it is a rare French example of the strong and colourful piece that audiences want to see, but unfortunately it is not an opera and turning it into one is a devil of a task.

Both the Royal Opera and English National Opera have tried to stage *The Damnation of Faust* before, in fact, the work has enjoyed as visible a presence in London since the war as any of Berlioz's three genuine operas. The old ENO staging, though noted in its day for a novel use of projections, would certainly look old hat now – so that is taken as reason enough to have yet another try.

To make sure of a new look, ENO has brought back faces from its so-called "Powerhouse" era, when controversy was guaranteed to sell seats. There is no mistaking the work of the producer David Alden, teamed here with designer Roni Toran, and not just because his trademarks (the wheelchair, the peeling wallpaper, the hanging light) put in their usual appearances. The self-confidence of that period is written large in every theatrical image.

Most of the audience may have come out asking each other "What was that all about?", but Alden admirers cheered the show. He does not try to tell the story as a straight narrative, which is probably sensible as Berlioz does not either. *The Damnation of Faust* is only a drama in the mind's eye and it is a question of what one's mind sees. Mine certainly does not imagine the will-o'-the-wisps as a fat lady, a pair of clowns, two cinema usherettes and a Patsy (*Absolutely Fabulous*) lookalike, but each to his own.

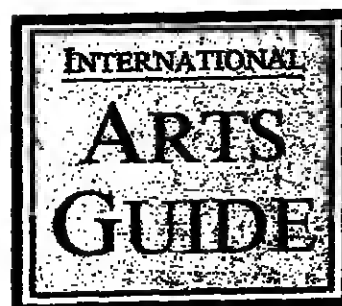
The old parable is being given a modern slant. Faust is a pitiful loner, with National Health glasses and

drooping braces, cooped up in his 1960s apartment with nobody to talk to except his reel-to-reel tape recorder. When he is tempted to find liberation in the outside world, all he finds are drunken yobs, bands of protestors, and the solace of a can of beer. In the end he goes bonkers and, as he crawls to the front of the stage, he looks out as if to say, "This is your story, every one of you" – a depressing moral.

Bonaventure Bottone is thoroughly convincing as the nerd, playing the title role with a pathetic deadpan expression which would make Rowan Atkinson proud. He sings with strong projection and stamina, although there is a lot of squeezing of the voice. Willard White made a forceful Mephistopheles rather than an elegantly French, insinuating one. As Marguerite, Louise Winter hit some unfocused patches of tone, but how fraught with anxiety she and the production made the big aria. Graeme Danby sang confidently as a Brander who is a skinhead loat.

With the ENO orchestra playing to a high standard of ensemble, it was the mounting intensity of the score as a whole that gripped the attention. Back with his old orchestra, Mark Elder had rehearsed every detail and only needs to let himself go a bit for this very well-drilled performance to take off.

Does it work as a show? At the half-way point there had been so many arty theatrical clichés that I would have said no. But from there to the end, as Alden drew his threads together, the production did start to work that liberating effect so admired in the "Powerhouse" style and hring the drama urgently to life. After a number of bland stagings, ENO could do with a shot of the old hubris wonderdrug.



## AMSTERDAM

**CONCERT**  
Concertgebouw Tel: 31-20-6718345  
● Radio Filharmonisch Orkest: with conductor Gennady Rozdchevskiy, violinist Alexander Rozdchevskiy and mezzo-soprano Anne Gjeving perform works by Dvorák, Busoni, Sibelius and Chavichow; Apr 12

## EXHIBITION

De Nieuwe Kerk Tel: 31-20-6266168  
● Catharina, the Empress and the Arts: exhibition featuring 19 oil master paintings from the collection of the Russian Czarina Catharina the Great (1729-1796), including works by Titian, Sodoma, Rubens, Hals, Jordans and Rembrandt. Also displayed are other art objects and personal belongings of the Czarina; to Apr 13

## BERLIN

## CONCERT

Philharmonie Berlin - Groesser Saal & Kammermusiksaal Tel: 49-30-2614383

● Philharmonischer Chor: with conductor Uwe Gronostay and the Staatsorchester Frankfurt perform works by Beethoven and Schubert; Apr 13

## OPERA

Deutsche Oper Berlin Tel: 49-30-3438401  
● Macbeth: by Verdi. Conducted by Garcia Navarro, performed by the Deutsche Oper Berlin. Soloists include Volker Horn, Simon Ester, Maria Guleghina and Reinhard Hagen; Apr 11

## BIRMINGHAM

**CONCERT**  
Symphony Hall Tel: 44-121-2002000  
● Zurich Tonhalle Orchestra: with conductor David Zinman and pianist Radu Lupu perform works by Brahms and Beethoven; Apr 13

## CHICAGO

**EXHIBITION**  
Art Institute of Chicago Tel: 1-312-4433600  
● Michelangelo and His Influence: Drawings from Windsor Castle: exhibition examining examples of Michelangelo's draftsmanship, with the aim of demonstrating the impact of the artist on the imagination, technique, style and imagery of his contemporaries and successors. Eighteen sheets with 23 drawings by Michelangelo and 50 drawings and five engravings

by other masters have been selected from the collection at Windsor Castle; from Apr 12 to Jun 22

## FRANKFURT

**OPERA**  
Städtische Bühnen Oper, Ballett, Schauspiel Tel: 49-69-21237444  
● Fidelio: by Beethoven. Conducted by Sylvain Cambreling, performed by the Oper Frankfurt. Soloists include Henrik Smitt, Patrick Raftery, Kristine Ciesinski and others; Apr 13

## LONDON

**CONCERT**  
Barbican Hall Tel: 44-171-6384141  
● London Symphony Orchestra: with conductor David Robertson and trumpeter Maurice Murphy perform works by Janáček, Haydn and Dvorák; Apr 13  
Royal Festival Hall Tel: 44-171-9604242  
● Philharmonia Orchestra: with conductor Maxim Shostakovich, violinist Igor Oistrakh and the Associated Orchestra of the Royal Festival Hall, perform works by Shostakovich; Apr 13

**EXHIBITION**  
Design Museum Tel: 44-171-3786055  
● Charlotte Perriand: Modernist Pioneer: the first British retrospective devoted to the career of the leading French interior architect and designer Charlotte Perriand. Key examples

of her work are used to illustrate the changes in her design style from her earliest training in the tradition of the beaux arts, through to the evolution of her modernist aesthetic in the late 1920s, to her continued fascination with modern materials in the 1930s; to Apr 13  
Institute of Contemporary Arts - ICA Galleries Tel: 44-171-9303647  
● Belladonna: group show examining fin de siècle representations of horror and romance. Artists include Andreas Gursky, Paul Thek, Jeff Koons, Liza May Post, Bridget Riley, and Anish Kapoor; to Apr 12

## MILAN

**OPERA**  
Teatro alla Scala di Milano Tel: 39-2-88791  
● Siegfried: by Wagner. Conducted by Riccardo Muti, performed by the Orchestra a Coro del Teatro alla Scala. Soloists include Jane Eaglen, Mette Eising, Eva Lind and Siegfried Jerusalem; Apr 12

## NEW YORK

**CONCERT**  
The Walter Reade Theater Tel: 1-212-875-5600  
● Colorado String Quartet: perform works by Mozart and Debussy; Apr 13

**EXHIBITION**  
The Metropolitan Museum of Art Tel: 1-212-879-5500  
● The Four Seasons: display featuring over 80 costumes

selected from the museum's collection. The exhibition spans three centuries and examines the influence on fashion of changes in climate, social life and recreation; to Aug 17  
Whitney Museum of American Art Tel: 1-212-570-3600  
● The 1997 Biennial Exhibition: the 1997 Biennial is the 69th in the series of biennial exhibitions, first established by museum founder Gertrude Vanderbilt Whitney in 1932. This biennial is the Whitney's signature exhibition and focuses on the most important developments in recent American art; to Jun 22

## PARIS

**CONCERT**  
Cité de la Musique Tel: 33-1 44 84 45 00  
● Chamber Orchestra of Europe: with conductor Emmanuel Krivina and pianist Maria João Pires perform works by Wagner, Chopin and Mozart; Apr 13  
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50  
● Steven Kovacevich: the pianist performs works by Bach and Schubert; Apr 13

**EXHIBITION**  
Centre Georges Pompidou Tel: 33-1-44 78 12 33

● Martial Rayssac: display of some 100 drawings by the French artist who came to prominence in the early 1960s as part of the New Realism, quickly gaining a reputation for a more modern outlook than his nostalgic peers; from Apr 9 to Jun 9

## ROME

**CONCERT**  
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611084  
● Orchestra dell'Accademia di Santa Cecilia: with conductor Wolfgang Sawallisch and mezzo-soprano Marjana Lipovsek perform works by Mussorgsky and Schumann; Apr 13, 14, 15

## VIENNA

**CONCERT**  
Musikverein Tel: 43-1-5058881  
● Staatskapelle Dresden: with conductor Giuseppe Sinopoli perform works by Mahler; Apr 12

## ZURICH

**OPERA**  
Opernhaus Zürich Tel: 41-1-288 6666  
● Die Lustige Witwe: by Lehár. Conducted by Franz Welser-Möst, performed by the Zürcher Oper. Soloists include Malin Hartelius, Liliana Nicotescu and Rodney Gilby; Apr 13

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## COMMENT &amp; ANALYSIS



Edward Mortimer

## Descent into chaos

Post-modern states must learn to deal with countries such as Albania that have collapsed into anarchy

Albania is the latest example, and the one closest to home for those of us in relatively comfortable western Europe: a state that has collapsed, disappeared and lost the monopoly of force. It can no longer perform even the minimum "night watchman" role grudgingly conceded to the state by libertarians.

Before Albania came Afghanistan in Asia; Somalia, Liberia and Sierra Leone in Africa; Georgia and Tajikistan in the former Soviet Union. Should we include Cambodia, northern Iraq, Yugoslavia, Rwanda, Zaire? Each case is different, and I could easily devote the whole column to arguing which belong in the category of "failed states".

For the time being, let's just agree there are more of them in the 1990s than there were earlier in the century. So is state collapse a "post-modern" phenomenon, an apt metaphor for last punishing the hubris of modernity, the vice of which has been to worship the state, to turn to it for the solution of every problem, to intrude it into every aspect of people's lives?

Or is state collapse, on the contrary, a pre-modern phenomenon? Chaos and anarchy are hardly new in human history, after all. Has part of the world simply reverted to the typical dilemma of ancient and medieval times, before the rise of the modern state system: the choice between empire and chaos?

The latter view is that of Mr Robert Cooper, a British diplomat who last year published one of those rare pamphlets\* that help you understand the way the world is changing. For him, the true post-modern world consists only of Europe - mainly western Europe so far - Canada, Japan and "up to a point" the US.

In these places, "the state system of the modern world is also collapsing; but

unlike the pre-modern [world] it is collapsing into greater order rather than into disorder". Post-modern states are transparent and mutually vulnerable. They reject force as a means of settling disputes, relying instead on elaborately codified rules of behaviour.

Mr Cooper sees the EU as a typically post-modern institution, "a highly developed system for mutual interference in each other's domestic affairs". The US, by contrast, is only partly post-modern because it still feels invulnerable, except to nuclear weapons, and is therefore less willing to resign itself to mutual surveillance and interference.

Modern concepts like sovereignty and the balance of power are increasingly irrelevant to post-modern states. So indeed are territorial borders, easily crossed by so many people, technologies and institutions.

Their political leaders have a difficult time, however. They can no longer use the state to control the economy, but they have to respond to complex competing pressures, including those of the media and popular emotion, in a highly diverse and uncertain

world. Power is diffused both domestically and internationally. Indeed the distinction between domestic and foreign affairs has largely vanished.

But in between the post-modern and pre-modern worlds, warns Mr Cooper, plenty of states remain resolutely modern: brooding no external interference in their domestic affairs, relying on force for their security, and ready to use force to change borders if they get the chance. Most states outside Europe and North America come into this category, though many are candidates for collapse into pre-modernity if things go wrong. Individuals within many of them are attracted by post-modernism. Russia "embodies all three possibilities" - as did the former Yugoslavia, though its successor states are mainly of the modern type.

Even if collapsed states have many pre-modern features they are also part of the post-modern world, as Mr Cooper implicitly admits. "Previously, such areas, precisely because of their chaos, were isolated from the rest of the world. Not so today when a country without much law and

order can still have an international airport."

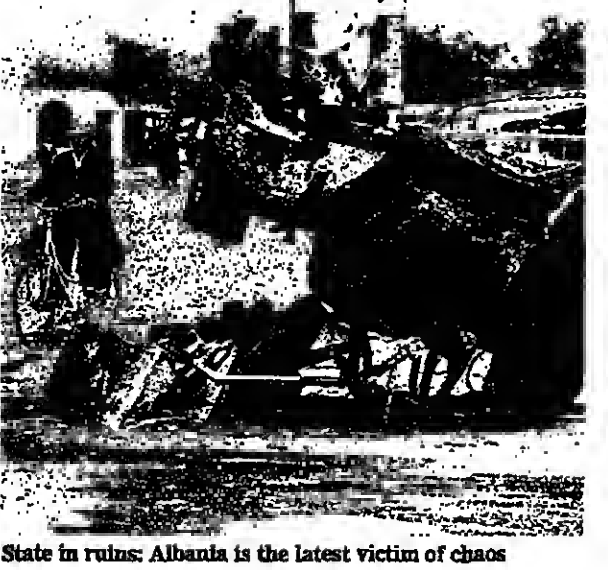
So what should post-modern states do about pre-modern chaos? "On the basis of a rational calculation of interest the answer should be: as little as possible," says Mr Cooper. But that, as he recognises, is a modern, not a post-modern, way of thinking. "Such 'realistic' doctrines, for all their intellectual coherence, are not [in fact] realistic. ... We no longer live in a world of pure national interest. Human rights and humanitarian problems inevitably play an important part in our policy-making."

Mr Cooper is almost certainly right in thinking that western interventions in the pre-modern world are doomed to incoherence, ambiguity and frustration, because post-modern states, unlike their modern predecessors, shrink from "the most logical way to deal with chaos" - namely colonisation. But he is surely wrong to imply that the developed world only involves itself in collapsed states for idealistic motives, and that one could otherwise easily "bar one's door" against the by-products of chaos, such as drugs, disease and refugees.

On the contrary, a conspicuous feature of post-modernity seems to be the difficulty of barring one's door against almost anything. Not only refugees, but also violence and banditry spill over from collapsed states into neighbouring countries.

Although fraught with risk, the Italian-led expedition being planned for Albania is hardly an exercise in altruism. Rather, it is a reluctant acknowledgement that leaving Albania to its fate may be even riskier, and in the long run much more expensive.

\*The Post-Modern State and the World Order (Demos, £5.95).



State in ruins: Albania is the latest victim of chaos

## LETTERS TO THE EDITOR

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## Palestinian position on Jerusalem is misleading over Jewish claims

From Mr J. Stephen Rothbart

Sir, While even Israel's supporters accept that the timing of the building of new homes in east Jerusalem is unfortunate, and Mr Benjamin Netanyahu, the Israeli prime minister, is not picking his moments for his public announcements, the professional reporter should not be blind to the manipulative ways which Mr Yasir Arafat, the Palestinian leader, employs to mislead the world press.

Many claims about the building of homes in "Arab" east Jerusalem are false. For example, Mr Arafat claims that since there were no Jews living in east Jerusalem before 1967, Israel has

no claim to any land there. But the only reason there were no Jews in 1967 was because the Jordanians evicted those who lived there in 1948.

The United Nations had meant for Jerusalem to be an international city after the end of the British mandate because of three holy sites and the diversity of the population. Israel accepted this solution, which included a Palestinian state on the West Bank, but the neighbouring Arab states chose to divide Palestine among themselves by an act of war. During that war, the Jordanians took east Jerusalem, but Israel advanced into the city's western half, and after another act of aggression by

the Arab states in 1967, Jordan (not Palestine) lost the rest.

During the Arab stewardship of the city, Jews were not allowed to visit their most holy sites, including the Wailing Wall. Since Israel conquered all of Jerusalem all holy sites are open to every denomination.

Since 1967, the number of Arabs and Arab-owned homes in Jerusalem has grown faster than the numbers of Jews or Jewish homes being built there, so surely the solution should be for Jerusalem to become a free city where Arabs and Jews alike can buy or sell their homes in any part of the city. But the Arabs do not want that, because it

will mean their having Jews in "their" part of the city. So they claim all of east Jerusalem to be given to them instead, based upon the dubious argument that Jews never lived there.

Reporting should be about facts, and the facts are that Mr Netanyahu is fulfilling most of the previous government's obligations even though he was opposed to them, while Mr Arafat is waging a very skillful public relations war which he is winning, while his "government" does nothing.

J. Stephen Rothbart, Flat 2, Belgicka 2, Prague 2, Czech Republic

## Industry usage will drive future direction of the Internet

From Mr Philip Blackwell

Sir, In his analysis of how Internet technology is affecting every part of the computer industry ("All-out war in cyberspace", April 3), Peter Martin asks whether it will be primarily used for entertainment, information or shopping.

The very need to ask this question shows that how other industries use the technology will drive the direction in which the Internet will develop. Our survey of retail opinion across Europe clearly shows that significant take-up of electronic shopping channels by retailers will come over the next two years.

This in itself is a distinct progression from similar research we carried out in 1995 when most retailers planned to use the Internet primarily for information provision. The latest survey shows Internet shopping steadily building for traditional store-based retailers to 14 per cent of total sales and just over half of home shopping sales within a decade. Can there be any doubt that electronic commerce will soon be a key use for the medium?

The focus is all too often on the threat of Internet-adapted US companies moving into European markets. In fact, there are huge opportunities for European retailers to exploit their geographical proximity and sell products at favourable prices within the single European market. The UK in particular could become an important European distribution hub. Our research confirms this: the ability to export into international markets is



an important motivator for the big boys to get involved.

Philip Blackwell, associate director, Cap Gemini, 130 Shaftesbury Avenue, London W1V 8EH, UK

From Mr Adam Hodgkin

Sir, Peter Martin's excellent report from the battlefront reaches a debatable conclusion. His conjecture is that Microsoft is likely to lose some of its battles but is winning the war. This may be Microsoft's problem. This model of business is predicated on dominance (of the desktop, the operating system, or the server markets) rather than collaboration.

The most interesting lesson to be drawn from the importance of the Internet and the World Wide Web is that collaborations and mutually enabling technologies are attractive. The Internet and the Web are collaborative to the core. In the language of game-theory, we

are moving into an environment where most games are non-zero-sum, not the traditional zero-sum battles of dominance and defeat, victor and vanquished.

Microsoft's position of dominance has been based on one very powerful and stable collaboration with Intel. But if the Intel dominance is broken, Microsoft may find it impossible to win a dominant monopoly in the chaotic but collaborative systems architecture which follows. One conclusion I draw from Peter Martin's article: winning battles is not always the basis of making a good peace. Collaboration and alliances based on mutual interest may be of the greatest importance. Microsoft has not yet shown it is good at this.

Adam Hodgkin, managing director, Cherwell Scientific Publishing, Oxford OX4 4GA, UK

## View of obelisk raiders misses a point

From Mr Claudio Scatena

Sir, Speaking about empires and obelisks, I appreciated Robert Graham's thorough coverage of the Axum obelisk story ("Obelisk points to change of heart", April 7), although he omits to mention that many Italians have the feeling that the obelisk is being returned

to the Ethiopians not in respect of a treaty but in hatred of a (fascist) regime that brought it here. Free of any ideological consideration, I am convinced that the obelisk's real home is now Rome where it is in good company, and where it should continue to stand. Also, your correspondent

correctly points at the Romans, at the French, and at the Italians as imperial raiders of obelisks, but blatantly omits the British. Or did the Cleopatra's Needle walk to London all by itself?

Claudio Scatena, Via Gerolamo Belloni 70, 00191 Rome, Italy

## Time for EU to stop looking for US support

From Mr Matthew G. Anderson

Sir, Gerard Baker's article "The uncertain states" (March 28/30) is a quite a fine piece of hypocrisy. Sure, the US has a large portfolio of social problems and the role in foreign affairs could be clearer and more proactive. But let's take a look at Great Britain and her dysfunctional and cowardly Europe; as I recall, it was the US that emboldened both

England and occupied Europe in the second world war. It was the US confronting the former Soviet Union over the last 35 years that finally brought political liberty to eastern Europe. It was the US that led an intervention in the former Yugoslavia after France, Germany, and the UK sat by and watched a nation rip itself apart. It's the US that subsidises Nato, the UN, and most multilateral institutions. It's the US that sup-

plies the world with a currency, banking system and capital market that support most financial transactions.

No, Mr Baker, it's time for the UK and the countries that make up the fragile EU to grow up, stop looking to the US to intervene on its behalf in foreign affairs problems, and find an "America" within itself.

Matthew G. Anderson, Oak Brook, Illinois, US

## Slim chance of success

From Dr Gerhard Wallenwein

Sir, Your editorial "Kohl again" (April 4) suggests he put the German economy through the same sort of slimming ritual he suffers each year.

Have you seen the result?

Gerhard Wallenwein, Antonbergstrasse 4, D-55814 Bad Sothen, Germany

## Global market challenge for UK and US law firms

From Mr Graham D. Vinter

Sir, Robert Rice's article on the struggle for dominance between the large US and UK law firms over-emphasises the role of global equities ("A law unto themselves", April 3).

The project finance market - more the preserve of the commercial banks than the glitzy investment banks - is booming, and not just in Asia. According to Project Finance International, total project finance lending last year amounted to \$47.5bn, a substantial figure in its own right. The American Lawyer has just published its own

league tables of how that work is divided up between the US and UK firms. The figures show that, in this increasingly important field, the roles are reversed. Of the top five firms in terms of value of financings closed in 1996, four (including the top) are UK: Allen & Overy, Norton Rose, Clifford Chance and Freshfields (in that order, with Milbank Tweed from the US squeezing in at number two).

It must be said, however, that sponsors are increasingly trying to include capital market issues in their project financings. The dol-

lar's role as a world currency and the depth of the US domestic capital markets clearly gives US institutions and, through them, US lawyers a slight edge when a project requires long-term fixed rate dollar funds. This is by no means an insuperable obstacle for UK firms, however. My own firm describes itself as an international law firm - not an English law firm - and we have more than 30 US attorneys working for us, either as partners or associates, many of whom are involved in US securities law. The law firms which really

succeed on the world stage in the next decade may well be those which can effectively marry together capital markets (in its widest sense), the boom area of project finance and practising under different laws from a number of regional offices. I have no doubt that some of the US firms will rise to this triple challenge, but I equally have no doubt that a number of the UK firms will as well.

Graham D. Vinter, head of projects group, Allen & Overy, One New Change, London EC4M 8QQ, UK

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## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

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Wednesday April 9 1997

## Wrong about rights

Whatever happens to Denmark's resolution on China at the UN Commission on Human Rights in Geneva, the episode is an embarrassment for Europe. Together with three other countries France has decided to disassociate itself from a resolution condemning Chinese human rights that the EU has put forward each year since the Tiananmen Square massacre in 1989.

The impression has thus been created of a divided Europe in which some members are prepared to suppress legitimate concerns about human rights in order to further national commercial interests.

France looks particularly craven because it appears to be trying to smooth the way for President Chirac's China visit next month amid hopes of lucrative export contracts. It claims a softer line on human rights is justified by a positive evolution in China's approach. This is almost meaningless. Beijing's record - including denial of free speech, imprisonment of dissidents and repression of minorities - remains egregious and well documented.

Democratic governments are duty-bound to make the concerns of their voters on this point clear. A multilateral forum, such as the UN Commission, is an appropriate place to do so. But that does not mean that the issue need - or should - become bound up in trade.

By trying to make the link

between trade and policy on human rights through its pressure on France, China is endorsing a precedent which could easily be turned against itself. Others could use its record on human rights as reasons for blocking imports from China.

By succumbing to China's pressure, France is signalling that it can be pushed around by a power with a long historical tradition of asserting authority by exacting tribute from trading partners and neighbours. There is little evidence that China's commercial decisions would ultimately be affected by the UN resolution. Beijing has bought Boeings aplenty despite repeated US strictures on human rights. It will buy Airbus too, if that suits its book.

If France is also offering arms in defiance of restraints agreed with its European partners after Tiananmen, then China will no doubt relish the opportunity to diversify its sources of supply. The concept of a common foreign policy means little if Europe cannot speak with one voice against a country that has signed neither of the two UN covenants on human rights.

Critical resolutions in the UN do hurt, or China would not go to such lengths to block them. The other point of principle is also important. It sets a poor precedent to mix trade with human rights issues, and especially to allow commerce to be governed by the autocratic whim of a bully.

## Rate choice

Labour has successfully cosied up to big business, but the Conservatives are determined to hold on to their small business patch. Mr John Major said yesterday: "We asked small businesses if there was anything more we could do to help them". The answer, it seems, was yes: cuts in business rates.

It is not difficult to understand why. Business rates average a third of profits of companies with turnover below £100,000, compared with 3 per cent for businesses with turnover above £1m.

The Tories would exempt the first £1,000 of rateable value from tax. Above £1,000, the rate would increase by 2.5 percentage points from the current 46 per cent. This would take 140,000 of the smallest properties out of tax. A further 600,000, with a rateable value under £18,000, would see bills reduced by up to £460. The £500m cost would be paid for with higher rates on larger properties.

Smaller companies have a case for lower relative rates bills, but achieving this could pose problems. Companies would have an incentive to split properties into smaller units to gain from lower taxes. The number of companies avoiding VAT by dividing into units below the VAT registration threshold shows how adept companies can be at exploiting this kind of loophole. At the

very least such a reform would raise tax collection costs; it could lose revenue.

Neither is it certain that the benefits would go to smaller companies. Research at the Institute for Fiscal Studies, sponsored by the Department of the Environment, shows that commercial rents tend to reflect changes in the rates burden. Total property costs, rent plus rates, are relatively stable. So, in the medium-term, landlords would benefit rather than smaller businesses.

Finally, the government has already thrown a lot of money at the business rates "problem", focused on companies whose bills were set to rise quickly, particularly smaller ones: £295m in the last budget, £285m in 1995, and £750m in 1994.

Labour would let councils set rates: "a spending spree at the expense of local business", according to the Tories yesterday. But there is little risk since local spending is just 0.3 per cent short of the centrally set cap. Even uncapped councils have probably learned the lesson that economic devastation is the price of excess.

Returning business rates to councils would improve local accountability and remove some of the more perverse features of local taxes. But neither party's proposal would amount to more than a small rebalancing of local taxes.

## Smiling Spain

Spain is emerging as something of a rarity in the race for European monetary union. Like so many of its neighbours, the government is doing everything it can to convince the financial markets that it will make it into the single currency on the first attempt. Unlike most of them, it seems actually to be enjoying the experience.

Yesterday's performance by Mr Cristóbal Montoro, Spanish secretary of state for the economy, was a case in point. Most of Spain's neighbours are still struggling to persuade voters that the pain of qualifying for Euro will be worth it in the end. Not Mr Montoro. As far as he is concerned, the good times have already arrived. The convergence criteria are in the bag, and the country can now sit back and enjoy a new golden era of rapid growth, rising employment and stable prices.

All this smacks of hubris. But the Spanish economy - and Spain's chances of qualifying for Euro - are looking surprisingly healthy. Monday's employment figures for March, showing registered unemployment falling to its lowest level in 15 years, was only the latest in a spate of good news.

Equally encouraging has been the sharp decline in inflation, long expected to be the largest hurdle in Spain's Euro race. Annual consumer inflation in February was only 2.5 per cent,

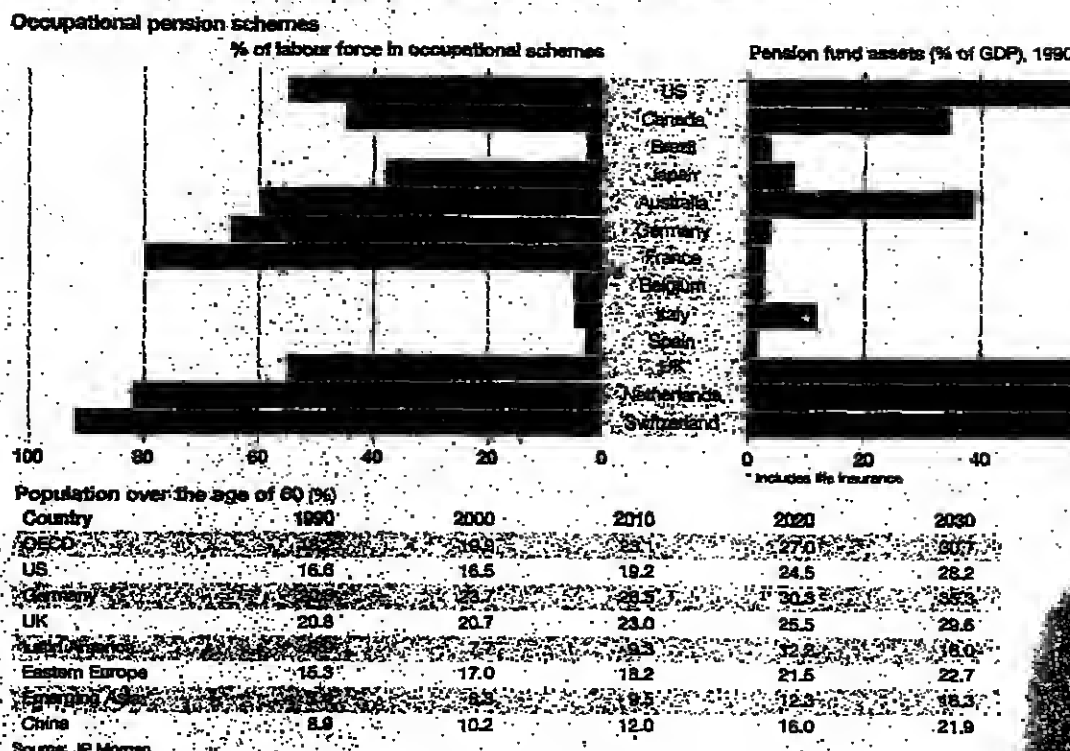
down from 2.9 per cent the previous month. The next batch of figures could be even better.

As far as the government is concerned, the joint union and business agreement on employment reform, due to be formally announced today or tomorrow, is the icing on the cake. The prime minister, José María Aznar, gambled that the two sides would be able to reach an agreement without government help. And on the face of it, the gamble has paid off.

The package falls well short of what will be needed to achieve a lasting decline in unemployment. But it marks an important first step. The unions seem to have agreed to a cut in severance pay in unfair dismissal cases in return for the creation of a new form of contract to give Spain's vast number of "temporary" employees a little more security in their jobs.

Mr Montoro then, can be forgiven for sounding pleased yesterday with the way things were turning out for Spain. Luck has been on the government's side, but so has a firm commitment to Euro, for which it has so far been rewarded in the financial markets. The danger lies in thinking that the government has nothing more to do: especially with regard to the labour market. Making a success of Euro - or turning the labour market around - will take more than one year's rosy figures.

### Pension reforms: provision for an ageing population



## Lure of the Latin model

Chile's pension reform has been copied across South America but may not be applicable to developed nations, says Stephen Fidler

It may turn out to be the most enduring - if unlikely - legacy of the former Chilean dictator, General Augusto Pinochet.

The system of privately managed pension funds, introduced by his government in 1981 and widely viewed as a central plank of Chilean economic success, is being copied all over Latin America. Furthermore, a growing body of opinion views it as the solution to the social security crisis awaiting the ageing populations of the industrialised world.

Yet the Chilean system has flaws acknowledged even by its supporters, and questions remain about whether a programme devised for a young population in a developing country is suitable for older, richer societies with higher expectations.

The Chilean model has already been adopted, with variations, by six other countries in Latin America: Argentina, Bolivia, Colombia, Mexico, Peru and Uruguay. The Venezuelan government is the latest to announce its intention to follow suit.

By 2000, according to estimates by Salomon Brothers, some \$200bn (£123bn) of Latin American pension fund assets will be under private management, half in Brazil's occupational pension scheme. By 2011, this will have grown to \$600bn.

The Chilean reform created a system of private pension funds to which individuals contribute throughout their working lives. Workers must put 13 per cent of their salary into a personal fund from which they subsequently draw their pension, and are free to choose among competing fund managers.

The system avoids, say its supporters, the inefficiency and unfairness of the old state pensions scheme, including the implicit inter-generational conflicts. Moreover, it creates none of the obstacles to job mobility posed by the company-based schemes of most industrialised countries.

Mr José Piñera, the architect of the Chilean system and now an evangelist for private pension fund reform, claims the reform has also generated important

political benefits. "Pensions have ceased to be a government issue, thus depoliticising a huge sector of the economy and giving individuals more control over their own lives," he says.

The claimed economic benefits are manifold. Labour market distortions are reduced, since job mobility is improved and the payroll tax used to fund the state social security system is reduced or abolished. The depth and sophistication of local financial markets also benefit, improving allocation of resources and providing sources of long-term finance for domestic enterprises.

Finally, the system is also widely credited with increasing Chile's savings rate to 29 per cent of gross domestic product - close to east Asian levels and significantly above Latin America's 19 per cent average - from 10 per cent as recently as 1986.

"By improving the functioning of both the capital and labour markets," says Mr Piñera, "pension privatisation has been one of the key reforms that has pushed the rate of growth of the economy upward from the historical 3 per cent a year to 6.5 per cent on average during the past 12 years."

The claim that pensions reform has been directly responsible for raising the savings rate, however, is unproven. Any increase in private savings may be offset by a decline in government savings. This is because the government has lost income from payroll taxes, but still has to pay existing pensioners.

"The conventional wisdom is that the pension reform has no effect on aggregate savings in the short term," says Mr Sebastian Edwards, professor of economics at UCLA.

The transitional fiscal costs associated with privatising pension funds last for many years. In Mexico, the cost to the budget of a new system that begins this year will only peak in the 2030s, with the total cost of the transition estimated at more than 80 per cent of GDP. The equivalent cost of reform in Chile has been estimated at some 136 per cent of GDP. Though the fiscal effects can be mitigated by forcing pen-

sion managers to buy government debt, they represent a significant disincentive for governments to undertake reform.

Private sector savings have grown in Chile, but this growth seems to be linked to other factors, including fast economic growth and tight fiscal policy. Pension privatisation alone does not provide a quick route to higher savings.

Moreover, as Mr Edwards adds, "It is not clear that these mechanisms that have benefited Chile will be there in other, more developed, economies."

Several economic studies showing a beneficial direct effect of pensions reform on the savings rate in Latin America assume that voluntary savings of workers are negligible. This is a reasonable assumption to make in most of the region. But in Europe and the US, private pension funds are more likely to substitute for other savings, leaving little net impact on private savings. In the transition period, when public savings are also reduced, it could easily cause a fall in aggregate savings.

Moreover, while private pension funds have greatly helped develop the Chilean capital market - and will probably do the same elsewhere in Latin America - those benefits would be significantly lower in countries such as the US and the UK where financial markets are already highly developed.

There are other important differences between Latin America and most of the richer countries. One is the motive driving reform. According to Mr Philip Suttle, an economist with J.P. Morgan in New York, the need for reform in richer countries arises from the recognition that "pay-as-you-go" public pension programmes are fiscally unsustainable.

Projections "suggest the fiscal time bomb is ticking in all G7 countries with the exceptions of the UK and the US," says Mr Suttle. He calculates the net present value of future net public pension liabilities in the other Group of Seven leading industrial

countries - Canada, France, Germany, Italy and Japan - at between 80 per cent and 100 per cent of gross domestic product. This is at least as big as their public debt.

Resolving this by increasing payroll taxes would discourage employment, but cutting entitlements would be difficult politically. Indeed, the popular attachment to existing pension regimes is strong in most G7 countries.

This marks another sharp contrast with Latin America where people have tended to regard state pension schemes as corrupt and inequitable. In Peru, which privatised its pension system in 1993, the state's investment managers produced an average annual negative return of 37.4 per cent during the 1980s. In Chile before 1980, there were more than 100 different retirement regimes, allowing some workers to retire with a high pension at 42 and forcing others, mostly blue-collar, workers to wait until they were 65.

But even supporters of Chile's reform admit that it is far from resolving all the problems of pensions provision. One issue is unsatisfactory coverage: only 60 per cent to 62 per cent of Chilean workers are in effect covered by the private system. "That's very low and it's not very different from the old system," says Mr Edwards at UCLA.

In some years, the Chilean government has spent up to 4 per cent of GDP to provide a safety net to pensioners who have never been employed or whose accumulated funds are too low to generate a minimum pension. This is a significant sum to provide a safety net, and western governments would have to spend a lot more to guarantee a standard of living acceptable to their electorates. Furthermore, the existence of government support establishes perverse incentives, acting to discourage contributions from those likely to receive a low pension anyway.

Another issue is the system's high administrative costs. This is equivalent to close to 2 per cent a year of invested assets. A third of this - about \$161m last year - is generated by large sales teams

employed to encourage contributors to switch funds, which they can do up to three times a year. The incentives used can include holidays, televisions or groceries.

Though these operating costs are higher than the government administered funds of Malaysia and Singapore - equivalent to 0.1 per cent to 0.2 per cent of accumulated assets - they remain significantly lower than the old state-run system in Chile. Moreover, the rates of return of privately managed funds have tended to be higher than state-managed funds. The Chilean system has enjoyed a real average annual rate of return of 12.2 per cent since it began.

Such returns will be difficult for other nascent pension systems in Latin America to replicate. Even in Chile, they are unlikely to continue, because the spectacular growth of the Chilean stock market is likely to slow and high real interest rates are falling. Over the past few years, returns have dropped: the funds reported a 3.5 per cent profit last year against a 2.5 per cent loss in 1995.

This is increasing the pressure for a greater foreign diversification. Chilean pension funds hold only 0.5 per cent in foreign shares and bonds, below the legal ceiling set by the government. What is clear from examining the Chilean system is that details can make a big difference. Some of the copycat programmes are voluntary, such as that of Argentina. Others force employers to contribute, reducing the labour market benefits. Some, such as Mexico's, allow managers to run more than one fund, reducing the costs of switching. Others, such as that in Peru, have high ceilings for foreign investment.

But it is hard to envisage the industrialised countries following any of these radical examples.

Even General Pinochet was a reluctant convert to pensions privatisation, and made sure that the police and armed forces were exempted from the reform. When the old soldier finally retires as head of Chile's armed forces next year, at the age of 82, it will not be to a private pension, but to one provided by the state.



General Augusto Pinochet

## OBSERVER

### Tung hits home run

Housing is weighing heavily on the mind of Tung Chee-hwa, Hong Kong's first chief executive, as the post-colonial government will be known. Soaring property prices are prompting rumblings of public discontent - and Tung is having a spot of trouble getting an official roof over his own head.

Government House, the traditional seat of colonial power, seems to have been rejected by the territory's most prominent househunter. Subsequent rumours that Tung was looking at Headquarters House - home to the commander of British forces - have also fallen flat. Local papers say he's now considering the sprawling residence of the chief justice, situated on the exclusive Victoria Peak, but vacant since last autumn when its former occupant challenged Tung for the territory's top job.

While there's less than 80 days to go before Tung takes up his new post, he's not about to be rushed. Government House did not score well on Feng shui because it faces the sharp edge of the razor-like Bank of China building; Tung also heard it was a little cramped. Since the residence covers more than two hectares of the land scarce

island, fellow househunters might find it hard to sympathise.

### Unstable lad

In Las Vegas they woo punters with singing divas, exploding volcanoes and any amount of glitter. Proprietors of Melbourne's large and controversial new Crown Casino have other ideas. How about a stuffed racehorse?

Not just any racehorse, mind you. The Crown has its eyes on Phar Lap, the legendary gelding that won the hearts of Australian racegoers before dying mysteriously in 1932. The horse has since become part of racing folklore and the cause of the Americans' - has been a rich vein for publishers. Now the Melbourne museum which houses Phar Lap's stuffed skin is relocating: the race is on for what remains of the old nag.

The Crown Casino has been running hard, promising a dedicated display if it gets its horse. Rival offers have come from the city of Geelong and the Melbourne Cricket Ground. "If he's to be moved anywhere, the racing industry is the most appropriate forum," sniffed the local sports minister, seeming to make a firm favourite of the Victorian Racing Club. But even the race track is a non-starter according to state premier Jeff

Kennett. He says Phar Lap has become delicate with age. The most likely move is one floor down to the State Library entrance, to "limit the risk of the exhibit almost self-destructing".

### Rounding off

The European Round Table of Industrialists is about to lose the man credited with turning it from a shadowy set-up into an effective lobbying force. Keith Richardson, secretary general of the blue-chip club, will retire at the end of the year after a decade in charge.

News of Richardson's departure is the second blow to the Brussels business community in a matter of weeks. Zygmunt Tyszkiewicz has also announced that he'll step down early next year as secretary general of Unice, the European employers' federation. Both will be hard acts to follow.

The ERT includes the chairmen of 45 top European companies including BP, Fiat, Krupp, and Renault. In recent years it can claim to have influenced the EU agenda on issues such as competitiveness, training and job creation. A Yorkshireman and former journalist, Richardson has demonstrated a flair for producing crunchy phrases and for guessing tomorrow's headlines. He also draws on

practical experience in industry, first as a factory manager for GKN, the UK engineering company, and later as head of public affairs for tobacco giant BAT. The ERT is already looking round for a successor.

### Boonma town

Teng Boonma, head of the Phnom Penh Chamber of Commerce, yesterday showed the kind of direct approach that has made him the country's richest businessman. Upset that his flight home on the state-owned Royal Air Cambodge was late - and his luggage was lost - he took an automatic weapon from a bodyguard and opened fire on the plane.

"I was furious, so I shot one tyre. Of course I wanted to shoot four tyres in order to pay them back," he said. "I stopped because I was worried the bullets would wound somebody." Teng Boonma, whose interests include the new Intercontinental Hotel, several trading companies and the Cambodia Mekong Bank, was not arrested. But prime minister Prince Norodom Ranariddh condemned the incident. "The situation in Cambodia is becoming worse and worse," said the PM, as shots rang out across the street from where he was talking in what police described as a neighbourhood dispute.

## Financial Times

### 100 years ago

Such Utter Foolishness We have received from Mr B. Israel, manager of the Diamond Jubilee Publishing Company, a copy of an extremely curious souvenir portrait of the Queen. It is considerably larger than life-size, and every line of it takes the form of letterpress, the history of Her Majesty's life thus being narrated at a length of some 173,000 words. From first to last, says Mr Israel, the thing has taken nearly five years to complete; and he tells us further that nothing of the kind has been done before. We can quite believe it, for cases of such utter foolishness are, happily, rare.

### 50 years ago

Death Of Mr Henry Ford The death was announced from Detroit yesterday of Mr. Henry Ford. He would have been 84 on 30th July next. It was not far from Detroit that he spent his boyhood on his father's farm, and agriculture remained one of his principal interests throughout his life. His early ideas included a mechanical vehicle which could be used for farm work, but he put this aside in order to concentrate on a "horseless carriage" for the roads.



France could become important supplier

## China renews efforts to end arms embargo

By Tony Walker in Beijing

China is making fresh efforts to end an international embargo on arms sales to the country and has singled out France as the possible key supplier, according to military attaches in Beijing.

China's warm welcome this week for Mr Charles Millon, French defence minister, reflects Beijing's desire to strengthen military ties with France and increase its options for arms purchases.

"Beijing wants to splinter the arms accord," said a military attaché in Beijing. "In any case, we have seen a growing push, driven by economic imperatives, to review the embargo."

The European Union banned arms sales to China in June 1989 following Beijing's crackdown on pro-democracy protesters in which hundreds were killed by the military.

Mr Millon indicated yesterday that France was becoming impatient with the restrictions. "One can hope that things will evolve and that in the future a decision will be taken to advance the situation," he said.

Mr Millon is preparing for the visit next month of Mr Jacques Chirac, the French president, during which a \$2bn deal for Chinese purchases of Airbus aircraft is expected to be concluded.



Millon: Warm welcome

In an effort to neutralise the arms embargo, China's military contacts with the west over the past year or so have included visits by its defence minister and senior generals.

China's main source of arms since the 1989 embargo has been Russia. It is believed to be anxious to widen its circle of potential suppliers and is thought to be eyeing French-produced jet engines for military aircraft under development. These include J-10 fighters and SE-7 naval fighter bombers.

The Chinese military, with a budget increase of 12.7 per cent this year, is also in the market for more sophisticated air defence systems and possible help in developing its navy.

Jane's Intelligence Review, a defence industry journal, reported that in September Beijing arms purchasers had

toured defence equipment factories in France and Germany — a sign that European resolve to maintain the embargo may be weakening.

Britain last year approved the sale of sophisticated surveillance equipment on the grounds that it did not add to China's offensive capabilities. GEC-Marconi and Racal-Thorn were permitted to sell maritime and air defence radar to China.

EU countries have been able to use their own discretion under the terms of the embargo. The UK bans weapons such as guns, missiles, military aircraft, warships, armoured vehicles and "equipment which is likely to be used for internal repression".

France is understood to be anxious to see the embargo lifted because its defence industries — the largest in Europe — are suffering from a depressed economy and falling domestic demand.

But the attaché indicated that other European countries, including Germany, Italy and Spain, were also keen on a review.

"There has been a growing push over the past few years," he said. "The feeling is that if the Chinese don't get it from us, they will get it from Russia. At least, if they get it from us we know they've got."

Editorial Comment, Page 15

## Italian PM calls for unity on mission to Albania

By Robert Graham in Rome

Mr Romano Prodi, Italy's prime minister, last night appealed for political parties to unite and back an Italian-led humanitarian mission to Albania.

But his centre-left government plunged deeper into crisis as the rightwing opposition prepared to demand a high price for supporting the sending of troops to Albania.

"The Albanian question cannot be turned into a domestic dispute by the political parties or used by the opposition as a weapon to weaken the government," Mr Prodi said.

His appeal was made as he opened the debate in the Senate, the upper house of parliament, but it fell on deaf ears.

Mr Piero Fassino, deputy foreign minister, had tried to heal a rift between the Party of the Democratic Left (PDS), the dominant party in the government coalition, and its hard-line parliamentary allies in the Reconstructed Communism (RC), by calling for the resignation of Mr Salvi Berisha, the Albanian president.

The government has a majority in the Senate without RC, but in the chamber of deputies it needs the communists for its own motion today endorsing the mission to pass.

In response to Mr Fassino, the opposition called off talks to discuss a joint approach to talking motions in the Senate and chamber. The Albanian government also registered a formal protest.

RC has pledged to deny the government its majority in the chamber of deputies in objection to sending 2,500 troops to Albania. It claims the mission would prop up President Berisha, whom it would like to see step down.

At the same time, the rightwing opposition, which has considerable sympathy for President Berisha, accused Mr Fassino of interfering in Albania's internal affairs.

Mr Prodi last night appealed to all parties, saying Italy's national honour was at stake. He said that for the first time Italy was committed to heading a big international initiative involving troops from eight European nations.

The rightwing opposition backs the idea of sending troops to protect the distribution of humanitarian aid and allow a return to normality in the run-up to Albanian elections in June. But it also wants to highlight the contradictions between the centre-left Olive Tree coalition and RC, its parliamentary ally. It will table a vote for a separate motion.

Edward Mortimer, Page 14

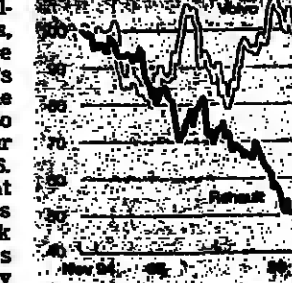
## THE LEX COLUMN

### No truck

FTSE Eurotrack 200: 2170.5 (+4.9)

Renault & Volvo

Share prices reacted to the FTSE Eurotrack 200 index.



The danger is that, as in the past, market discipline will evaporate as prices recover. However, companies are under more pressure from shareholders than ever before. Sweden's SCA faced calls for a break-up recently and most of its Scandinavian peers maintained or increased their dividends for 1996 even though earnings fell between 50 and 75 per cent. If Europe's paper companies can hold the line, they are due for a re-rating.

### Tesco

Investors breathed a sigh of relief yesterday as Tesco demonstrated that it is business as usual in UK supermarkets, after a less than festive Christmas. But the outlook is not quite as bright as Tesco suggests. During 1997, the group will claw back profit margins through productivity gains and the ending of the petrol price war. Moreover, the management is confident that lower product costs will not be fully passed on to the consumer. Yet margins are forecast to be flat this year. So Tesco clearly plans to pump margin improvements into price cuts and other initiatives to drive sales growth. Its performance in the last three years suggests this must be bad news for the competition.

Tesco's push outside the UK underlines the pressure within, as returns on the big food retailers' vast investment programmes continue to shrink. Fortunately, Tesco has learnt its lesson from Caltan. Its unsuccessful French acquisition, and is not going to splash out on strategic overseas moves. Investment in Caltan is now lower than depreciation — a vote of no confidence which suggests it will probably be sold. And the recent 540m acquisition of Irish supermarkets looks dull, if worthy. But it will add a few percentage points to profits growth over the next few years. And it buys time, while Tesco steadily builds its presence in the potentially more fertile investment grounds of eastern Europe.

### UK equities

Imagine for a moment Britain's pension funds' worst nightmare — that on incoming Labour government backs away at their tax credit on dividends. What would be the market impact?

Assume that the tax credit was, say, halved to 10 per cent. Tax-exempt investors, with about half the UK stock market, would see the value of their future dividend stream cut by about 5 per cent. But that is not quite all. By economic tradition, actuaries value stocks on current dividends. So valuations of pension funds' UK equity holdings would also fall by 10 per cent, with a knock-on impact to valuations of the companies which stand behind them. Even allowing for the tax-deductibility of any fund top-ups, this could knock a further 1.5 per cent off share prices.

Of course, the reality might not be as grim as theory suggests. Arguably, some expectation of a cut is already built into share prices. And investors might regard some of the potential consequences as implausibly abstract. Against these comforting thoughts, however, has to be weighed the strong likelihood that a cut would be seen as a first step, abolition, many would think, would just be a matter of time.

But is any of this likely? Not if British business gets its act together and ensures Labour understands the consequences. There may indeed be a case for abolition of the tax credit as part of a revenue-neutral move towards a structurally saner tax system. This would create specific winners and losers without damaging share prices overall. But just raising the tax credit, without humbling the proceeds back via lower corporation tax, would merely raise the cost of capital and damage investment — not at all what Labour says it wants.

Additional Lex comment on Tarmac, Page 23

## Hoechst drops abortion pill

Continued from Page 1

RU 486 since it became the main shareholder in Roussel Uclaf 10 years ago.

In 1988, Hoechst forbade its French subsidiary from marketing RU 486 outside the three countries where it was already on sale. However, the French health ministry insisted it remain on sale in

France on grounds that it was "the moral property of women".

Dr Salix said he would form a new company, provisionally called Exceigyn, with four other employees, which would control non-US rights to RU 486 and subcontract production. He said the annual sales of the pill were worth less than FF20m and he would

not seek to make a profit. Any surplus would be used to fund research in related fields.

"RU 486 is a remarkable French discovery, and it would have been completely unacceptable to hury it," said Dr Salix. He said the drug had been used about 250,000 times and could save tens of thousands of women who risked death from illegal abortions.

## US finance reform call

Continued from Page 1

privileged access to bank financing. "The only rationale for it is that powerful groups want it," he said.

Consideration of the planned changes has been delayed while the House committee has awaited the crucial verdict of the Clinton administration on the proposed reforms.

Mr Robert Rubin, the Treasury secretary, had been expected to give his views on the plans last month, but debate within the administration seems to be delaying the announcement.

## German unemployment falls to 11.7% in March

Continued from Page 1

Klaus Friedrich, chief economist of Dresdner Bank in Frankfurt, said faster economic growth of nearly 3 per cent this year could bring unemployment down to 4.2m by the end of the year.

Further highlighting Germany's labour market problems yesterday were January employment figures which showed a 588,000 drop to 33.78m in the labour force compared with January 1996.

● The German Trade Union Federation (DGB) yesterday

called on the government to make no further cuts in social spending and public investment in its drive to meet the criteria for European monetary union, Frederick Stedemann in Berlin writes.

In a statement issued at a "summit for jobs" in Berlin, the DGB said the deficit criteria should be met in the spirit of the Maastricht Treaty, which lays down the terms for entry into EMU. The DGB said fears were growing that the criteria for EMU was being "misused" at the expense of "workers and employees."

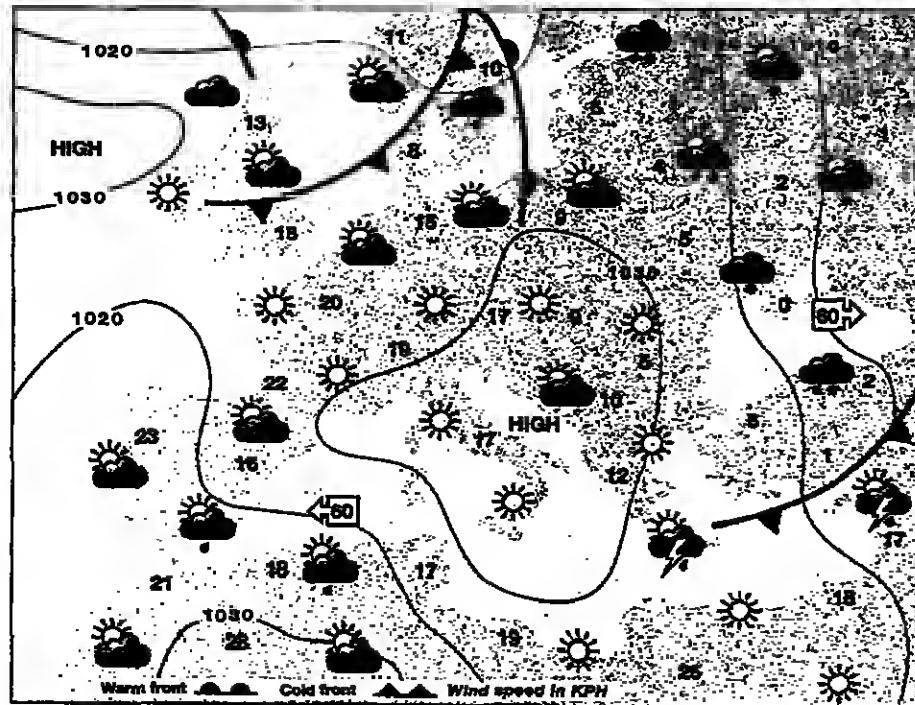
## FT WEATHER GUIDE

### Europe today

High pressure near the Adriatic will promote ample sunshines and mild conditions over much of western and central Europe. A front moving south will produce overcast conditions across the northern British Isles but it will stay dry. Southern Scandinavia will have cloud and showers but Denmark will be dry with sunny spells. The western Mediterranean will be unsettled and windy. Eastern and southern Spain will be cloudy with rainy periods. Portugal and northern Spain will have sunny spells, though showers are possible.

### Five-day forecast

Unsettled conditions with showers will continue over the Iberian peninsula. Western and central Europe will be fine and mainly dry owing to high pressure. Cloud, showers and cool conditions will continue in eastern and south-eastern Europe.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

### TODAY'S TEMPERATURES

Madrid	sun 20	Casaca	fair 30	Ferret	fair 21	Madrid	sun 18	Pangoon	sun 37
Cebu	cloudy 13	Cadix	fair 16	Freiburg	fair 18	Majorca	sun 19	Reykjavik	rain 5
Abu Dhabi	sun 33	Belgrade	sun 10	Garmers	sun 21	Malta	sun 19	Rio	shower 27
Accra	fair 32	Berlin	fair 14	Glasgow	sun 3	Manchester	fair 18	Rome	sun 17
Algiers	shower 16	Bermuda	fair 21	Hamburg	sun 18	Monza	shower 32	S. Francisco	fair 18
Amsterdam	fair 16	Bogota	shower 20	Helsinki	fair 4	Moscow	shower 25	Seoul	fair 15
Athens	fair 12	Bombay	sun 33	Hong Kong	rain 20	Mumbai	shower 29	Singapore	thund 32
Atlanta	fair 18	Brussels	sun 18	Isle of Man	fair 14	Nairobi	thund 27	Stockholm	shower 10
B. Aires	fair 25	Budapest	sun 6	Jersey	sun 36	Naples	shower 28	Strasbourg	fair 20
Buenos Aires	fair 17	Chengdu	fair 11	Kuala Lumpur	sun 29	Nassau	shower 26	Sydney	fair 23
Bangkok	shower 27	Cairo	fair 18	L. Angeles	fair 16	New York	sun 10	Taipei	shower 13
Barcelona	cloudy 16	Cape Town	fair 23	Las Palmas	fair 26	Nice	sun 18	Tokyo	fair 20
				Lima	fair 26	Nicosia	fair 14	Toronto	shower 11
				Lisbon	fair 23	Osaka	cloudy 11	Vancouver	shower 15
				Luxembourg	fair 18	Paris	sun 20	Verona	sun 15
				Lyon	sun 13	Perth	sun 29	Vienna	sun 12
				Madrid	shower 20	Prague	sun 13	Warsaw	cloudy 8
								Washington	fair 13
								Wellington	shower 17
								Winnipeg	fair 2
								Zurich	sun 16

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## FINANCIAL TIMES SURVEY

Wednesday, April 23, 1997

## Russia

After many centuries of repressive rule, Russians now have the chance of real freedom. But, says Chrystia Freeland, the forces exist that could yet see it squandered

## A people on the edge of a precipice

Encased in a squat granite mausoleum in the middle of Red Square, for more than six decades the embalmed body of Vladimir Lenin has presided over the empire that, in life, the communist revolution founded. This year, at last, the mummy's reign seems at an end.

Revived after his own brush with mortality last year, Mr Boris Yeltsin, the Russian president, has made the sacrilegious proposal that Lenin's corpse be entombed next to his family members in a St Petersburg graveyard.

It is an appropriate moment to bury Lenin. The Bolshevik leader's funeral would be the final death rite in the passing of orthodox communism, which was laid to rest by Mr Yeltsin in his election victory last year.

For the hardline communists, increasingly marginalised in Russia's fledgling market economy, the 1996 presidential ballot was the last chance for a comeback. They lost, and if they ever return to power it will be only in the watered down guise of social democracy.

The end of the communist era is a glorious moment for Russia. Yet it is also a difficult one. It has forced the nation to confront the fundamental questions that were set aside in the struggle to dismantle the old system.

Now that communism is well and truly gone, the main issue is what sort of

capitalism Russia will build in its stead. Russians are starting to ask themselves whether their country is on course to become an open, liberal market economy along the American or western-European model, or to follow the bad, inequalitarian, example of capitalist Latin America.

"The choice between a market economy and a state monopoly on economic life has been made," explains Mr Igor Maskakov, a deputy governor of Nizhny Novgorod, a central Russian region that has spearheaded many of the country's most important market reforms.

A thoroughly westernised young Russian, who once worked for the World Bank, Mr Maskakov is part of the generation of 20- and 30-year olds who were the most ardent foot-soldiers in the anti-communist revolution.

But as he gazes out of his office window in Nizhny Novgorod's medieval kremlin, the city's ancient seat of local government, Mr Maskakov insists that Russia still has an important decision to make about its future political and economic shape.

"We still face a very great choice between corrupt, monopolist capitalism and open, fair capitalism," he says.

Paradoxically, the threat of what Mr Boris Nemtsov, the governor of Nizhny Novgorod and the newly appointed first deputy prime

minister, calls "mafia capitalism" may be part of the price Russia is paying for the defeat of the communists in last year's election.

Already in the summer of 1996, a year before the presidential ballot, the Russian political establishment was getting nervous about a communist comeback. The Chechen war, which military leaders had promised would be over in 48 hours, had dragged on for more than six months. Market reforms had brought three years of belt tightening but the economy still showed no clear signs of improvement. Mr Yeltsin's popularity was plummeting and the communists were on the brink of victory in parliamentary polls.

Afraid it had no political allies, the desperate Yeltsin administration decided to create some. The Kremlin's vehicle was the shares-for-loans privatisation scheme, which, over a few months in the summer of 1996, transferred controlling stakes in some of Russia's most valuable companies to government insiders at a fraction of their potential worth.

The programme provoked instant and outraged attacks, both at home and abroad. But it paid dividends at the ballot box on July 3, 1996, when Mr Yeltsin cruised to victory, aided by the vigorous organisational and material support of the small group of bankers he had made into billionaires.

It is this Faustian bargain that has provoked the fears of provincial leaders such as Mr Maskakov that Russia may be heading towards a "corrupt, monopolistic" form of capitalism. But even the most high-minded members of the Yeltsin team today defend the scheme as a political necessity.

"I do believe that the development of large, significant financial-industrial groups was a significant factor behind Yeltsin's success," argues Mr Maxim Boyko, a deputy head of the presidential administration.

Mr Igor Malashenko is even more unequivocal. As president of NTV, Russia's only fully private television station, Mr Malashenko was among the principal architects and chief beneficiaries of last year's deal between big business and the Kremlin. As he explained a few weeks ago over supper at the Tsar's Hunt, a lavish haunt of the new Russian elite on the outskirts of Moscow, he is absolutely certain he did the right thing.

"It depended directly on me whether Yeltsin or Zyuganov would be president," he said, referring to the tremendous influence of NTV, which threw itself unreservedly behind Mr Yeltsin's campaign.

"I believed then, as I believe now, that Zyuganov would have been a catastrophe. I had to - how shall I put it? - sell my soul to the devil."

Mr Malashenko must fend for himself, but many observers are hopeful that this spring has brought an opportunity for all of Russia to buy its soul back.

After eight months of illness, Mr Yeltsin has stormed back on to the political stage, vowing to subdue the economic Frankenstein his own administration has fashioned. In a state of the nation address last month the president promised to cut the "fat" from his government, to attack corruption and to rein in the mighty natural monopolies.

Mr Yeltsin followed his pledges with a cabinet shake-up. His two new first deputy prime ministers, Mr Anatoly Chubais and Mr Nemtsov, are among Rus-

sia's most respected, and purest, market reformers. Their appointment and an early raft of measures aimed at cutting the perks the Kremlin gave to its business friends, have convinced many observers that Russia now has a precious opportunity to follow eastern Europe into the western political and economic system.

One optimist is Mr Yegor Gaidar, who, as Mr Yeltsin's first prime minister, was the first reformer to wade into the Augean stables of the Soviet economy.

Mr Gaidar is no Pollyanna. He is worried that "the oligarchical development is a serious threat for the stabilisation of democracy in Russia". And while the most powerful intellect behind Russia's capitalist evolution is confident that "markets and private property are generally quite clearly established", he is quick to add a caveat - "but, of course, the struggle about the features of this market economy is very, very crucial and it will not be an easy process".

Yet Mr Gaidar believes that Russia today has been

granted a chance of redemption: "My feeling is that there is a substantial chance, probably the best since 1993, that the government will be successful. At the end of 1998 and the beginning of 1999, there will be a light at the end of the tunnel - we will be like Poland at the end of 1992."

It could take longer, maybe a generation or more, before the country answers the second big question it faces: what sort of a society will Russia become?

Historically subject to the almost unbroken rule of absolute monarchs or dictatorial Bolsheviks, Russia has never had the chance to develop a society based on the rule of law, enforceable contracts and inviolable individual rights. Today - liberated from the autocrats' whip but with little tradition of civil society - Russia has devolved into an anarchic melée where might is right and in which an endemically corrupt bureaucracy acts more often as a player than as a referee.

Even the country's most progressive citizens feel only

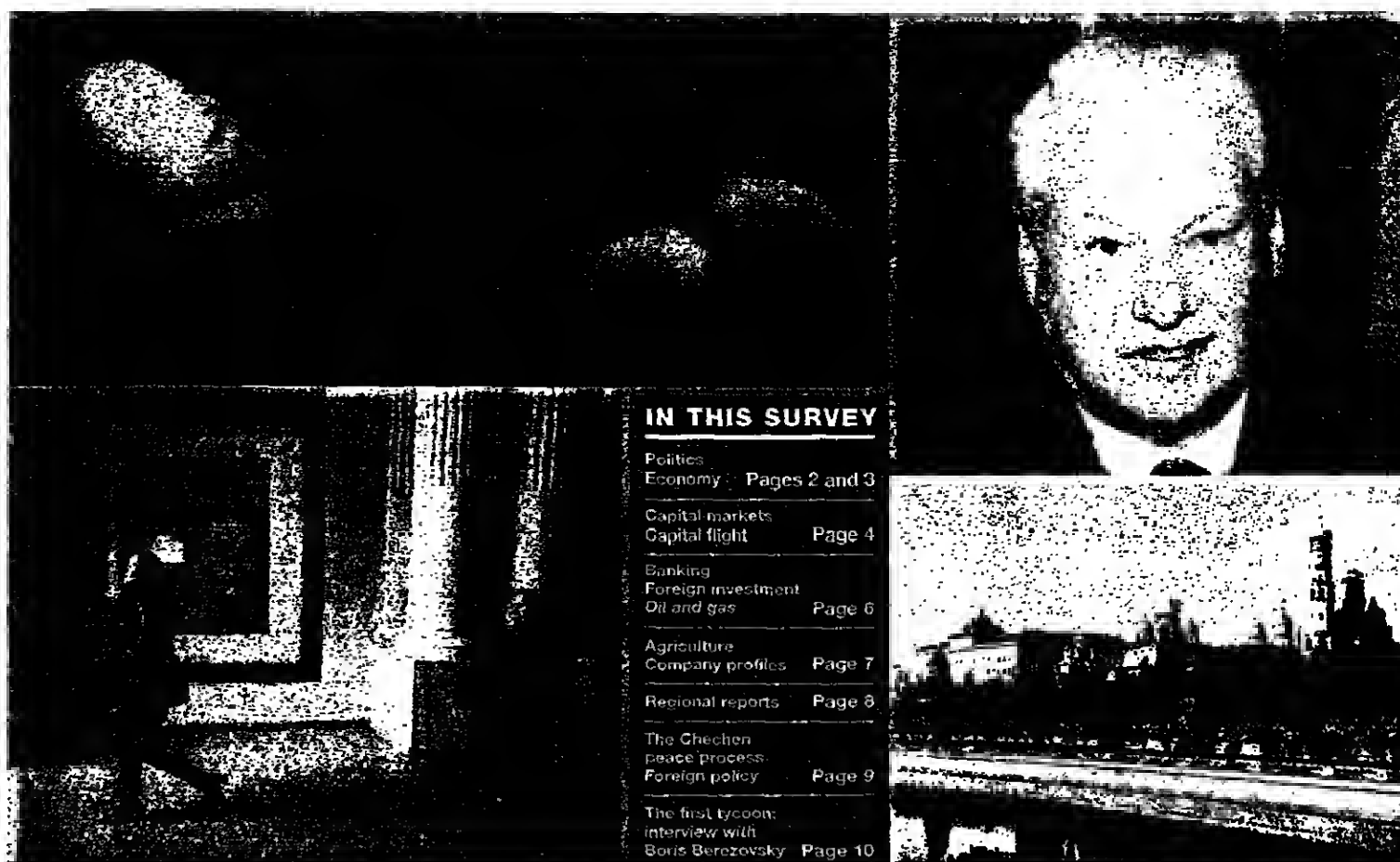
a weak obligation to abide by the law. Consider, for example, a recent conversation between a group of government officials and private businessmen in one of Russia's most prosperous regional centres.

When the talk turned to taxation, Volodya, founder of a thriving local chocolate factory, demanded anonymity and then babbled explained: "I have an award from the local tax police for prompt payment but I pay less than 30 per cent of all of the taxes for which I should be liable. The laws are badly written, and my accountants - whom I pay very well - are clever."

As Volodya outlined his favourite tax dodges, a local government official nodded in agreement, explaining, "the tax system is so terrible, if he paid all of the applicable taxes he would go out of business."

The bureaucrats' concern for local business is laudable. Yet it is this sort of conversation, repeated millions of times by provincial

Continued on back page



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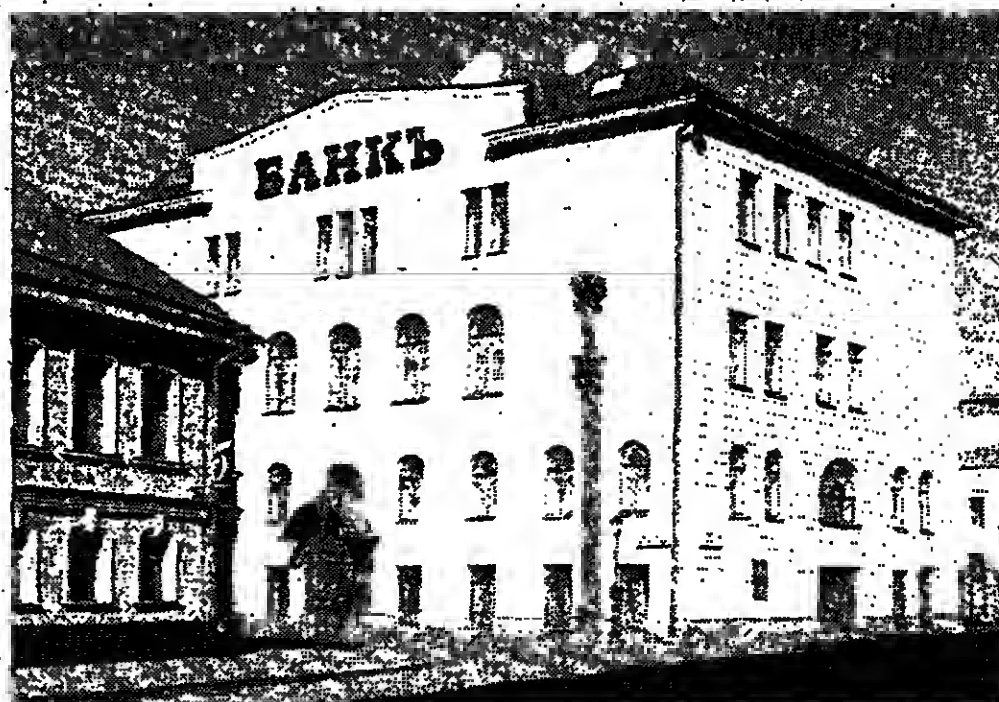
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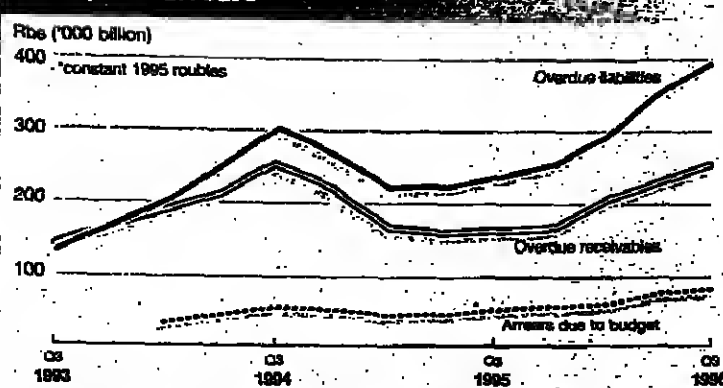




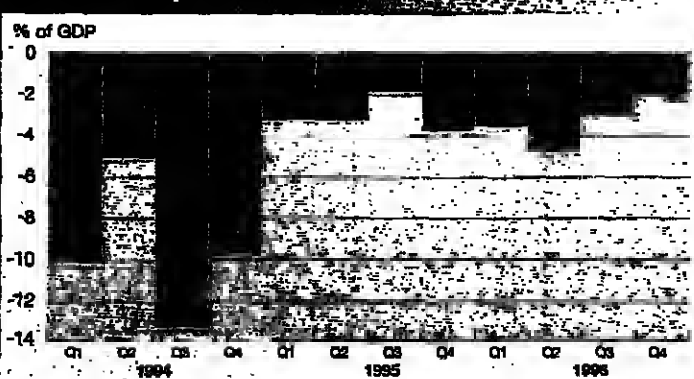


## RUSSIA

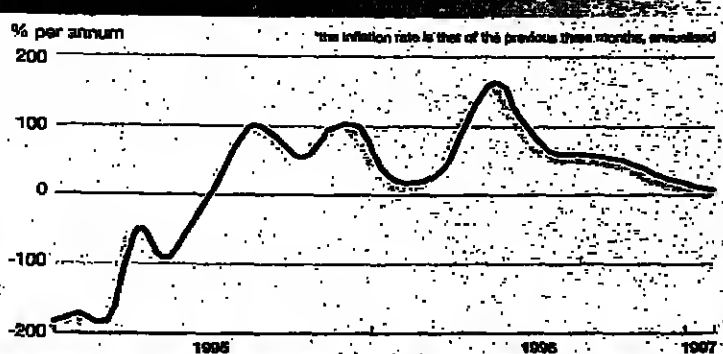
## Enterprise arrears\*



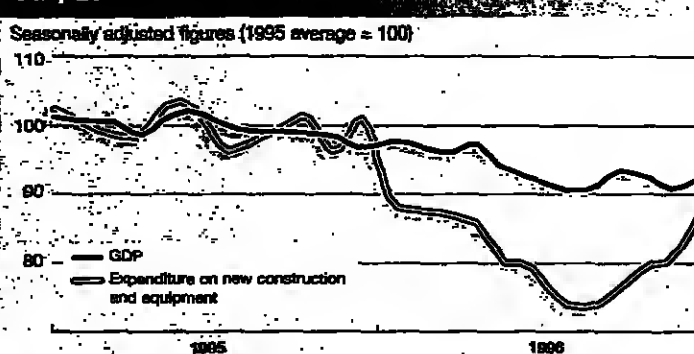
## Federal budget deficit



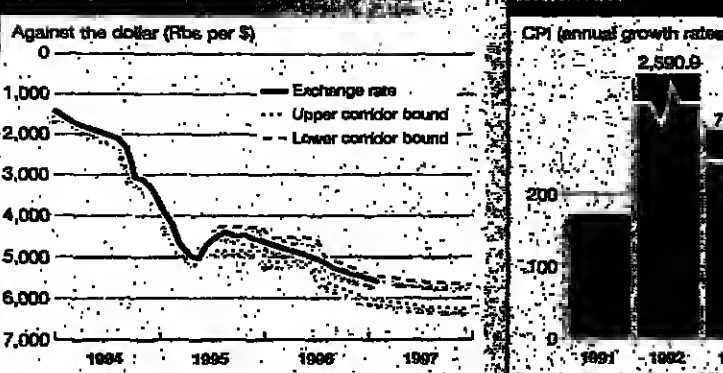
## Real interest rates on six-month treasury bills



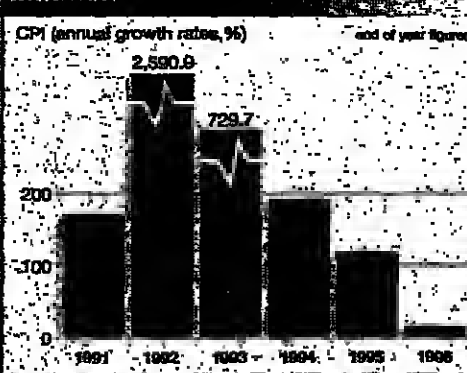
## Output



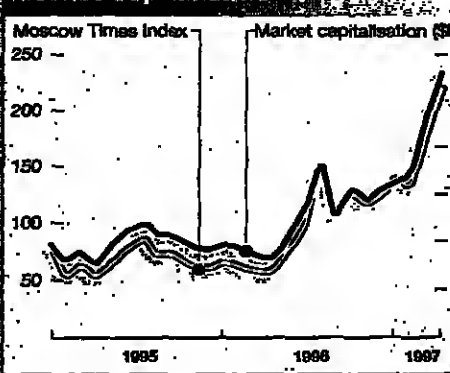
## Rouble



## Inflation



## Market capitalisation



Continued from facing page

the end of next year, he argues, "Russia could see the light at the end of the tunnel".

In his speech of March 6, the president stated his desire to bequeath to his successor, due to take over in 2000, "a country with a dynamically growing economy (and) an effective and just system of social protection".

To achieve this, his government will focus on the budgetary crisis and tax reform, regulation of natural monopolies, pensions and housing, the military and government administration. The most pressing concern is the fiscal position. The budget is unrealistic, tax arrears are pervasive and the tax system irrational and arbitrarily administered. Failure to pay the govern-

ment's spending obligations has become habitual, while the misappropriation of funds is commonplace. Any attempt at financial discipline is made difficult by the collapse in general government revenue that has occurred throughout the former Soviet Union. In 1992, revenue amounted to 44.2 per cent of gross domestic product. But this was down to 29 per cent of GDP by the

first half of last year. As a result, even a noteworthy effort to control spending, down from 65.8 per cent of GDP in 1993, to 36.7 per cent in the first half of last year, was inadequate. The federal government has been particularly squeezed. Since 1992, its share in total government revenue has fallen from 63.5 per cent of GDP to 49.5 per cent. Last year, its revenues

were down to only 12.4 per cent of GDP, too low to meet even its minimum obligations. This year's budget calls for federal revenues of 16.9 per cent of GDP, but this is most unlikely to be achieved. As a result, continued failure to pay employees and pensioners is certain. If these ills remain unremedied, it will be impossible to maintain low inflation in the long run, given the lim-

its on the government's ability to borrow, or satisfy the expectations of the citizenry. The new team will have to push a realistic budget through parliament for next year, create a less corrupt and more effective fiscal administration and undertake fundamental tax reform.

Because privatisation preceded structural reform, it is now necessary either to break up monopolies or impose more effective regulation. The electricity industry must be restructured, not least by creating a wholesale market that would permit competition among generators. Unfortunately, the power of some enterprises, above all Gazprom, the world's biggest producer of gas, is such that it will be next to impossible to create effective competition everywhere.

The new team will also have to turn its attention to social issues. Pensioners have been among the most vulnerable victims of the government's failure to pay its obligations. This can only be rectified if the fiscal house is put in order. In the longer term, however, the government needs to promote private provision.

Housing subsidies account for 4 per cent of GDP, but disproportionately benefit occupants of relatively large urban flats. Rents must at least cover operating costs, with subsidies targeted on the poor. Administrative efficiency should also be improved by separating the organisations providing maintenance from those responsible for administration.

The war in Chechnya, which revealed an ill-disciplined and poorly equipped armed force, demonstrated the urgency of military reform. It will be important to introduce competitive procurement and cut the 270,000 "dead souls", or non-existent personnel, from the list of servicemen. Professionalisation of the armed forces is a longer-term aim, however, and one that requires a stronger budgetary position than exists today.

A well paid, honest and effective public administration is essential. This will

take a generation but, as the president noted in his speech, improvements must start now.

Of the desirability of such a programme there can be little question. The big question is whether the government can implement it. The obvious opponents of these reforms are the people at large, the elected regional governors and the industrialists and bankers, all of whom will lose something - social benefits, power or money. But the true obstacle is Russia itself.

A stark vision is contained in a paper by Mr Grigory Yavlinsky, leader of the reformist Yabloko block in the Duma, and an associate. Their fundamental point is that the Russian economy is the linear descendant of the Soviet one.

Towards the end of the Soviet regime, state control over enterprise managers collapsed. In its place grew close and mutually supportive relations between these managers and the underground entrepreneurs who

### The new wealthy still behave more as plunderers than as owners

helped them to evade the state plan and profit from the opportunities created by their positions.

These networks form the core of the new economy, Mr Boris Berezovsky, one of the powerful new Russian entrepreneurs and deputy head of the security council, remarks that the newly wealthy Russians started by privatising the profits of enterprises and then by privatising their assets. Inevitably, this privatisation amounts to the legitimisation of theft.

The redistribution of wealth from the Russian state to a fortunate and ruthless few is unprecedented in scale. It also remains insecure. As a result, the newly wealthy still behave more as plunderers than as owners.



Seeing light at the end of the tunnel: father of reform, Gaidar

Deutsche Morgan Grenfell estimates that capital flight last year was \$22.5bn - 5 per cent of GDP. With Russians still so worried, it is hardly surprising that capital flight exceeded foreign direct investment in Russia by a ratio of 10 to one.

The wealthy and powerful also accept little responsibility for their debts. A total of 73 large Russian enterprises accounts for 40 per cent of total tax arrears. If the powerful - including even the mighty Gazprom - feel exempt from the law, it is hardly surprising that almost everyone else does.

One consequence of this indifference to obligations is rapid growth in arrears on wages and inter-enterprise debts whenever the monetary spigot is, as now, turned off. Barter trade - much of which escapes taxes - accounts for up to 40 per cent of all inter-enterprise transactions. With this going on, it is little wonder that so much of government is corrupted and so much of society criminalised.

It is easy to draw up blueprints for Russian reform. It is easy, too, to envisage rapid growth in an economy with such vast resources. The barrier remains Russia itself. The needed transformation of state, society and people is profound. If Mr Yeltsin sticks with his new government, it should take another step along this road but it will be long, hard, and beset with danger.

\* *Sergey Braginsky and Grigory Yavlinsky, A Post-Communist Approach to the Design of Russian Transition, Stanford University Press, forthcoming.*

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CAPITAL MARKETS • by John Thornhill

# Economic reform crucial

Improvement of corporate governance is a principal concern for investors

Three years after their creation, Russia's fast-moving capital markets blipped up on the radar screens of the world's fund managers last year.

Investor interest was excited by sovereign Russia's first international debt offering since the 1917 Bolshevik revolution, a successful \$429m share placement for the giant Gazprom gas monopoly, and the listing of the first Russian company on the New York Stock Exchange.

As a result, Russian equities rose 155 per cent in dollar terms last year and have shot up a further 60 per cent this year.

But the battle over economic reform this year is likely to determine whether Russia continues flying high as one of the world's most promising emerging markets or is dismissed as a freakish unidentified flying object.

Market analysts say Russian shares have recently been driven higher more by extraneous factors than by any stellar prospects for earnings growth in the immediate future. Russia's inclusion in the benchmark market indices of both the International Finance Corporation and Morgan Stanley has left fund managers scrambling for stock as a great liquidity wave continues to wash around the globe.

But fund managers appear to need fresh evidence of earnings improvements and dividend payments before they push the market to new heights.

"The stock market has been revealed to reflect current realities but investors will only take the next step when Russia produces growth in its economy and its big corporations are restructured," says Mr Boris

Jordan, head of Renaissance Capital, a Moscow-based investment bank.

Mr Jordan suggests that the most important concern for investors is seeing improvements in Russia's rickety corporate governance regime and the drawing of a clear distinction between the responsibilities and rights of owners and managers.

Seventy four years of communism, a fast and dirty privatisation programme, corrupt administration, and a weak judicial system have resulted in ill-defined concepts of what ownership really means. In such an uncertain climate, domestic and foreign strategic investors are hesitant to commit the substantial sums needed to turn the Russian economy around.

The country's poor corporate governance regime has recently been highlighted by the struggle for control at Novolipetsk Metallurgical Kombinat, one of Russia's biggest steel producers, where Russian and foreign shareholders, speaking for 40 per cent of the company's shares, have been unable to appoint outside directors to the board.

Mr Joseph Blas, a professor at Rutgers University in the US, who has studied ownership patterns among the country's 100 biggest companies, says scores of similar struggles are being waged across the country.

"The Novolipetsk situation is the norm rather than some marginalised exception. Every one of the companies we studied is experiencing some kind of serious shareholder tension," he says.

The government has recognised the problem and is beginning to consider how to trench shareholder rights more effectively. A legal framework was established last year with the adoption of two laws, on the securities market and joint stock companies. But market participants say the government has yet to prove it has the political will to enforce

these laws with the necessary vigour.

Mr Dmitry Vasiliev, head of the Federal Securities Commission, the industry regulator, suggests that the battle between company insiders and outsiders for control of assets is the inevitable consequence of the country's privatisation programme.

In view of the hostility to privatisation expressed by the Soviet-era "red directors" who ran the country's biggest companies, the government was initially forced to give control of Russian companies to insiders to ensure privatisation happened at all. In effect, the government had to bribe Soviet-era enterprise managers to privatise their companies.

But Mr Vasiliev says the development of an open, competitive market will ensure that assets are distributed to those best able to use them. He believes that outside shareholders have already won control of one-

quarter of Russian enterprises and that a fierce battle is raging between insiders and outsiders at the remaining companies.

"For this reason, we are at the peak of the struggle between insiders and outsiders. This, of course, creates grounds for various violations of the rights of shareholders," he says.

The latest reshuffle in the government, which has brought a clutch of young reformers to the fore, is a hopeful sign that the battle field might be tilted towards outside shareholders.

Mr Sergei Vasiliev, a senior government official, says the thrust of economic reform will now shift from the macro-economic level to the micro-economic level, encouraging enterprise restructuring.

According to Mr Vasiliev, a draft law is in the offing that would strengthen the rights of shareholders, giving them greater control over the management of enterprises and ensuring

financial transparency. "Potential investors do not know the real situation at companies - even the management does not necessarily know," he says. "We are talking about putting in place a system of legal protection of the rights of shareholders. That would require an improvement in the workings of the arbitration court and the system of executing court rulings."

But in addition to the promise of greater government activism, investors can take comfort from the increasing appreciation of Russian managers of their financial self-interest.

Some company managers, with sizeable personal shareholdings, appear to have realised that they can make far more money plunging cash back into their businesses and raising their stock market value than by diverting assets through backdoor expropriations.

The stock market has conspicuously rewarded those companies, such as the



Field of dreams? Oil company Lukoil has a market cap of \$10bn

Lukoil oil group and the Mosenergo electricity generator, which have been the most progressive in responding to shareholders' demands for greater openness.

At almost \$10bn, the market capitalisation of Lukoil far outstrips that of Surgut-

neftegaz, which boasts comparable assets and management but is deemed less receptive to foreign investors.

Mr Boris Fyodorov, the former finance minister who now heads the UFG investment bank, says Russia's rapidly-developing capital markets offer one of the best reasons to believe in the ultimate success of economic reform.

"Once a company becomes really private and proper management exists, they immediately understand the value of the capital markets," he says.

Mr Fyodorov says more companies are appreciating that the cheapest source of financing is foreign capital. But to attract that money they need to appoint auditors and present internationally-acceptable accounts.

Yet with a total market value of \$50bn, Russian companies are still valued at "ridiculously low" levels, he says.

"The market will grow dozens of times in the very near future once the division of spoils has been completed," Mr Fyodorov says. "You cannot lose on the Russian capital markets, unless we have a revolution."

## The wealth that won't stay home

The problem of capital flight reveals much about the state of the nation

The balance of payments is a window into an economy's soul. In Russia's case it reveals a country to which its citizens feel little commitment and in whose safety they have little confidence.

The London-based Economist Intelligence Unit estimates capital flight from Russia at US\$60.9bn over the five years 1992 to 1996. The Washington-based Institute for International Finance estimates the sum of "net lending abroad" and "errors and omissions" at \$10.7bn in 1992, \$10.3bn in

1993, \$10.6bn in 1994, \$3.5bn in 1995 and \$3.5bn in 1996, for a total of \$33.5bn.

Meanwhile, the World Bank estimates the "unexplained residual" at \$88.7bn since the beginning of 1992.

Since capital flight can only be measured as a residual, such estimates cannot be more accurate than those for other components of the balance of payments. In Russia's case, the most uncertain component is imports, a substantial proportion of which are not declared. The bigger the upward adjustment made for imports, the smaller the residual to be explained by capital flight.

However uncertain estimates of capital flight may be, it is unquestionably huge: total capital flight

seems to be larger than Russia's known external borrowing of \$67bn between 1992 and 1996, and it is four times as large as borrowing from the international financial institutions. Thus, while Russians have been selling their country short, foreigners have been taking the long position.

What is the significance of this flood of wealth from Russia? And what can be done about it?

Directly, capital flight is a loss of investible resources. In 1996, for example, flight capital appears to represent 5 per cent of GDP and perhaps a third of private savings. Indirectly, it reveals both the corruption of the wealthy and their lack of confidence in their government. Moreover, as long as Russians are

unwilling to keep wealth at home, foreigners will refuse to make substantial long-term investments in the country.

A part of the flight capital consists not of exports of capital but of purchases of dollar notes, which have served the classic functions of money as a store of value and means of payment far better than the rattled rouble.

The search for greater safety is always an important motive for capital flight. Others include tax evasion and concealment of the fruits of illegal activities, from corruption to smuggling and organised domestic crime.

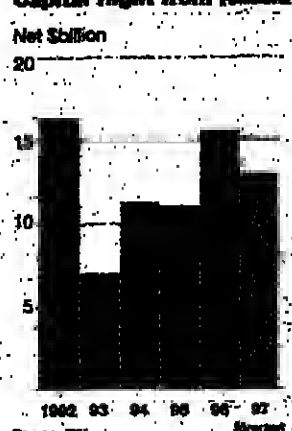
Credibly low inflation is itself a partial remedy, since holders of dollars will start to exchange them for

roubles as soon as the domestic currency's value looks secure. The result of this shift will either be appreciation of the rouble or accumulation of official reserves. Which it is to be depends on the response of the central bank.

The wider solution is radical reform that both reduces the incentive for capital flight and raises its cost. This will be very difficult. True, Mr Boris

Heremovsky, one of the newly wealthy Russian businessmen, argues that his peers "are now looking for the future not in the Bahamas, but in Russia". Yet even if the rich have a collective interest in ensuring that the best place to put their money is at home, their individual interest could be to go on

Capital flight from Russia



Source: EIU

behaving just as before. The challenge to the government is to transform the environment in which the wealthy operate. The question is whether it possesses the capacity and the will to do so.

Martin Wolf


# RUSSIA 5 YEARS OF REFORMS

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Balance of Vnesheconombank as of January 1, 1996.

Assets (mln roubles)	455749638.2
Liabilities	45385732.9
Total liabilities and equity (capital)	455749638.2

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## ELECTRICITY • by Charles Clover

Mosenergo, the oldest of Russia's five-state electric power companies, has over the past few months accounted for one-third of the trading on the Moscow stock exchange as the foundations of Russia's power industry have shifted beneath it.

Regulators, creditors, and debtors are all battling for control of the potentially profitable, but momentarily insolvent industry, and the coming year will probably see momentous changes at utilities such as Mosenergo, which provides and distributes electricity to the Moscow region.

The biggest threat to the status quo in the power sector, which burns gas to 95 per cent of its plants, is that it owes Russia's gas monopoly Gazprom between 20,000 and 30,000 rubles in payment arrears for supplies, largely because its customers overpay it around twice that amount.

Mosenergo explains: "Our customers owe us 15,000 rubles, while we owe our suppliers 30,000 rubles."

It is difficult to tell if Gazprom really wants to be paid back, though it may use these arrears as leverage to gain control of the power industry. The company this month announced its intention to swap the debt of the local utilities, such as Mosenergo, for a 25.1 per cent equity stake in United Energy Systems (UES), the gigantic high-

## Moscow's new power struggle

Debts to the monopoly, Gazprom, are just one thing making life hard for utilities such as Mosenergo

voltage power transmission company that owns 49 per cent stakes in most of the regional companies.

This is not the first time that Russian resource suppliers have tried to gain control over their potentially more profitable, but insolvent, end-users by swapping payment arrears for control. Over the past five years, the oil industry started out the debts of downstream refiners to upstream production associations by placing them all together in vertically integrated companies. Gazprom would probably like to do the same thing to the power sector.

If Gazprom were to succeed in getting its coveted 25.1 per cent stake in UES, it would gain one seat on the board, effectively the right to veto resolutions. But Gazprom is busy marshalling forces on all sides. The Russian government,

which owns a majority stake in UES and therefore gets to appoint the chairman of the board, has presented the name of Mr Peter Rodinov, who has been the minister of power and electricity and is a former Gazprom executive.

Seats on the board of UES, in turn, would give the gas company leverage over the regional utilities, which it could use to widen its profit margins at the expense of those of the power sector.

Activism by Russia's anti-monopoly committee may prevent Gazprom's dream from becoming reality. Reformers in the Russian government, such as Mr Boris Nemtsov, the new first deputy prime minister, have already put monopoly-busting at the head of their list of economic priorities, though it remains to be seen how effective they can be with the likes of Gaz-

prom, which in the past has played with the anti-monopoly committee like a toy.

But local political heavyweights may leap to the defence of their respective regional utilities. According to Mr Vladimir Belobrow, an analyst at Nikoli investment company, Mr Yuri Luzhkov, Moscow's mayor, is likely to be Mosenergo's main protection from Gazprom.

The inter-relationship between the local officials and the electricity sector is that the latter depends on favourable regulation by regional tariff commissions, appointed by the former. Moscow's tariff structure, for example, features high rates for industrial users, which account for most of the power consumption in the region. At the moment, industrial consumers pay six times the residential rate for electricity, in effect subsidising residential use.

In February, however, the Russian government passed a law that may harm the profitability of the utilities. "Rebalancing" tariffs, raising residential rates and lowering rates for industrial users.

The implications of the current legislation are hard to gauge, as is often the case with wordy Russian laws. But the market is pessimistic about the rebalancing. "Mosenergo is getting killed at the moment because of these new regulations," says one analyst.

## AGRICULTURE • by Charles Clover

## Down, on the farm

High input prices and low returns are frustrating efforts to reform the sector

Agriculture is the one economic sector in Russia that still manages to hold capitalism at bay. While 97 per cent of farmland was technically privatised in 1992, owners have been found for only 1 per cent of this total and the percentage is not rising strongly.

"Everyone is interested in the trucks, the machinery, the buildings but no-one wants the land,"

This, explains Mr Yuri Shelukhin, director of the Klemenevskoe state farm outside Moscow, is what his acquaintances at farms in Rostov and Nizhny Novgorod, now going through the final phases of privatisation, tell him. "Land is unprofitable," he says.

In April, Klemenevskoe will itself be shepherded through the final stages of privatisation, a process that began in 1992 and in theory transformed it from a Sovkhoz (state farm). In practice, however, there may be little material difference.

When asked what will change as a result of this process, Mr Shelukhin thinks for a while and then says "our status".

What will not change in April is the fact that Klemenevskoe is obliged to pay astronomical prices for its inputs such as fertiliser, seeds, and equipment leases, while receiving a pittance for its output from commercial processors.

"We often don't make back our costs of production," he says.

## Agricultural output

mt	1990	1991	1992	1993	1994	1995	1996
Wheat	116.7	105.5	105.5	105.5	105.5	105.5	105.5
Barley	55.7	51.9	47.2	46.5	42.2	39.2	35.7
Grain	116.7	105.5	105.5	105.5	105.5	105.5	105.5
Vegetables	11.3	10.4	10.0	9.8	9.6	11.5	10.7
Seeds	11.3	10.4	10.0	9.8	9.6	11.5	10.7
Sunflower seeds	3.4	2.9	3.1	2.8	2.6	4.2	2.8

Source: Russian Economic Trends



Cows at a private farm: whether they produce milk or meat, farmers fail to make money. Sergei Prokhorov

Making land private is not the same as making it profitable, and reform efforts that have been carried out since the 1990s have never managed to prevent the country's farmers from being squeezed between monopolies that supply their inputs and those that process their outputs.

Now that these monopolies are private, moreover, the farmers' terms of trade have deteriorated further: industrial prices have risen twice as fast as agricultural prices in Russia over the past five years.

Grain, for example, is handled by Roskheleprod, the former state-owned grain processing monopoly, which was privatised in 1991.

Animal products, meanwhile, are handled by central monopolies at the regional level.

"We say that we will get the [animal products] market going, but no matter what the farmers start to do,

whether they produce milk, beef, pork, or poultry, they are going to lose money because of price disparity," said Mr Mikhail Lapshin, chairman of Russia's Agrarian party at a recent press conference.

The main argument for land reform lies in statistics that show that over half of certain crops, such as potatoes and vegetables, are produced on private plots set aside on collective farms during perestroika. Yet, these account for less than 5 per cent of Russian farmland. Crops that are predominantly privately grown have also not experienced the declines in production that have occurred in grain and animal products over the past five years.

The statistics may suggest that working on land they own, farmers grow crops that are more profitable and that do not need to be delivered to a central monopoly, as do grain and animal products.

Financing for farmers to build their own processing facilities, meanwhile, is nonexistent. "I couldn't get a loan even for 214 per cent interest," says Mr Shelukhin. "The banking system is not meant for people like us."

"Forced collectivisation," sums up one western consultant, "is easier than forced privatisation."

## PROFILE • Vimpelcom

## From swords to shares

How a defence expert created an NYSE-listed communications company

As director of the Mintz Radio Institute, Dr Dmitri Zimin had used high radio frequencies to design radar that could track and shoot down enemy missiles for many years. But in 1992, he decided to home in on a lucrative business opportunity instead.

From his vantage point as one of the former Soviet Union's experts on radio frequencies, Dr Zimin was able to see the potential of

the radio spectrum as a substitute for the inadequate wireline telecommunications services in Russia. He was also able to pinpoint the part of the radio spectrum that might be available for this purpose.

In January, 1993, Dr Zimin convinced the Ministry of Communications to grant his fledgling company, Vimpelcom, the licence to use the 800 MHz AMPS frequency in the Moscow area for cellular communications. Armed with this licence and supported by an American business partner, Mr Angle Fabella, Dr Zimin and his colleagues from Mintz created one of the most

profitable companies in Russia.

Today, because of poor land-line service and its convenient cellular alternative, the average cellular phone user in Russia logs 480 minutes a month of service compared with 145 minutes in the US, despite the fact that tariffs in Russia are much higher.

The result of this equation is that cellular communications in Russia is extremely profitable. Vimpelcom's operating margins have hovered in the 35-40 per cent range every quarter since 1995.

While Dr Zimin and other colleagues provided the technical expertise, Mr Fabella took care of the marketing, introducing a brand name, Beeline, and other features such as 24-hour customer service. As a result, Vimpelcom's share of the Moscow cellular market went from 25 per cent in 1994 to 50 per cent by the end of 1996.

Last autumn Vimpelcom became the first Russian company to be listed on the New York Stock Exchange since the turn of the century.

Many Russian companies have gone to Wall Street to hawk different types of equity instruments, such as level one and level two American Depositary Receipts (ADR). The difference between these instruments and a fully-fledged NYSE listing, a level three ADR, is that a listing allows a company to issue new equity without trading restrictions.

Getting to level three ADR requires more than producing cell phones and profits: western-quality financial disclosure. The US Securities and Exchange Commission requires three years of GAAP (generally accepted accounting principles) financial

statements for any company issuing a level three ADR.

"There are maybe six companies in Russia right now that can do this," says Mr Alan Apter of Renaissance Capital, which advised Vimpelcom on its issue.

Since Vimpelcom was a start-up company, it did not have to reconstruct its finances the way other Russian companies did, so producing three years of western accounting was relatively simple.

In its NYSE debut, Vimpelcom issued 3.5m new shares, representing about 15 per cent of its total equity, and raised \$66m in new money.

The only constraint on Vimpelcom's further growth, the 200,000 subscriber capacity of its AMPS frequency, was removed last year when it was licensed for the 1,800 MHz PCS network.

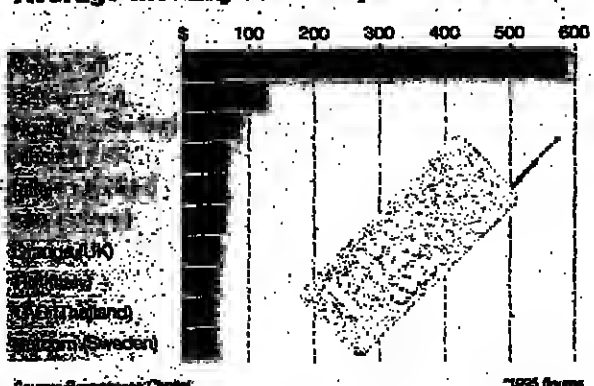
Vimpelcom currently has 45,000 subscribers, which should increase several fold over the next few years. The PCS network will give Vimpelcom additional capacity for up to 1m new subscribers.

The only shadow over the business is cast by Russia's anti-monopoly committee. It might take exception to the fact that the company controls 80 per cent of Moscow's cellular capacity. Or that the cellular industry is essentially a duopoly - substantial interest in Vimpelcom's two competitors, MTS and MCC, is held by MGTS, Moscow's wireline operator, according to Mr Yuri Krapivin of Renaissance Capital.

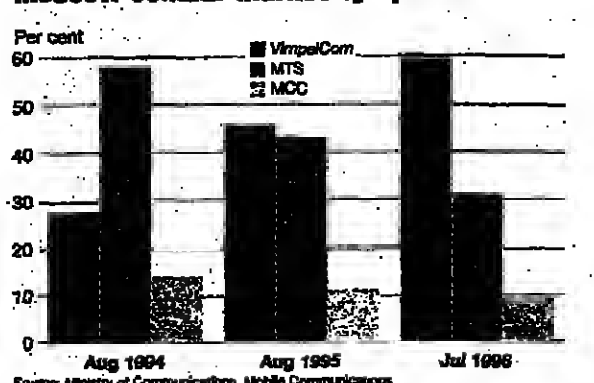
According to Dr Zimin, the high Moscow cellular tariffs are not the result of collusion. Rather, they reflect high Moscow prices in general.

Charles Clover

## Average monthly revenue per subscriber\*



## Moscow cellular market by operator



Source: Ministry of Communications, Mobile Communications

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## 8 RUSSIA

A comparison between the provinces of Nizhny Novgorod and Ulianovsk reveals how decentralisation will widen the scope for economic and political disparities

## Two regions, two worlds



As the Soviet Union was collapsing, Mr Boris Yeltsin, the Russian president, embarked on a dramatic decentralisation of political and economic power within Russia itself, urging regional leaders to "take as much [power] as you can". Provincial chiefs responded with alacrity, shifting control over many aspects of Russia's economic and political development

from the Kremlin to the peripheries. The strength of the regions was further enhanced by a marathon of provincial elections last year, which replaced Yeltsin appointees with directly elected governors. Now answerable to their local

constituencies rather than Moscow, provincial leaders are expected to pursue an independent course even more avidly. The trend towards decentralisation in Russia means that to track the country's political and economic transformation

accurately it is important to venture beyond the ring-road that encircles the capital city and travel into the regions. The story there is complex. Political independence has led to increasing diversity among Russia's 89 regions. Some have pursued

economic and political reforms more single-mindedly than the sometimes ambivalent federal government, while others have fought a rear-guard action to preserve communism. To chart the strongly contrasting experiences of

Russia's provinces, the FT has visited the two regions at each end of the reform spectrum: Nizhny Novgorod, the greenhouse of many of Russia's most radical changes, and Ulianovsk, a leftist stronghold where the local authorities have sought to defend the old, Soviet way of life.

Chrystia Freeland



Nizhny Novgorod's governor, Boris Nemtsov

## Shock of the old in birthplace of Lenin

The policies of its governor make Ulianovsk seem a dangerous anachronism

As Lenin's birthplace, Ulianovsk became a Soviet shrine on the wide Volga River, full of revolutionary museums and impressive memorials.

Even in the new Russia, which offers its people property and - possibly - wealth, Ulianovsk keeps the famous son's legacy alive. The shops are state-owned. There are few foreign cars and much uniform dress. Cafés are closed by dark.

The evident absence of commerce in Ulianovsk - hailed by old believers, condemned by liberals - highlights the stark regional contrasts that characterise Russia's traumatic transition from communism.

The creation of the Russian Federation in 1991 gave regional governors broad authority for the first time. Since grass roots pressure was weak, the political colour of local leaders often set the pace of change in the regions.

Some moved fast, by selling small enterprises and improving the climate for business. Nizhny Novgorod and Samara, industrial centres also on the Volga, chose this path.

Ulianovsk's governor, Mr Yuri Goryachev, followed another. He forbade local privatisation and collective farm reform. Nearly all the street kiosks, nationally the symbol of huddling consumer trade, last year were put on lorries and taken away.

Surrounded by regions where market reforms have taken more hold, Mr Goryachev has been forced into policies once favoured by Soviet leaders against the hostile western capitalist world.

When collective farmers sold their grain stocks to the commodities exchange auction in nearby Nizhny Novgorod - rather than sell to

Ulianovsk local government for a lower price - Mr Goryachev forbade them to export beyond regional borders.

The Ulianovsk government in a federalist challenge not taken up by central authorities in Moscow, has also put limits on imports of beer and other items produced in neighbouring Kazan, to protect local industries.

Bread prices were heavily subsidised, forcing the use of rationing cards - until the policy this year became too heavy a strain on the local budget.

**'It's very hard to jump over every hurdle that the local government has put up. Coming to Ulianovsk, you haven't just gone 1,000km east from Moscow. You've gone 10 years - backwards'**

**'The government is getting fat and ignoring the people'**

The empty and colourless store fronts, a rare sight in other provincial Russian towns, and empty shelves in the state shops, indicate that Ulianovsk residents lack purchasing power or that the business climate is unfriendly.

Sergei is a 26-year-old who will not give his last name for fear of retaliation. He says his company waited a year for the permits needed to open his modest shoe store, the only private shop visible on Lenin Avenue, not far from the Bolshevik hero's boyhood home.

"It's very hard to jump over every hurdle the local government has put up," he says. "Coming to Ulianovsk, you haven't just gone 1,000km east from Moscow. You've gone 10 years - backwards."

Ulianovsk's large enterprises, the UAZ car plant that makes the "Russian jeep" and the AviaStar plane factory, are working at roughly half capacity - hardly unusual in Russia.

But Ulianovsk also lacks the new jobs created by small enterprises and by service industries that have softened the blow of economic depression elsewhere.

Official unemployment stands at 8 per cent, more than double the national average, as registered by the Moscow labour ministry. And these figures grossly understate the true situation, say western economists.

Liberalisation carries an impact beyond economics. Ulianovsk, by contrast with other regions, has been slow to open up to the world and

of million-dollar dachas and private airplanes.

Even with the Communist Party ostensibly in power, public discontent has been growing. As in other areas of Russia, state workers have not been paid for months.

"Communist or not communist, the government is getting fat and ignoring the people who elected it," says a calm, bespectacled teacher protesting outside government house last month. Seven schools in Ulianovsk have been closed by strikes for back wages.

Neither the political parties nor the state trade unions are providing a credible outlet for protests, and other divisions are emerging.

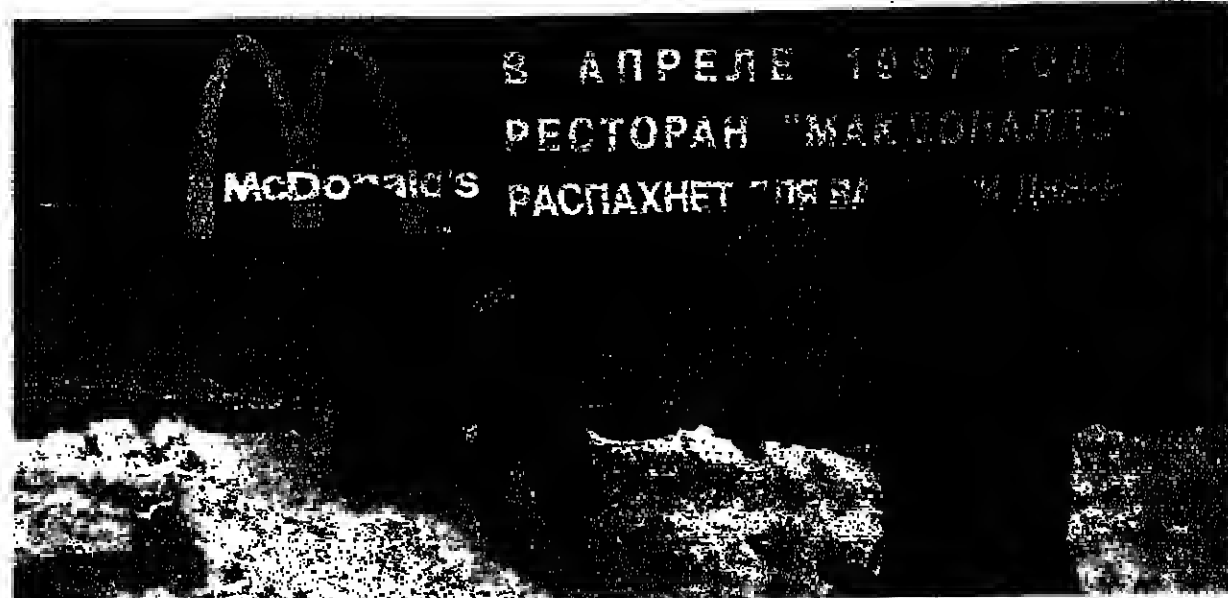
Mr Goryachev won last December's elections on the back of support for the rural community. Ulianovsk itself elected a mayor who warmly praises Mr Anatoly Chubais, the liberal economist and Russia's first deputy prime minister.

"Ulianovsk oblast is a red island of Sovietism," says Mr Vitali Marusin, the mayor. "What harm would it do to open a few private stores and permit free trade? The stagnation you see here is the result of political decisions taken by the government."

Mr Marusin says investor friendly laws and taxes are needed for the region's revival. He also supports small shop privatisation. Consequently, the city that provides the tax base and the oblast government that spends the revenue are in open conflict - a common feature of post-Soviet politics.

The governor's hand, in the end, is stronger. He controls the purse strings and can blunt any city-led reform initiative. But unwittingly Mr Goryachev, a self-styled "old Communist", undermines that of a giant Russia unmarked by significant differences between its disparate regions.

Matthew Kaminski



Under construction in Nizhny Novgorod: the final emblem of accession to the international economic community

## Guarded hope in home of the hero

The long-term success of Nizhny Novgorod rests ultimately on the success of Russia

Russian President Boris Yeltsin's surprise decision this month to elevate Mr Boris Nemtsov, a 37-year-old provincial governor, to the cabinet has turned the spotlight on Nizhny Novgorod, the new first deputy prime minister's home-base.

In the Soviet era Nizhny Novgorod had a bleak notoriety. Known then as Gorky, in honour of the Bolsheviks' favourite writer, it was the closed city to which Mr Andrei Sakharov, the nation's leading dissident, was relegated in internal exile.

But under the leadership of Mr Nemtsov, who was appointed governor in 1991 as a reward for backing Mr Yeltsin during the failed August coup, Nizhny Novgorod has earned a more welcome sort of fame, as the flagpole of market reforms. Small-scale privatisation and agricultural restructuring programmes were pioneered in Nizhny Novgorod and Mr Nemtsov has been at the forefront of calls for a new wave of changes in the social sector.

Now that Mr Nemtsov, Russia's best-known provincial reformer, has been brought into a top cabinet job and is being mooted as a possible successor to Mr Yeltsin, Russians are taking a closer look at Nizhny Novgorod to determine if the region lives up to its image.

Local businessmen are enthusiastic promoters of the Nizhny miracle, pointing out that the region stands out as a success story against the dismal backdrop of the other provinces.

"When I drive my car from Moscow to Nizhny Novgorod, driving through the Russian provinces, it is like travelling through different countries," says Mr Alexander Buyevich, a young Russian lawyer who turned down a partnership with a New York law firm to manage a paper mill in the Nizhny region.

"You have a good road in the Moscow region and a good road in Nizhny, but in between there is nothing," he says.

Mr Buyevich's verdict is supported by the bustling shops in the colourful centre of Nizhny Novgorod. Within a few months, it will boast that final imprimatur of membership to the international economic community - a McDonald's restaurant.

International investors have already given the region high marks, assigning ratings for Nizhny Novgorod's forthcoming Euro-bond issue that are on a par with Poland or Russia.

But despite these street-level signs of success, Nizhny Novgorod is hardly a boom town. Instead, it is still suffering the protracted depression that has dragged down all of Russia.

As Mr Alexander Kotusov, an aide to Mr Nemtsov, explains: "If you take the

past five years, since Nemtsov came to power, then our situation is a bit better than in the rest of Russia. Industrial production has fallen by 55 per cent in the rest of Russia but just by 50 per cent here. So it is a bit better, although, of course, there is nothing to be proud of."

Nizhny Novgorod suffers from the national disease of wage arrears, although the two-month average hold-up is shorter than in more depressed areas. As in other parts of Russia, real money is being pushed out of the local economy, with barter and other non-cash forms of payment accounting for at least 50 per cent of transactions. Tax collection in the first two months of the year was down.

This is the dark side of the Nizhny Novgorod economy. But local businessmen say

**'Working on privatisation in this region, I understood a very important truth, which totally contradicted all that we were taught by Marx - and that is the role of the personality'**

Mr Nemtsov's reforms should still be judged a success: if they had not happened, the picture would be even bleaker.

"Without reforms, all of the former defence factories [which accounted for 75 per cent of the regional economy before the disintegration of communism] would collapse, the energy system would collapse, pensions, salaries, everything would collapse, there would be no development in the social sphere," Mr Buyevich argues.

Nizhny Novgorod business and political leaders attribute the region's ability to stage off this nightmare scenario to Mr Nemtsov's aggressive pro-market leadership.

"Working on privatisation in this region I understood a very important truth, which

totally contradicted all that we were taught by Marx - and that is the role of the personality, the way a true leader can really speed up the process," explains Mr Igor Maskav, one of Nizhny Novgorod's youthful deputy governors.

Mr Nemtsov's reformist signature is particularly evident in the strong local government support and carefully constructed infrastructure for small-business development.

This approach has fostered the emergence of 99,000 small businesses in the area, employing more than 254,000 people. Inducements include a special programme that leases equipment to small businesses at favourable rates and a micro-lending scheme financed by the

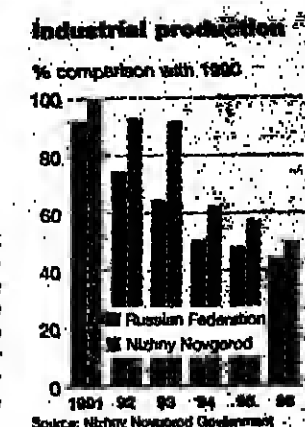
European Bank for Reconstruction and Development and disbursed through NDB

Bank, a vibrant locally based bank.

"Small business grows here and it grows very quickly," says Mr Boris Brevnov, a member of the local legislature and chairman of the board of NDB Bank. He says the most flourishing start-ups are the local TV company, a local magazine and small telecommunications businesses. Of the 60 micro-loans his bank has made, there has been only one default.

At the same time, Mr Nemtsov has made a bid to kick-start the Soviet-era behemoths that still account for a lion's share of the regional economy.

The former governor's greatest success has been at GAZ, the local car factory, which has weathered a transition to the market



economy better than any other car plant in Russia.

Executives at GAZ attribute the mammoth enterprise's relative good fortune to the energetic management style of Mr Nikolai Pugin, its general director. And Mr Pugin's appointment was in large part the work of Mr Nemtsov, who convinced the shareholders, many of them factory employees, to oust the previous, conservative director.

"They listened to the governor, who said the old director was not a market man," Mr Kotusov says. "The new director, Pugin, is an absolutely different type."

The loudest complaint of the hangers of Nizhny Novgorod is that their pro-market region remains subject to the ills of the larger, more cumbersome, national economy. They point out that many of the biggest remaining roadblocks to a burst of economic growth - a cumbersome tax system, the stranglehold of the natural monopolies - can only be swept away by the Kremlin's broom.

"Unfortunately, even the progressive regions share the problems of the conservative regions," Mr Buyevich says. "It is not possible to be prosperous alone in a country where there are problems."

With Mr Nemtsov's appointment to the cabinet, that complaint has lost its sting. Nizhny Novgorod's local hero is now in the capital and the whole country will be watching to see if he can solve the problems which - up until now - his fans have blamed on the federal authorities.

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## FINANCIAL TIMES SURVEY

Wednesday April 9 1997

## DANISH BANKING AND FINANCE

The economic outlook promises a year of rising activity, but there are problems on the horizon, write Hilary Barnes and George Graham

## Calm now but choppy waters ahead

The Danish finance industry is in a period of relative calm after the turmoil of the early 1990s, when the banks, almost without exception, suffered heavy losses caused by recession, falling asset values and the consequent surge in bad loss provisions. But the Danish banks were protected by legislation requiring them to be more strongly capitalised than banks elsewhere and by an active and efficient supervisory agency. As a result, they were able to weather the crisis and did not suffer the more serious consequences which afflicted the Swedish, Norwegian and Finnish banking sectors.

The state did not have to come to the rescue of Danish banks, and neither did the government feel the need to issue a blanket guarantee to bolster confidence in the banking sector.

The insurance industry suffered the most. Two holding companies embarked on speculative ventures and this caused the collapse in 1993 of the country's two largest insurance groups, Baltica and Hafnia, neither of which has survived as independent entities.

The structure of the banking sector itself was settled in 1989-90, when the six largest banks were merged to form Den Danske Bank and the Unidanmark (Unibank) group.

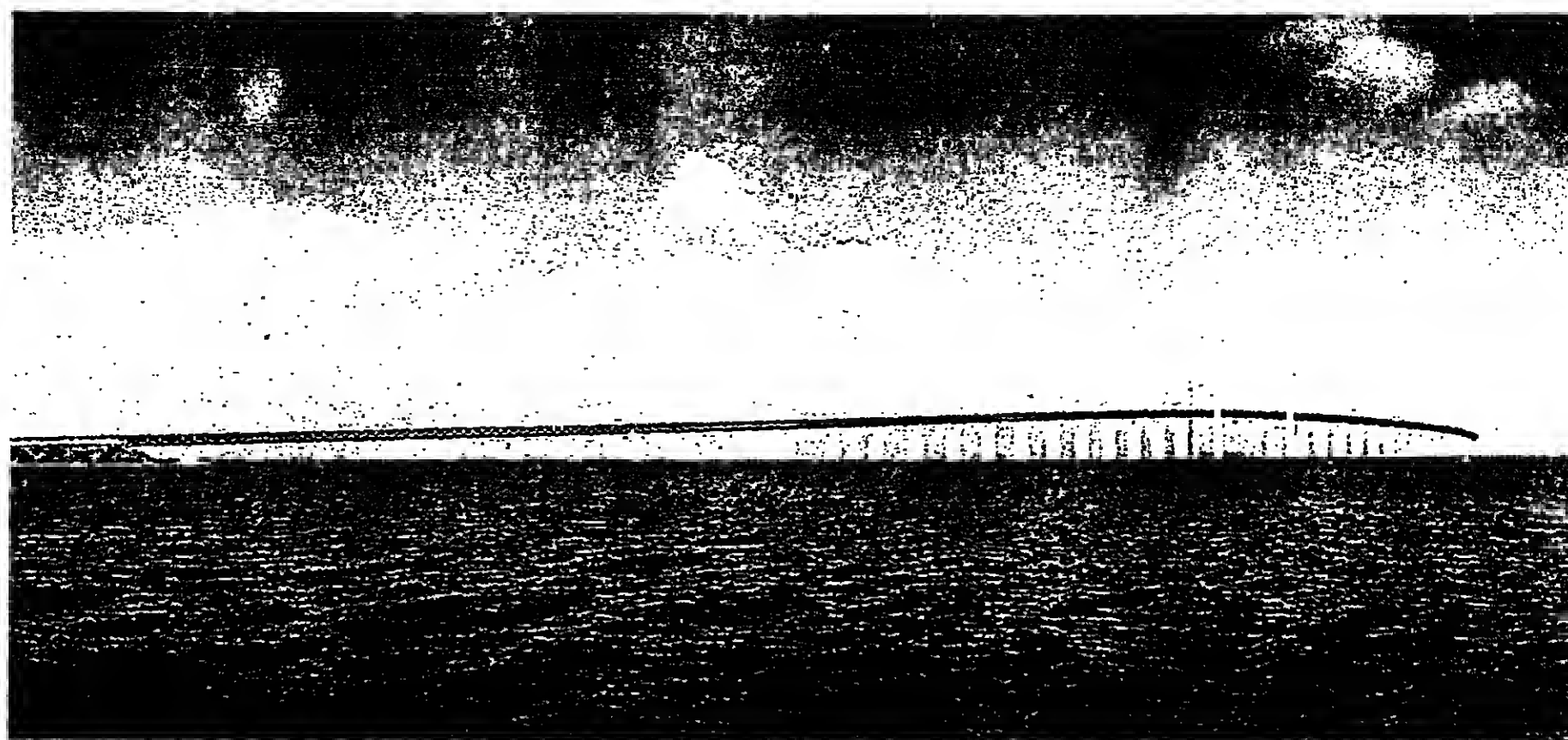
The domestic market share of each of these banks is around 30 per cent, which

limits the scope for further concentration at the top end of the banking league.

However, there is plenty of opportunity for changes to take place further down the list. With 180 banks and savings banks, many of them tiny village concerns, mergers are bound to occur. But Mr Thorleif Krarup, chairman of the Danish Bankers' Association and chief executive officer of Unibank, doubts whether there will be any significant new structural changes unless there is another crisis.

If the structure of ownership in the finance industry seems to be stable for the time being, this is not true of the day-to-day business operations. The barriers between the different segments of the industry are gradually disappearing. The process began in the 1980s and was helped in some cases by legislation to bring it into line with EU rules.

The most obvious example is in mortgage credit. Until 1993, this remained a government-owned oligopoly of three institutions which, in accordance with the regulations, provided finance only for property needs. Now the commercial banks have moved into the mortgage market. In addition, mortgages, especially supplementary mortgages, are being widely used as a vehicle for non-property financing. The banks have also



Bridging finance: a computer-generated view of how the road and rail link between Copenhagen and Malmö will look in 2000 (See Page 6)

moved into insurance. Danske Bank through its ownership of Danica, the life assurance arm of the former Baltica group, has become a leading participant. Danske and Unibank are also using their branch networks as distribution channels for the sale of accident insurance.

One result of the blurring of these boundaries is that competition has intensified and margins in the banking and mortgage businesses have narrowed. The entrance into the accident insurance business by the big banks is likely to prevent the big insurers improving their results by increasing premiums.

Adding to the competition is the entry of foreign banks, which have been bidding especially for corporate business, and less traditional newcomers, such as GE Capital. In consumer finance, and the co-operative retail group, FDB, which is considering whether to offer financial services to the 1.2m per-

sons holding its membership card.

The existence of Denmark's PBS (Pengeinstitutternes Betalings System), the payments group, which is one of the world's leaders in debit and stored value cards and electronic banking security, simplifies the process for newcomers to the market by offering a ready-made communal infrastructure.

While Danske and Unibank have set up their own mortgage credit subsidiaries and gone their own ways in insurance, the third-ranking bank, BG Bank, formed in 1995 by a merger of Bkuben, flagship of the savings bank movement, and Girobank, previously owned by the state, has an alliance with Nykredit, the largest of the mortgage credit associations, and insurance company Topdanmark. It is assumed that this alliance will be consummated by a merger, but this is a step which is fraught with difficulties.

Under present legislation, such a merger requires that the mortgage credit institution should become the controlling owner. This is not an attractive proposition for a large bank.

A merger with a bank also creates problems for a mortgage credit institution. The main advantage of merging with a large bank is to acquire distribution channels for mortgage products.

However, there are two drawbacks. First, the mortgage institution would lose business from other banks. Second, if most of the business is to be done through bank branches, the mortgage credit institution would have to cut its staff, according to senior industry observers. For the moment, therefore, the alliance appears to be stalled.

At the banks, Mr Knud Sørensen, chief executive officer of Den Danske Bank, and Unibank's Mr Krarup see the narrowing of margins on traditional lending

and on deposit business, and the difficulty of earning a satisfactory return on core banking business, as a significant challenge.

So far, they have met this challenge by diversifying into mortgages and insurance, while, at the same time, cutting their staff. Expansion abroad also offers opportunities to compensate for sluggish growth at home.

Den Danske Bank has taken this road with its recent agreement to buy Ostgöta Enskilda Bank in Sweden. This acquisition will give the Danish bank a useful retail base in Sweden on which to build, as well as strengthen its bid to gain corporate and investment banking business on the other side of the Sound.

Unibank has no plans to enter retail banking abroad, but made an important advance into Nordic investment banking when it bought Aros, the Nordic broking and investment banking arm of ABB (Asea

Brown Boveri), last year.

There is one consolation for the hard-pressed Danish banks - the domestic market is sufficiently competitive to make it unattractive to other EU banks.

"I don't see the risk at the moment of any foreign mortgage lenders coming into Denmark; you can't make any money here," said Mr Mogens Munk Rasmussen, chief executive of Nykredit.

The imminence of economic and monetary union also poses problems for Danish banks. Denmark will not participate in the first wave of ERM, but the arrival of the euro currency will have some consequences for the banking sector.

Most banks believe they will have to offer dual currency facilities, at least to corporate customers. In the mortgage market, too, the euro could have an effect on funding. With liquidity slowly dwindling at home.

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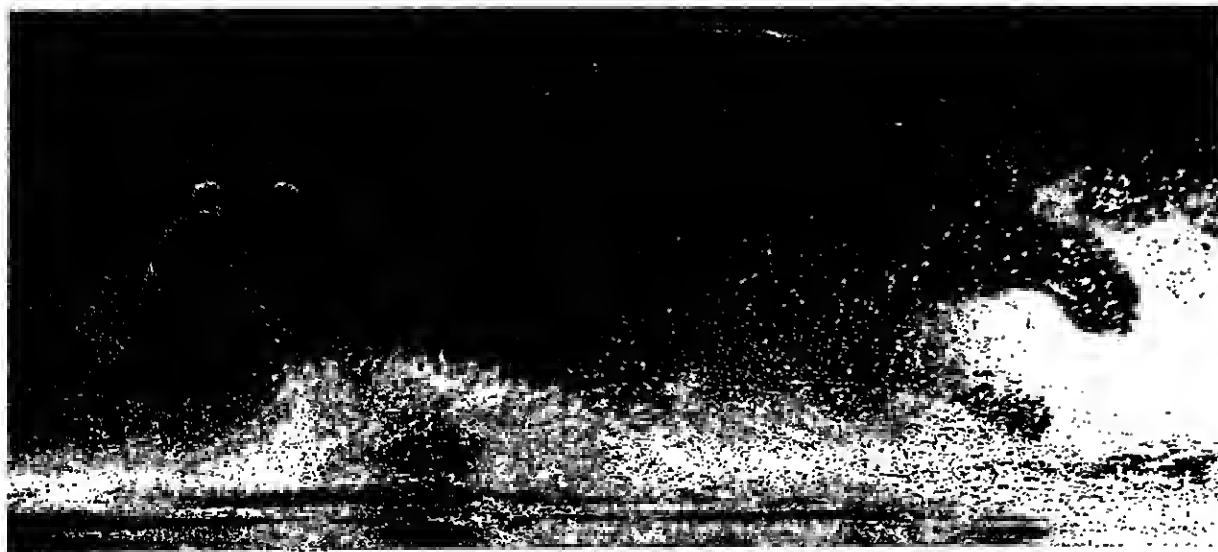
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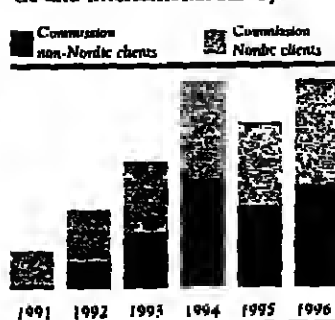
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Selected Danish Corporate Finance Transactions 1996 and 1997.

<b>The Kingdom of Denmark</b>  Sale of 2.45m shares in Bikuben Girobank A/S  Adviser to The Kingdom of Denmark February 1996	<b>The Kingdom of Denmark</b>  Secondary offering Copenhagen Airports A/S DKK 1,089m  Junior Co-manager April 1996	<b>Cadi Gry</b>  IPO DKK 581m  Global Coordinator May 1996
<b>Salotti</b>  Secondary offering DKK 254m  Sole Manager July 1996	<b>NCC</b>  Acquisition of the Danish construction activities of Rasmussen & Schjette Holding A/S DKK 310m  Adviser to NCC September 1996	<b>BOREALIS</b>  Borealis Industrier AB sold to Lear Corporation USD 85m  Adviser to Borealis December 1996
<b>InWear Group</b>  IPO DKK 680m  Senior Co-lead Manager December 1996	<b>ISS</b>  Disposal of ISS Inc. to Axis Limited  Financial adviser to ISS January 1997	<b>DANSKE TRELAST AS</b>  Vendor placing of Danske Trelast shares on behalf of Rieber & Søn ASA in connection with the acquisition of Neumann Bygg AS DKK 232m  Sole Manager February 1997
<b>SYDBANK</b>  Block trade on behalf of Topdanmark A/S DKK 459m  Sole Manager March 1997	<b>CHEMINOVA</b>  Increase of shareholding in Hardt International A/S to 75 per cent  Financial adviser to Cheminova March 1997	<b>Rieber &amp; Søn ASA</b>  Public takeover of A/S Phoenix Contractors DKK 876m  Financial adviser to Rieber & Søn April 1997

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## 2 DANISH BANKING AND FINANCE

BANKS • by George Graham

## Competition is getting tougher

The dominant position of the two leading institutions is now under threat

A strong capital base and robust loan loss provisions kept Denmark's banking system from running into the sort of crisis that afflicted its Nordic neighbours at the start of the 1990s.

Nevertheless, the recovery in profits that Danish banks have seen over the past five years has been welcome. From an aggregate loss of Dkr10.5bn in 1992, the banking sector as a whole has recovered to record pre-tax ordinary profits of Dkr14.8bn, helped by a sharp decline in bad debt provisions and write-offs, and by two years of favourable revaluations of their securities portfolios.

But in a highly concentrated banking market showing intense pressure on margins and few signs of expanding demand for credit, Danish banks still face a difficult future. "In a year when you have a weak figure on your securities portfolio revaluation, the underlying profits from the business are not strong enough to make it worth banking in Denmark," says Mr Bjarne Jensen, a banking industry consultant.

The two largest banks, Den Danske Bank and Unibank, between them hold nearly 60 per cent of total banking assets. The merger of Bknbank and Girobank has created a third contender, BG Bank. Though it trails some way behind with a market share of around 14 per cent, it has ambitious

growth plans, especially in the corporate sector.

Behind them, seven banks, headed by Jyske and Syd-bank, could be described as medium-sized, and between them command about 15 per cent of the market. The remainder is shared between almost 200 tiny institutions.

The degree of concentration is somewhat exaggerated by the segregation of mortgage lending, which in Denmark is carried out within a peculiar legal framework. Nevertheless, market power remains overwhelmingly in the hands of DDB and Unibank.

Their profits and their dominant position are now under threat, however, not only from the small banks, which have built on fierce local loyalties to hold their own in the market, but also from new competitors.

Foreign banks, such as Sweden's SE-Banken, have been expanding in Denmark, while less traditional financial services groups have also targeted the Danish market, including Norway's Finax, which has made inroads into the consumer credit market with its Accept card.

Perhaps more threatening still, though some way off, is the possibility that the FDB co-operative retail group, with 1,200 stores throughout Denmark, might launch its own financial services. FDB says the project is still two to three years from fruition, but the prospect of its attaching credit and payment facilities to its membership card, already held by 1.2m customers, is daunting.

These new entrants have been attacking a fairly static credit market, and although economic activity is expected

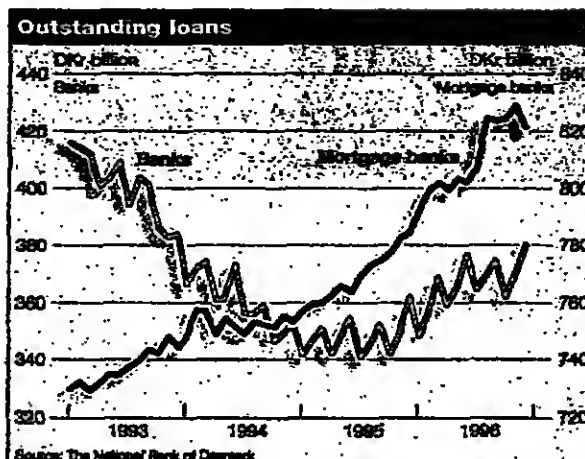


Den Danske Bank: expanding into mortgages and life assurance

to pick up from the slow growth rates of 1995-96, loan demand is still expected to rise only moderately.

The response of the big banks has been to expand outside their core business, into the one market segment where lending has been growing significantly: mortgages. In this area, which was until recently reserved to the traditional mortgage banks, DDB and Unibank have been building market share rapidly since the establishment of their mortgage banking subsidiaries in 1993. But interest margins on mortgages have come under intense pressure, and loan volume has been insufficient to maintain net interest income.

DDB and Unibank have also expanded into the growing life assurance market,



Source: The National Bank of Denmark

with DDB well in the lead through its acquisition of the Danica life business in a 1995 deal involving Baltica, a company the bank had saved from insolvency by increasing its stake to 92 per cent, and Tryg, which took over Baltica's non-life business.

Although Danica had been losing market share, it still has 18-19 per cent of the life market, and Mr Knud Sørensen, DDB's chief executive, says the group has had some success in cross-selling between its different units.

Unibank's life operation was established in 1994 and could take years to build up. DDB has also taken the lead

in expanding overseas, with the recent SK22bn acquisition of a controlling stake in Ostgöta Enskilda Bank, Sweden's last remaining provincial bank. Mr Sørensen said the acquisition, which will give DDB a small branch network in southern Sweden, was a unique opportunity to break into the Swedish market. "If we were to build up a similar branch network ourselves, it would be very expensive and would take time," he said.

But he remains sceptical about rumours of larger mergers in the Nordic region. "I don't believe in cross-border mergers. However close we are in the European Union there are differences of culture and perception," he said. This kind of expansion may help Denmark's biggest banks to break out of their stagnant traditional markets, but both will face continued pressure to cut costs and to manage their core businesses more effectively. DDB has already cut its staff by around 30 per cent since 1990, yet earlier this year it announced another round of redundancies.

Unibank also expects to make a net reduction in jobs of around 500 this year, with BG Bank likely to cut 300 jobs during the year. All told, employment in the Danish banking sector is expected to fall by around 2,500 this year to 41,800, with a similar reduction in 1998.

While Denmark has been quick to adopt new technologies such as on-line debit cards, telephone and PC banking, which have the potential to reduce unit costs, the banks have also been trying to encourage their customers to use less costly channels such as ATMs.

This has meant the imposition of fees for certain branch-based services. Though some customers have been irritated, banks believe they are gaining acceptance. Branch closures, however, are not seen as offering much in the way of cost savings. "I believe we have reached a reverse saturation point in reducing the number of branches," Mr Sørensen of DDB said.

The pressures are even more intensely felt by the medium-sized banks. "The trend to fully integrated financial groups will continue to put pressure on specialised financial institutions, particularly independent mortgage institutions and the second and third tier banks. Given these pressures, we believe that in the longer term the Danish financial sector will undergo further consolidation and restructuring," Moody's, the international credit rating agency, concluded in a recent report on the Danish banking sector.

But with most banks still awash with capital, it might take another bad debt crisis to put them under enough pressure to consider merging or being taken over. "For the time being Danish banks are in a very good economic condition, and therefore the pressure to make drastic changes is not very much in the picture," Mr Sørensen said.

ECONOMY • by Hilary Barnes

## Outlook is bright

A crucial challenge facing the government is to bring down the rate of inflation

Unemployment in Denmark is down to around 5.5 per cent, according to the EU-harmonised statistics, and youth unemployment is among the lowest of any EU country. These are figures which have caused more than one of Europe's central bank governors over the past few months to suggest that Denmark's performance is something that other countries should be examining and possibly emulating.

Mr Mogens Lykketoft, the country's self-confident minister of finance, would agree with this assessment without any reservations. Indeed, as he runs his eye down the list of key indicators he has a lot to smile about. The general budget will be in balance in 1997 and 1998. The exchange rate is stable at its central ERM rate and the official discount rate, at 3.25 per cent, is the lowest since the late 1940s.

The balance of payments is in comfortable surplus equal to less than 1 per cent of GDP. Inflation has edged up to about 2.6 per cent, one of the highest rates in the EU, but this is not exactly alarming. The GDP growth rate in 1997 and 1998 is expected to be between 2.7-3.2 per cent.

The outlook for the economy at the beginning of 1997 is brighter than it has been for a long time," according to the annual report from Danmarks Nationalbank, the country's central bank, published last month.

Nothing to worry about? Well, as Mrs Bodil Nyboe Andersen, governor of Danmarks Nationalbank, said when presenting the bank's 1996 accounts, it is when everything is going well that one must be on one's guard.

The risks to stable growth arise from a danger of overheating in the economy, as Den Danske Bank's March economic outlook has warned. The recovery is driven by domestic demand, especially by private consumption, which rose by almost 3 per cent in 1996 and is expected to continue to increase by about 3 per cent a year in 1997 and 1998.

Investment in residential housing has also picked up, which, Den Danske Bank's economists say, could lead to labour market bottlenecks, triggering wage pressures. Wage rates in industry rose by about 4 per cent in 1995 and 1996. The outcome of a round of collective wage bargaining this spring seems likely to lead to a similar rise in 1997.

Export performance has been dull. Exports of manufactured goods were static in 1996. Demand was slack in the country's important continental markets as well as in Sweden, but a deterioration in the cost-competitiveness of Danish industry has also held back exports, which, after gaining market share between 1988 and 1993, has since experienced a slackening in demand.

Although wages have risen faster than elsewhere over the past few years, a more important factor contributing to a rise in export prices has been a gradual appreciation of the krona. From a low point in 1992, the krona has since strengthened by about six percentage points. Danish industry's relative international costs have risen by about 8 per cent over the past four years, while inflation has gradually moved from being among the lowest in the EU to one of the highest.

A crucial challenge facing the country, according to the central bank, is to bring down inflation to the levels achieved by the EU's core countries. France, Germany, Belgium and the Netherlands. Because the central bank's monetary policy aims to stabilise the exchange rate, it does not have an inflation target. Controlling inflation is primarily a matter for the government.

The central bank is therefore urging the government to tighten fiscal policy when the 1996 budget is presented in the autumn. It argues that if care is not exercised the country will be faced with the re-emergence of the classic dilemma in Danish post-war economic history - inflation which is higher than in the countries important for foreign trade and a current account deficit.

The bank points out that the government's target is a surplus on the budget over the average of a business cycle. However, after a recovery which is now into its fourth year the budget is only just in balance. A tighter rein on public finances is necessary if the government's target is to be met, says the bank.

The upswing in the economy began in 1993 when a new minority coalition government, dominated by the Social Democratic Party, took office. Mr Lykketoft inherited a massive current account surplus (about 3.5 per cent of GDP) and was able to give domestic demand a substantial boost through fiscal policy. Falling long-term interest rates in early 1994 gave an additional lift to the economy.

Mr Lykketoft's policy has contributed to an increase in employment from 1993 to 1996 by about 62,000 to 254m. Unemployment has fallen by about 100,000 to 246,000, or 5.5 per cent, as measured by Danmarks Statistik, the statistical office.

An important factor in reducing unemployment is an increase of about 115,000 in persons who have taken early retirement, or who have exploited the popular leave-from-work programme. This is a scheme that allows employees to take up to a year off work for study, or to enable parents of children under school-age to stay at home, while receiving social security compensation.

Another important reason for falling youth unemployment is a tightening of the benefit system. The under-25s cannot now obtain unemployment benefit for more than six months without accepting either a make-work job or starting a course of vocational training.

Because of the recovery, the general government budget has moved from a deficit of about Dkr32.7bn (3.4 per cent of GDP) in 1994 to a projected surplus of about Dkr600m in 1997.

While the short-term economic outlook seems to be set fair, there is much controversy over the longer-term outlook. The main issues under discussion are the impact of the ageing population on government budgets and whether the burden will be sustainable.

Mr Lykketoft is optimistic. He argues that with normal rates of growth the country will become 40 per cent richer in 15 years, and wealthy enough to sustain a generous welfare state.

Mr Lykketoft aims to reduce unemployment further from 5.5 to 5.5 per cent (according to Danish government statistics), and use sound budget policies to reduce the national debt (just over 60 per cent of GDP at present). This will also reduce the burden of interest payments. The task of supporting the ageing population will not require further increases in the tax burden, which at present is about 49 per cent of GDP, he says.

Sceptics, including academic economists and opposition politicians, argue that the Danish welfare state offers too many people a way of life, temporarily or permanently, in which they do not have to work.

The leave-from-work scheme and early retirement schemes (which have pushed the normal retirement age down from 67, the age at which the universal old age pension becomes available, to a de facto average of 61) are the examples most often cited by the critics.

But with an election coming next year - it must be held by September, 1998, at the latest - the government is adamant that it will not tamper with the early retirement programmes.

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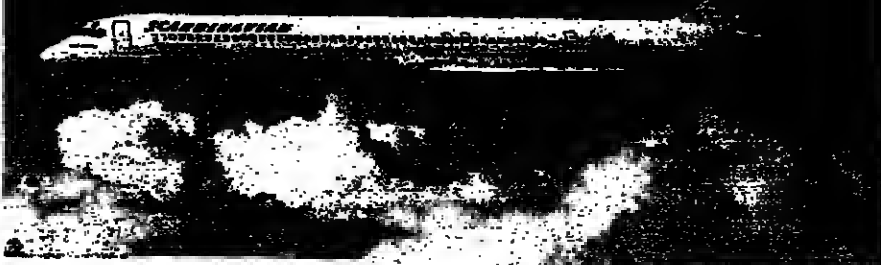
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## DANISH BANKING AND FINANCE 3

The bond market in Denmark is literally "as safe as houses", thanks to a disaster in Copenhagen 200 years ago.

In 1797 Copenhagen, which at the time was mostly built of wood, was devastated by fire. The immense damage to property in the Danish capital overwhelmed the small domestic insurance market. As a result, individuals raised funds to rebuild by pooling their financing requirements and issuing bonds, creating a mortgage bond market in the process.

Since the middle of the 19th century the mortgage credit market in bonds has thrived. Today it remains a widespread means of mortgage credit, by which property purchases have been - and still are - financed almost exclusively by bonds issued by mortgage credit institutions.

The principles of the market are the same today as they were 150 years ago when the first formal mortgage loan act was passed in 1850. A typical borrower buys a house by going to a mortgage credit institution and getting a 30-year loan for 80 per

BONDS • by Richard Adams

## Market developed out of a disaster

The finance industry is trying to stimulate foreign interest in mortgage bonds by introducing new instruments

cent of its value, relatively cheaply on a fixed interest basis. The mortgage bank sells bonds to balance the loan, in series through the stock market.

The mortgage bond market continues to outstrip the Danish government's treasury debt market in size. In 1996 the government bond market was worth DKK707bn, while the mortgage market was worth more than DKK960bn. As a result, Denmark has a huge bond market, the largest of any country if measured per head of population.

Where the two bond markets differ is in the level of foreign ownership. The government bond market has proved highly attractive to overseas investors in recent years, who now account for around 35 per cent of Danish debt. In contrast, the mortgage

market's overseas ownership remains small.

Mr James Mitchell, a senior strategist specialising in Nordic markets at Deutsche Morgan Grenfell, said: "Foreign investors are just starting to get interested in the mortgage market, but they only own about five per cent so far."

Most mortgage bonds carry a risk premium and yields about a percentage point higher than the yields on similar government debt, and they have an excellent redemption record.

But what has turned away most overseas interest so far has been the highly complex structure of the domestic mortgage market. The mortgage bonds are annuities and are callable. Overseas investors, unused to sizeable markets in mortgage bonds, want

instruments which are non-callable bullets, the same as government bonds.

Mortgage bonds can be redeemed by the borrower if they are trading at their par value or above par, in exchange for a new loan at a lower rate of interest.

The mortgage market is also a fiercely competitive one, dominated by six domestic credit institutions: Nykredit, Realkredit Danmark, BRF Kredit, Totalkredit, Danske Kredit and Unibank.

However, the Danish finance industry is trying to stimulate foreign interest in mortgage bonds by introducing new instruments, which are more attractive to international investors. And there is talk of large European banks moving into the market.

The government bond market has no such difficulties attracting

overseas interest. In comparison with the ancient origins of the mortgage market, the market in government debt is new. It developed in the 1970s when the international oil price shocks sent the Danish budget heavily into deficit.

The Danish treasury market is out as liquid as its neighbour Sweden, owing to the smaller market and the greater willingness of Swedish investors to take risks. Like the mortgage market, the government market is dominated by a small group of institutions, notably Unidanmark and Den Danske Bank, together with niche banks and broker houses acting as market-makers in Danish bonds.

Together there are a total of about 10 active marketmakers, through a voluntary agreement

to make prices in Danish bonds during trading hours.

Only primary dealers are allowed access to buy government stock issues direct from Denmark's Nationalbank, the central bank, which operates a tap market, where series of bonds are sold at or just below prevailing market rates, rather than through a series of bond auctions. The Nationalbank offers a repo facility, but the active market is dominated by repo brokers in Copenhagen and London.

In line with European Union treasury market reforms, the Danish central bank allows "remote membership", making it possible for primary dealers in its stock to be based outside Denmark. The first such primary dealer was the giant French investment agency, Caisse des

Depôts et Consignations.

There is a danger that outside shocks could send the overseas buyers who now own 37 per cent of Danish government bonds diving for cover, either back home or to a "safe haven" market such as US Treasuries.

But Danish bonds have benefited in the last 18 months from a fortunate combination of circumstances. In 1996, sharp cuts in domestic interest rates (down by 3 per cent in two years) and the increased investor appetite for peripheral, higher yielding markets, saw Danish bond yields converging towards German yields.

In March 1996, benchmark 10-year Danish government bonds yielded 120 basis points over German bonds. By the start of trading in 1997, the yield spread had narrowed to around 60 basis points.

In recent weeks, however, the yield spread has begun to widen as Denmark's economic recovery begins to mature, with GDP growth again forecast to be above 3 per cent and higher inflation on the horizon.

MORTGAGE BANKS • by George Graham

## Home loan industry may be reshaped

Margin pressures are putting the future of home loan institutions into question

In 1797, Denmark's first mortgage bank was set up to help finance the reconstruction of Copenhagen after a great fire had devastated the city.

Two centuries later, Danish mortgage banks are some of the largest home loan institutions in Europe, though by structure and funding they are very different from UK building societies or German Baupostbanken.

But new competition from Denmark's commercial banks has driven down margins in the mortgage market, raising questions about whether these venerable institutions can survive in their present shape.

The defining characteristic of Danish mortgage banks is that they are funded entirely by bond issues - they are prevented by statute from taking deposits.

The banks are required by law to maintain a close balance between assets and liabilities, with bonds issued at interest rates and maturities which match a pool of home or commercial property loans the institution has made, generally at fixed interest rates.

Since borrowers can repay their mortgage on demand - because they are moving house or simply because interest rates have dropped since the loan was first taken out - Danish mortgage bonds, too, are callable on demand at par.

That makes them a weird security for foreign investors, who can find that a 25-year bond has been called by lottery for redemption after just six months, and have to dive back into the market to reinvest.

Adding to the weirdness is a feature on most older bonds which makes all the borrowers in a particular bond series jointly and severally liable for all loans in that series, but only up to the amount of their own loan. This means that the issuing mortgage banks maintain a sequence of separate reserve funds, and leave many overseas investors confused about the credit risk they are taking on.

International ratings agencies, too, have struggled with the complexities of the Danish system, but Moody's now rates the Danish mortgage institutions. As a result, although Danish mortgage bonds make up one of the largest private sector bond markets in the world, foreign ownership remains at a scant 5 per cent, even though the total has edged up slightly.

Changes in the law and in the interest rate structure have, however, shaken up the market. Driven in part by the need to harmonise Danish law with EU rules, a 1993 law paved the way for traditional mortgage banks such as Nykredit and Realkredit Danmark to convert from borrowers' associations to limited liability corporations.

At the same time, however, the commercial banks were allowed to set up mortgage bank subsidiaries.

Totalkredit, owned by a consortium of commercial and savings banks, was reactivated in 1992, while Danske Kredit and Unibank, subsidiaries of the two largest commercial banks, were set up in 1993.

The commercial banks' interest was spurred by a decline in their share of new lending and by a further change in the law allowing mortgages at will, instead of only to finance construction.

The change coincided with a sharp drop in interest rates, triggering a re-mortgaging boom, with the commercial banks' subsidiaries rushing to establish a foothold in the market.

Gross new lending halved to DKK258.5bn in 1994, but net of repayments, the total was only DKK30.9bn, and of this DKK24.3bn came from Danske Kredit, Unibank and Totalkredit.

"When you have new suppliers, they always try to compete on price, and they did," says Mr Mogens Munk Rasmussen, chief executive of Nykredit, by far the largest of the traditional mortgage banks with nearly 40 per cent of total outstanding loans.

The traditional mortgage banks are heavily capitalised, and reached into their reserves to match the new entrants, ensuring that the same competition continued in 1996, although

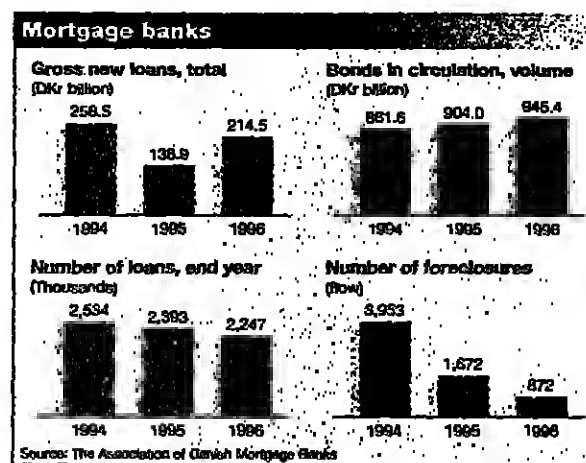
the price war eased to some extent, margins remained under intense pressure. Average margins on mortgage portfolios have roughly halved in the past four years to around 0.5 per cent.

Mr Rasmussen says prices have already reached unsafe levels. "The price is too low now. If we had another economic downturn, prices now are not high enough to cover future losses," he said.

The warning is particularly pointed as so much of mortgage lending is now financing other purposes entirely, though regulators still ensure that Danish lenders maintain extremely cautious loan loss reserves.

The traditional lenders have rebounded from 1994. They are capturing a larger share of net lending in an expanding market, fighting back not only on price but also on service. In the end, however, the three commercial bank subsidiaries have come from nowhere to command one eighth of total mortgage outstanding.

"We believe that bank-owned mortgage institutions that can rely on extensive distribution networks for their products will have a competitive advantage in future years especially in the more profitable private sector. Old mortgage lenders will be faced with reduced flexibility to increase fees and commissions and to



strengthen margins," warned Moody's in a recent report on the Danish banking market.

Nykredit has introduced an incentive programme to keep good borrowers loyal, while Realkredit last year launched the Flexlan, a flexible mortgage with a variety of interest rate options which is so innovative in Denmark that the bank has sought a patent. The Flexlan has the additional advantage that it is funded by a series of non-callable bullet bonds which are much more familiar to international investors than the traditional Danish mortgage bond.

The competitive threat posed by the commercial banks' entry into the mortgage market is not limited to price. By setting up their own mortgage lending operations, Den Danske Bank and Unibank deprived the traditional mortgage banks of a major outlet, forcing them to create their own distribution channels.

"In the old system, mortgage banks worked as wholesale institutions, using commercial banks and estate agents. Now they can't use the commercial banks," said Mr Jan Knudsen, deputy manager of the Association of Danish Mortgage Banks.

Nykredit began to respond to this challenge even before the commercial banks had drawn their swords. In 1989 and 1990 it bought up chains of estate agents, and from 1992 onwards it took stakes in BG Bank, Denmark's third largest commercial bank, as well as in Sydbank and SparNord, two medium-sized banks, while maintaining relationships with many smaller banks.

"In 1992, 22 per cent of our sales were through our own organisation. In 1996 it was close to 60 per cent. We have proved that we have been able to change ourselves from a wholesale organisation into a retail organisation," said Mr Rasmussen.

Many outside observers say the pressures on the mortgage market will inevitably lead to consolidation, and that will force Nykredit to move beyond the minority stakes it has so far taken and construct a more closely integrated group.

Mr Rasmussen is still undecided about the right way forward, but expects Nykredit will decide in the next six months.

"We have to develop our company to be able to provide customers with a broad range of financial services," he says.

BANKING SYSTEM • by Hilary Barnes

## Computer problem solved

A new system is claimed to meet the need of banks for up-to-date technology

A complete, new retail banking computer system developed by the Danes is set to play an important role in solving two problems faced by Europe's banks - the confusion caused by the year 2000 and the advent of the euro.

The system, known as the Core Banking System, was selected last autumn by IBM for marketing world-wide to meet the needs of the banking world for up-to-date technology.

The Core System was developed by SDC Finanssystem, a subsidiary of SDC, which is the data processing centre for 83 savings banks, one of six data processing centres used by the Danish banks.

As the SDC system is based on IBM architecture, IBM became a shareholder in SDC Finans when it was set up in 1993. IBM has a 20 per cent stake in the company while SDC owns the other 80 per cent.

The story began when SDC realised that about 85 per cent of its time was spent on maintenance of its existing data processing system, which was about 20 years old. "They hit the maintenance wall," as Mr Per Jakobsen, IBM's Nordic director for banking and finance, put it.

SDC looked at all the world's systems and concluded that none of them lived up to its requirements. It set up a subsidiary with a budget of DKK200m (US\$81.3m) and gave it three years to develop a completely new system. It delivered on time and within bud-

get, which was quite a feat, as Mr Jorgen Giversen, SDC's managing director points out.

At SDC Finans, managed from the start by Mr Makhdoom Iqbal, it was decided that the system would not be a one-off system for use by SDC alone, but one that could be used by any bank. Accordingly, it is designed as a flexible multi-user system allowing SDC's member banks to pursue their own business strategies and thus maintain an individual market profile.

It was chosen by IBM after tests comparing it with systems developed by other banks. The system appears to have arrived at the right moment. Mr Jakobsen claims that some of the largest banks in Europe are showing "more than polite interest".

However, it is still early days. The system is undergoing the final tests before being made operational by SDC. The weekend switch-over from the old to the new system - is due to take place in June. No delays are expected, according to Mr Giversen. SDC's member banks will install the new system gradually.

The Halifax Building Society, the UK's largest building society, has already purchased the system.

The marketing of the system, however, is only just beginning. A sales force has first to be trained to understand the new system, and this, said Mr Jakobsen, will take some time.

The system will be marketed by IBM from London, while IBM is building a Core Bank Competence Centre in Denmark.

Mr Iqbal describes it as a complete retail bank system, which manages all the basic functions of a bank.

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## 4 DANISH BANKING AND FINANCE

STOCK EXCHANGE • by George Graham

## Radical changes may lie ahead

Pressures are growing for the creation of a pan-Scandinavian exchange

More than 20 years have passed since the Copenhagen Stock Exchange traded in the elegant waterfront building, capped by a monumental narwhal horn, built for it in 1824 by King Christian IV. It now trades in modern offices upstairs from an electronics store.

The last year, however, has seen an even more marked change to the exchange's corporate structure - and yet more radical changes may still be in store as pressures grow for the creation of a pan-Scandinavian stock exchange.

After a thorough overhaul of the Danish securities trading law in 1995, the Copenhagen exchange could have waited until the middle of this year to change itself into a limited company. In the event, its board decided to take the plunge straight away, and completed the transformation by May 1 last year.

Exchange trading mem-

bers now hold 60 per cent of the company's capital, with equity issuers and bond issuers holding 20 per cent each.

That change was followed by a decision to merge with the Futop Clearing Centre, which handles Danish futures and options trading.

The merger was carried out at the beginning of this year. The merger is intended to attract additional liquidity to the Danish derivatives market, and to allow Denmark to speak with one voice in international securities market forums.

Similar domestic mergers have been taking place at other Nordic markets, and now exchanges are starting to look across borders.

"Nordic co-operation has been on the agenda for some years. The time seems right now, when you have had concentrations nationally, to look at what we could do on a regional scale," said Mr Poul Erik Skaanning-Jorgensen, deputy director of the Copenhagen exchange.

"Many international investors won't see Denmark or Norway or Finland as a place to invest - though they may see Sweden as one, because it is bigger - they will see the Nordic region as

Turnover of Danish and foreign shares (DKrmm)

	1994 market value	1995 market value	1996 market value
Danish companies	158,989	145,329	200,989
Foreign companies	3,672	4,779	5,085
Mutual funds	13,787	7,044	10,586
Grand total	174,427	157,152	214,807
Average daily turnover	889	824	867

Source: Copenhagen Stock Exchange

a place to invest," he added. Mr Per Hillebrandt, head of equity research at Carnegie, the regional brokers, added that Denmark had relatively low foreign equity ownership.

"The best guess is 17-18 per cent, compared with 30-40 per cent in other Nordic countries. For the international investor it's rather a small market with a large number of small listed companies. Even the big companies like Carlsberg and Novo Nordisk are small from the international perspective," he said.

Just six shares (Tele Danmark, Den Danske Bank, Novo Nordisk, Sophus Berendsen, Unidanmark and Danisco) accounted for 39 per cent of all stock market

turnover last year.

The KFX equity index rose 28 per cent last year and equity trading volume surged by 38 per cent to an average of DKr367m a day, but that still leaves Copenhagen a minnow in European terms.

Pooling resources with Stockholm, Oslo and Helsinki could help to raise Copenhagen's international profile. "If the four Nordics were to link their exchanges it would be the fifth largest equity market in Europe," behind London, Frankfurt, Paris and Switzerland, Mr Skaanning-Jorgensen said.

One way in which international dealers may get easier access to Danish securities is through remote membership of the Copenhagen

exchange. Under the terms of the EU investment services directive, banks and brokers in other countries must be able to become members of local exchanges without having a physical presence in the country.

Last month, Copenhagen welcomed its first remote member in the shape of CDC Marchés, the capital markets subsidiary of France's Caisse des Dépôts et Consignations, one of Europe's leading bond market participants.

Denmark has always, in fact, been more of a bond market than an equity market. The country's long tradition of mortgage bonds has made it one of the world's biggest fixed interest markets even in absolute terms, and certainly relative to the size of its population.

Daily turnover of bonds averaged DKr26.8bn last year, up 12 per cent from 1995, and that figure excludes repo trading, which rose 41 per cent to a nominal figure of DKr74bn a day.

Some cross-border moves have already been made, notably a link between Sweden's OM derivatives market and the derivatives side of the Oslo stock exchange, which makes Norwegian

futures contracts available to members of the Swedish stock exchange as well as OM's OMLX arm in London.

The advantages of closer links between the Nordic exchanges lie not only in the ability to attract international investors, but also in the savings that can be achieved on electronic trading systems.

"Trading systems are extremely expensive and exchanges have spent colossal sums on them. It's clear that if you can have neighbouring exchanges pay some of your development costs then it makes a lot of sense," Mr Skaanning-Jorgensen said.

The Stockholm exchange is now working on a new version of its SAX system, and the idea of piggy-backing on that could act as an extra merger incentive for Copenhagen, whose trading system is now 10 years old.

"The system works well, but it's getting old," Mr Skaanning-Jorgensen said.

The prospect of Nordic co-operation continues to excite the Copenhagen exchange, and helps to dispel any lingering nostalgia for the elegant quarters it vacated so long ago.

PAYMENTS SYSTEM • by George Graham

## Cheques out as plastic takes over

Co-operation has made it possible for automated systems to displace cheques

Denmark's mechanisms for handling payments have been marked for decades by a high degree of co-operation, and the result has been one of the most efficient and automated payment systems in Europe.

The Pengeinstitutternes BetalingsSystemer A/S (PBS) was originally established in the 1960s as a joint company set up by the banks to handle computerised salary payments.

PBS is still owned by the banks but now operates as a fully commercial venture handling payment cards, payroll administration systems, billing and direct debit services and digital signature security systems for electronic banking.

About 2.8m Dankort, the principal debit and cash withdrawal card in Denmark, have now been issued, including 826,000 combined Dankort/Visa cards which can also be used overseas.

The card is used in point-of-sale transactions more heavily than in any other European country except Finland, and has largely displaced the cheque. Only around 70m cheques are now processed each year, down from a peak of 230m, and the total is still declining.

"With a population of 5m, we are quite happy with 800m card transactions a year," said Mr Per Ladegaard, PBS's chief executive.

PBS has also been one of the leaders in the field of stored value cards, which are loaded with money in advance, rather than being used to authorise transactions from a bank account, like a normal debit card.

Its Danmont, or Danish Coin, technology has been bought by Visa, the international cards group, for use in its own stored value trials.

Danmont was originally launched jointly by PBS and Tele Danmark, the national telecoms company, but PBS took 100 per cent control from the end of last year. Until now, disposable cards have been sold in fixed values, but some banks will start this year to issue rechargeable cards which can be reloaded at a cash machine.

The number of activated Danmont cards rose by 45 per cent last year to 376,000, and the number of transactions climbed 68 per cent to 3.6m, with payments averaging DKr7.

Mr Ladegaard said the Danmont experience had shown that the real market for stored value cards was in self-service locations such as ticket machines, telephones and laundrettes.

"The trick is to target the customer at the right place. Some of the pilots for stored



value cards have been based on installing terminals at the normal retailer level, and that is really a mistake, based on the experience we have had in the last three years," he said.

Although reloadable cards will now be on offer, Mr Ladegaard expects that disposable cards will still be sold. They can be useful for tourists, he notes, or for parents to give to their children. Moreover, the disposable cards leave individual banks with the option of not converting their automated teller machines to handle the reloading process.

Denmark has also been one of the pioneers in developing security systems for electronic commerce. PBS's TeleSec, using electronic certificates, digital signatures and encryption to protect information on open networks, has been in use in Denmark since 1993, and was sold last year to Nordbanken in Sweden.

The same three security elements are also the base for the Secure Electronic Transactions standard agreed by the international card groups, for which MasterCard and IBM started a pilot in Denmark at the end of last year.

Home and office banking services offered by the Danish banks have until now been channelled through private networks, but PBS is now working on a laboratory model of a security system that would allow all these services to convert to the Internet.

"It's important to realise that putting a technical solution in on the Internet is not enough; it's the procedures around it, such as how does the customer sign up for an account," Mr Ladegaard warns.

Denmark may get a further boost in the electronic field as the Danish parliament is now considering one of the world's first pieces of legislation on digital signatures, which would help by standardising the rules for government and private sector electronic transactions.

PBS already expects one of its future businesses to be as a trusted issuer of digital certificates for electronic commerce.

Mr Ladegaard has a longer term vision in which the Internet and home and office banking systems are integrated with chip cards. For the time being, however, the Internet infrastructure is in place, while the chip card infrastructure is not.

"I don't think we will see a global chip environment before the year 2000. It will start before that, but history has shown that it takes eight to 10 years for this kind of thing to come to fruition," he said.

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## ECONOMIC AND MONETARY UNION • by George Graham

## Opt-out avoids scramble for Emu

Staying out of the monetary union may not make business life that much simpler

At first glance, Danish financial institutions might seem to be in an enviable position of certainty as the scheduled start of European economic and monetary union draws closer. Their country has opted out of the third phase of Emu, due to begin on January 1, 1999, and will not be adopting the euro unless the opt-out is reversed by a referendum.

This means that, unlike those EU countries which are still seeking to qualify for the first wave of Emu, Denmark does not have to scramble to meet the Maastricht economic convergence criteria, although it is much better placed to do so than many of its neighbours.

And it should mean that, unlike their British competitors, who still face at least the theoretical possibility that the UK might join Emu, Danish banks can prepare their computer systems in the confidence that they will not suddenly have to start handling euros.

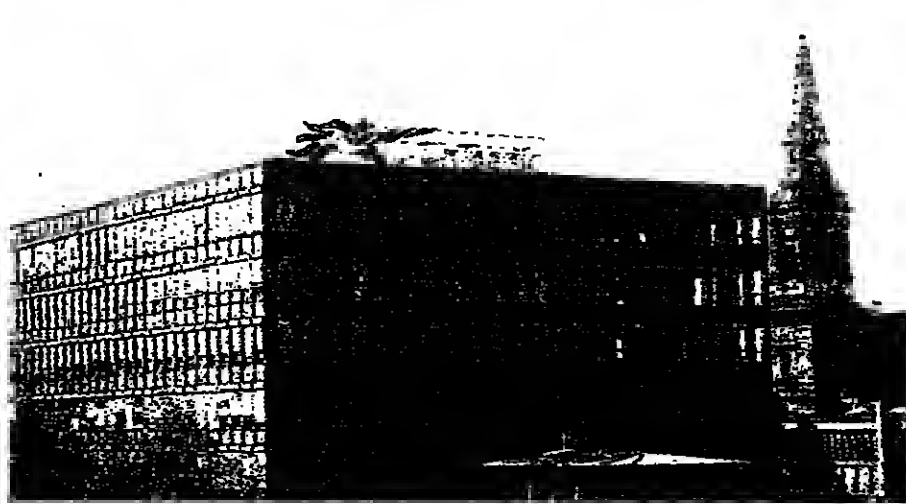
From Copenhagen, however, the view is much less comfortable. "We are a small country, and even outside Emu, we will have to act from a business point of view as though we were in," said Mr Mogens Munk Rasmussen, chief executive of Nykredit, the leading Danish mortgage bank.

Denmark's position on Emu is quite particular. The country will, unlike the UK, be participating in many aspects of the third phase of monetary union: it will be obliged to maintain an independent central bank, and to follow the same economic policy guidelines as Emu members, such as avoiding excessive budget deficits. It will also participate in a future exchange rate mechanism which will link the euro with the Danish krone and other European currencies outside the Emu core.

The critical issue for the Danish central bank at the



DDB's Knud Sørensen (above): "We have to play by the rules." Unibank (right): still has work to do on multi-currency accounts



moment is whether the future mechanism will keep the very wide +/-15 per cent fluctuation bands now in operation or move to much narrower bands, as Denmark would like.

Since the future European central bank, as well as "out" central banks, will be obliged to defend these fluctuation limits, narrower bands would carry significant intervention implications.

Whereas other countries which do not join in the first wave of Emu will be re-examined every two years to see if they qualify for admission, Denmark will only be re-examined if it asks for it. That is too distant a relationship from the point of view of the banks, most of which would have preferred Denmark to join Emu from the outset.

"It's a political question, and we have to play by the rules as they are," said Mr Knud Sørensen, chairman of the executive board of Den Danske Bank (DDB), the country's largest bank. Still, most believe - more from conviction than because of any real signs that public opinion is swinging in favour of the euro - that Denmark will join Emu at some stage in the not too distant future.

"Last year we had two scenarios, in and out. Now the banks have changed to a realistic scenario on Emu: that we will be out for a

period, and later become a member," said Mr Klaus Wilerslev-Olsen, deputy managing director of the Danish Bankers' Association.

Even in that more realistic scenario, the banks believe that they will have to make far-reaching changes to cope with the euro, especially as they believe that once the decision is made, entry will be accomplished much more quickly than the three year transition envisaged for the first wave of Emu. "There are a lot of reasons for Danish companies to use the euro more heavily than they use the D-mark today. There will be a demand for dual currency accounts. We believe the major companies will be first, and through them it will spread," said Mr Henning Skovlund, head of the treasury division at BG Bank, the country's third largest bank. BG has a large position in the corporate banking market because it includes the former Girobank, which conducted payments business for most companies.

The Danish central bank, however, remains much more sceptical about whether the euro will be very different to the D-mark in its impact on the Danish krone. In a recent study of Canada's experience central bank economists found little evidence of the US dollar being substituted for its Canadian counterpart. Even though US dollars might be accepted in shops, they are

changed back at a bank and not re-circulated.

"There is no international experience to indicate that the Danish krone will become marginalised after the establishment of Emu. In future it will be natural for the euro to play a larger domestic role for business enterprises than the D-mark does at present, but there is nothing to indicate that problems will arise from this more widespread use," the study concluded.

But even handling a relatively modest level of demand for the euro will still require changes to banks' computer systems. DDB's system is already largely equipped to handle multi-currency accounts, though Unibank, the second largest bank, still has work to do.

BG Bank's branch network is already in the process of developing a new computer system known as Core (IBM has acquired the right to market the system outside Denmark) which will allow it to surmount not only the problems raised by Emu but also the year 2000 issue.

But Mr Skovlund complains that it is still difficult to plan in detail when so much remains to be specified. "In electronic data processing, you need to know exactly what you are doing, bit by bit. But something new comes every week from the European Monetary Institute," he said.

One of the chief concerns

of the Danish banks is their access to Target, the real time payment system that will link European central banks.

Although non-Emu countries will also be linked to Target, Emu's likely core countries are keen to restrict access to central bank credit within the system. The issue raises monetary policy questions, but is also a competitive problem, since Target is likely to be one of the most efficient mechanisms for high value cross-border payments in euros.

Both Denmark and the UK argue that access to same day credit would merely facilitate the smooth functioning of the payments system and have no monetary implications so long as intra-day credit is not allowed to spill over into overnight credit - something they believe technically is perfectly easy to achieve.

Mr Alexandre Lamfalussy, president of the EMU, has sided with Germany and France on this issue, and any decision has been put off until the end of next year. By then it will be in the hands of "in" countries, leaving Denmark and the UK out of the loop.

The uncertainty arising from that delay could cause problems for Danish banks. "I realise we shall get some news in 1998, but time is flying and it takes time to change computer systems," complained Mr Sørensen of DDB.

## FOREIGN EXCHANGE • by Clay Harris

## Currency boiler room

In the search for a venue of least regulation, Denmark fitted the bill for a while

If you wanted to hard-sell a currency trading scheme, commodity futures or penny shares to European investors, Copenhagen was a good place to be in the mid 1990s.

As other countries tightened up on boiler rooms, cold-calling operations gravitated to Denmark, where they found no shortage of home-grown counterparts.

Copenhagen was not an "open" city by intention, but in the cold-callers' persistent search for the venue of least regulation, it fitted the bill. Denmark only regulated trading in Danish-listed securities. This gave free rein to companies which handled foreign securities or dealt in currencies.

The window of opportunity was brief. Most loopholes were closed by legislation which took effect on January 1, 1996, implementing the European Union's Investment Services Directive (ISD) and introducing regulation in these sectors.

Finanstilsynet, the Danish financial regulator, is proving to be a tough nut, taking the time to vet thoroughly applications for authorisation. Ms Marianne Knudsen, chief financial inspector, says: "We want to reach the right decision the first time. It's easier to say 'no' to someone who has not been authorised than it is to close them when they have been authorised."

Indeed, so far, rejections and withdrawals outnumber approvals. But the damage has not been fully repaired. Only one currency trading company, Midas Fondsmægleriskab, has been authorised. Mr Lars Christensen, director, says: "There is still a lot of suspicion in the market, which is understandable. Confidence has not yet fully returned, but I think that once a line is finally drawn about who is approved, people will feel more secure."

The lid blew off last

August, when police raided the offices of Nordex Denmark and issued an arrest warrant for Garrett Martin Bell, its British manager. Hundreds of Nordex customers in Europe and further afield - cases have emerged from Asia, the Gulf and Africa - said they had lost money through speculative currency or commodity deals.

Danish police estimate that Nordex cost investors more than DKK100m (£9.6m), but it was far from alone. Chief Superintendent Bent Hansen says police have received hundreds of complaints, many about Danish-owned companies, and that several investigations are proceeding in addition to Nordex.

Another company to make a name in Copenhagen was Scandex Capital Management, run by Mr Jeremy Bartholomew-White, a Briton whose currency schemes had previously run into trouble with UK authorities.

Similarly, Mr David Rycott, whose futures and options trading company DPR Futures was closed by UK regulators on public interest grounds in 1988, chose Copenhagen as the base for his new venture, Scandinavian Forex and Futures Group (SFFG).

Mr Bartholomew-White and Mr Rycott separately concluded that Copenhagen would make a more hospitable base than London, with drawing applications to the UK's Securities and Futures Authority to pursue their chances with Finanstilsynet. Their hope was to gain a "passport" under the ISD, which would have enabled them to operate throughout the EU. Denmark, however, proved it was no bag of convenience.

When this came to Spanish eyes, and the realisation dawned that Germany was less concerned about such activities than some of its neighbours, the exodus was reversed. Seemingly always one step ahead, many of the same operators appear to have found a new home - in Switzerland, even though it, too, is tightening regulation.

## INSURANCE • by Hilary Barnes

## Shake-out steadies sector

While the big get bigger and the small prosper, the medium companies are being squeezed

After a dramatic shake-out in the early 1990s, the Danish insurance industry has settled into a more stable period, marked by two years in which earnings in the industry have been satisfactory.

The face of the industry was changed during the early 1990s. At the beginning of the decade, the two largest insurers were Baltica and Hafnia. Both were brought to their knees by speculative ventures undertaken by their respective holding companies. The result is that they no longer exist independently.

Hafnia was taken over by Codan, the Danish insurance company controlled by the UK's Royal and Sun Alliance. Hafnia was at the time three times bigger than Codan, but Codan appears to have digested Hafnia with relatively little trouble.

According to the 1996 results, Codan has succeeded in reducing the ratio of claims and expenses to premium income (the combined ratio) in the general insurance business from 127 in 1993 to 104 in 1996, cutting

the insurance-technical loss from DKK487m in 1993 to DKK110m in 1996.

The expenses ratio has remained at about 31 per cent. Codan's chief executive officer, Peter Zobel's, next aim is to bring down this ratio to around 25 per cent, but says the 1996 statement, the aim is not to reduce the expenses ratio to the lowest in the market but rather to maintain an organisation which is able to provide a high level of service.

Baltica was split three ways. Its life business, Danica, went to Den Danske Bank. The general insurance business was taken over by Tryg, which is now known as Tryg-Baltica. The former holding company, now known as Gefion, was left with the speculative assets, which have gradually been turned round. Gefion was profitable in 1996 and 1997 and for the first time since 1993 will pay a dividend on its 1996 results.

Tryg-Baltica, with total premium income of about DKK9.30bn, is now the industry's flagship company, with Codan in second place with premium income of DKK6.7bn.

In general insurance there are now five large companies accounting for about 60 per cent of the total market, Tryg-Baltica with 21.3 per cent, Codan 13.8 per cent,

Topdanmark 12.0 per cent, Alm. Brand 8.1 per cent, and Danica 3.8 per cent.

The rankings change for the life assurance and pensions business, where PFA Pension has a 24 per cent share to Danica's 18.4 per cent, Tryg and Codan with just under 9 per cent each, trailed by Topdanmark, 3.9 per cent, and Alm. Brand, 2.2 per cent.

Mr Bent Knud Andersen, chief executive officer at Alm. Brand and chairman of the Association of Danish Insurance Companies, described the overall situation in the Danish insurance industry as one of polarisation.

"Competition is extremely fierce, which is good for customers, but it is leading to a situation in which the big are getting bigger. The small insurers continue to do well, but the medium-sized are being squeezed," he said.

In contrast to the situation in the other Nordic countries, where the market is dominated by a few large businesses, Denmark has 212 insurance companies, 160 of them in general insurance and 52 in life assurance.

There is a parallel in the Danish banking sector, where a large number of small banks continue to flourish in the shadow of the heavyweights. As in the banking sector, the small general insurance companies - nearly all of the mutuals - are either niche companies or serve a small, local public, who prefer to deal with the people they know rather than with a large company in far-away Copenhagen.

"The small companies, says Mr Andersen, "are well capitalised, and they do well." The companies in the middle, between the very small companies and the half dozen at the top end of the industry, are having a harder time. They lack critical mass, says Mr Andersen. They are not big enough to maintain an organisation serving the whole country, but cannot call on the local patriotic feeling which serves the small companies so well.

"Your Jutland customer just won't pick up the phone and ring to Copenhagen, he wants to deal with a local manager," Mr Andersen says. The structural shake-out in the insurance industry

itself has been accompanied by an intensification of competition between the banking and insurance sectors.

Den Danske Bank and Unibank both have insurance subsidiaries, while BG Bank has an alliance with Topdanmark. Codan and Alm. Brand are fighting back with their own banking subsidiaries.

Alm. Brand Bank is now the country's eighth-ranking bank with assets of about DKK5.5bn and branches at all the insurance company's offices across the country. It is a cost-effective niche bank which is able to attract customers by offering better terms on deposits and lending than the big, full-service banks, as Mr Andersen explains.

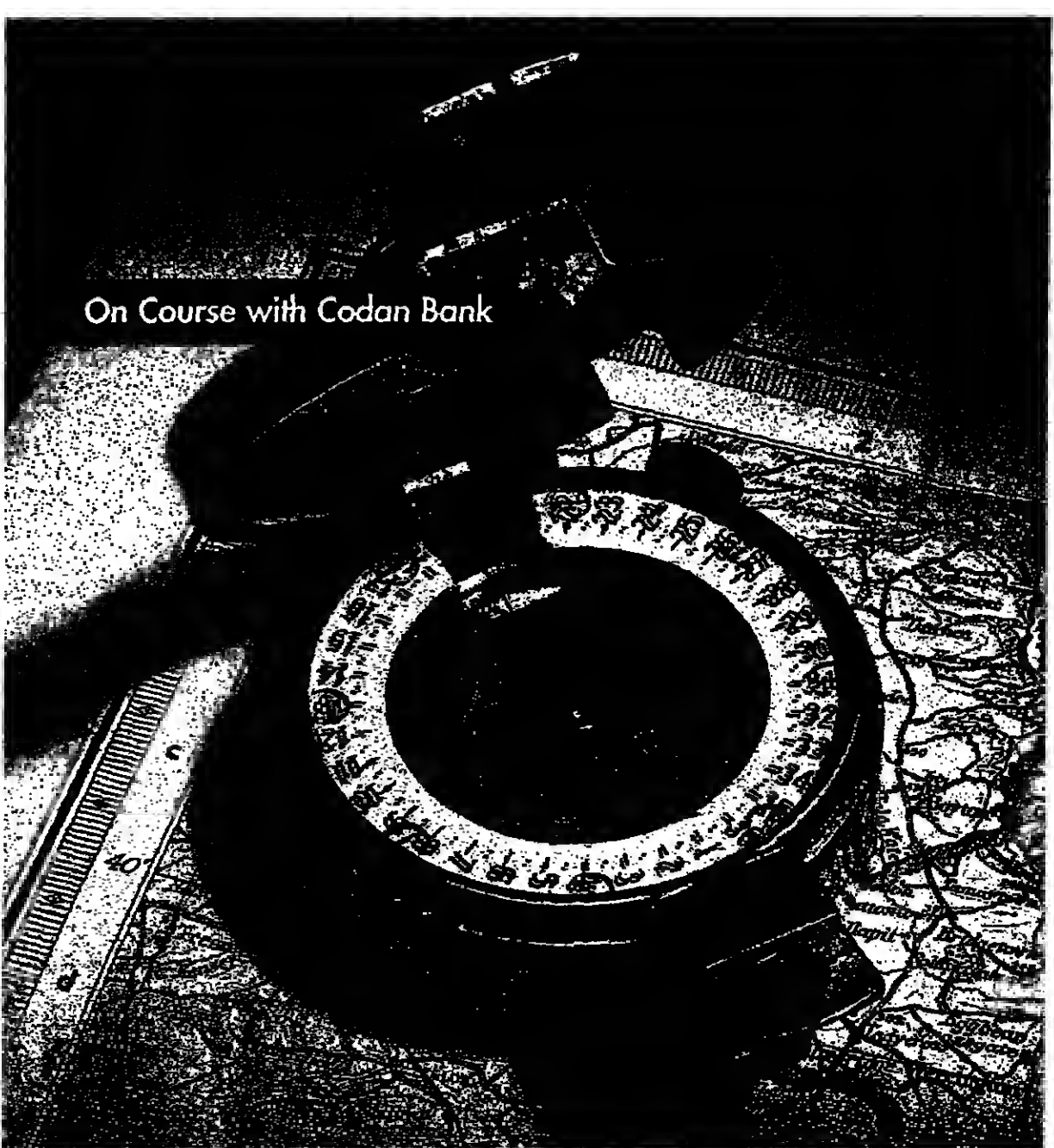
The competition in general insurance is fierce and margins are generally low. This has caused the companies to turn their attention to the life and pensions business, which is growing fast.

All the companies have been streamlining their organisations to win shares of the business, including Sweden's Skandia, which announced recently that it plans an offensive to win pension customers in Denmark through its subsidiary Kgl. Brand.

Two factors are driving the growth of the pension and life business. One is a general uncertainty about the ability and willingness of the state to pay a satisfactory old-age pension, or to maintain the popular and relatively generous early retirement programmes.

The second factor, related to the first, is the establishment of pension funds by trade unions serving the hourly paid blue-collar and service industry employees, who until now have had to rely on the state old-age pension and personal savings (the staff associations serving salaried employees developed pension funds in the 1950s and 1960s).

The new pension funds came into being in 1991-92 as a result of the collective wage-bargaining process, and for each new round wage-bargaining agreement the premiums payable by employers and employees are being raised - and competition for the administration of these pension assets is hot.



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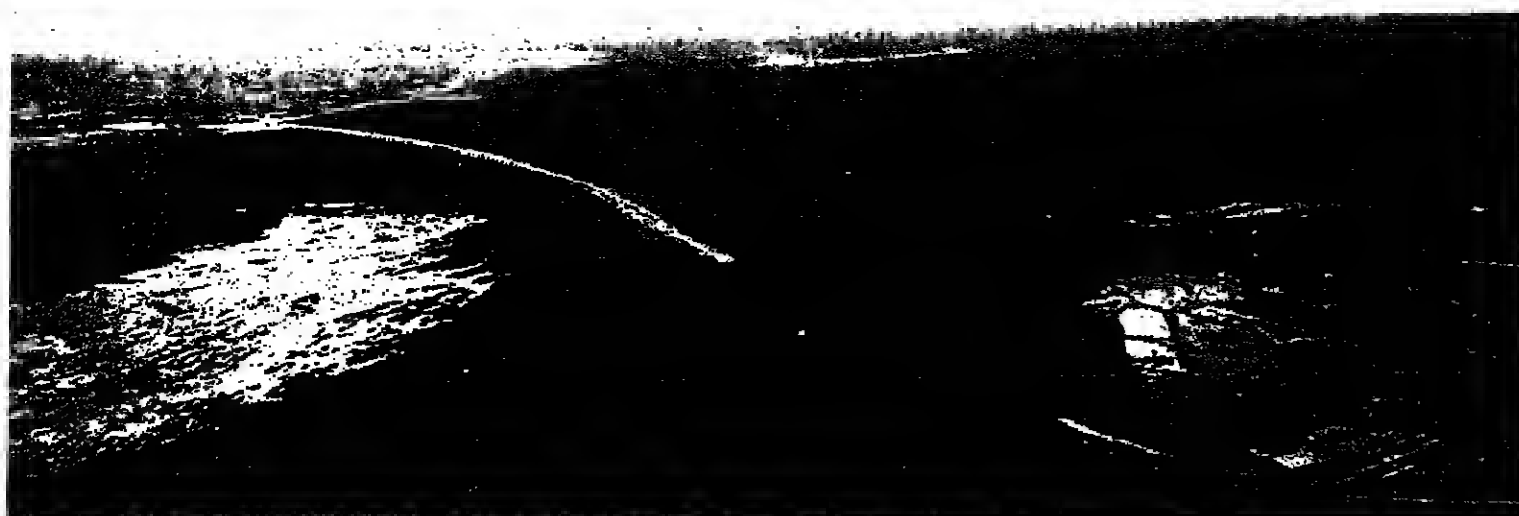
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## 6 DANISH BANKING AND FINANCE



A computer-generated view of the road-and-rail bridge across the Sound. Road and rail traffic complete the journey to Copenhagen in a minute.

NORDIC BANKING INTEGRATION • by Hilary Barnes

## Banks push back frontiers

National differences in the Nordic region are rapidly diminishing

The larger Nordic banks all now consider the whole of the Nordic region as their home market. However, this applies more specifically to corporate banking, where competition is tough, but competition in the retail sector is also increasing.

The two banks which have made the biggest advances across Nordic frontiers are Svenska Handelsbanken (SHB) and Den Danske Bank. The latter's acquisition of the last of the Swedish provincial banks, Östgöta Enskilda Bank (OEB), in March this year is the latest as well as one of the most significant developments.

Svenska Handelsbanken has by a combination of acquisitions and organic growth built up a strong position in Norway and Finland. SHB operates 13 branches in Norway and 10 in Finland. In Denmark, SHB has a branch in Copenhagen, which is also open for retail business. This is the bank's bridgehead for expansion in Denmark, where it is widely expected that it will expand its operations by acquiring one of the medi-

um-sized regional banks.

The large Finnish, Norwegian and Danish banks are all represented in Stockholm. Den Norske Bank, the largest of the Norwegian banks, has a branch in Copenhagen, while Skandinaviska Enskilda Banken is opening a branch in Copenhagen this year.

After the big shake-out in the Swedish banking industry this year – when SHB merged with the largest of the Swedish mortgage banks, Stadshypotek, and the flagship of the savings bank movement, Svede-Bank, merged with the co-operative movement's Föreningsbanken – there has been speculation that the next move could be a cross-border merger between large Nordic banks. However, Danish bankers do not agree.

Cross-border mergers are more difficult than cross-border acquisitions, says Mr Knud Sørensen, chief executive officer of Den Danske Bank.

"Things are more complicated than they may appear at first glance," he says. A cross-border merger would not offer any potential for cutting costs, which usually provides the rationale for domestic mergers. In fact, he argues, the price of co-ordinating the operations of banks involved in a cross-border merger might well

exceed any benefits on the costs side. In addition, there are unlikely to be any advantages to be gained by rationalising asset management, or by altering the capitalisation of the banks.

Other problems would arise, he says, over where to place the bank's headquarters office, over supervision, and over who would be the main shareholder.

"These difficulties would probably be prohibitive unless there are very obvious advantages from a merger. The only real advantage is that it would create a bank which would be well known abroad. But the benefits of this are modest, so I do not think we shall see cross-border mergers," says Mr Sørensen.

On the other hand, the national differences between banks are diminishing, he says. The technology is similar throughout the region and there are near-identical legal systems. However, economic and monetary union is likely to be the most important factor behind developments during the coming decade.

Of the Nordic countries, only Finland is firmly committed to joining the common currency system from its inception. Norway is not a member of the European Union. Denmark has opted out of Ecu, and Sweden has yet to decide whether it will

join. But Mr Sørensen's guess is that if Ecu is a success, Denmark and Sweden will, in the end, join as well.

Meanwhile, Danske, following the acquisition of OEB, is taking on the Swedes on their own ground. OEB was the last of the Swedish provincial banks. All the rest, with the exception of some very small savings banks, have been swallowed up by the large banks over the past 15 years.

Snapping up OEB was therefore an expensive exercise for Danske Bank, which paid almost double the market price, placing a value of about SKr2.8bn (DKr2.4bn), on the acquisition. No other banks have admitted bidding for OEB, but it is known that Danske was not the only Nordic bank with its eyes on the Swedish bank.

OEB's balance sheet at the end of last year reflected total assets of SKr14.9bn. Shareholders' equity was SKr1bn and the bank reported a net profit of SKr204m. It has a staff of 500.

The bank has 29 branches, of which 18 are in the bank's own Östgöta region (the bank's headquarters is in Linköping, about 200km south of Stockholm), while the other 11 are in the main population centres, including Stockholm, Gothenburg, Malmö and Helsingborg.

In its acquisition announcement, Danske

Bank emphasised that the acquisition will strengthen its position in the Swedish market in preparation for the opening in 2000 of the road-and-rail bridge across the Sound between Copenhagen and Malmö. It is widely believed that the bridge, which will cut the journey by road between Copenhagen and Malmö to about 30 minutes, will have an important impact on regional integration.

Danske Bank has for some years been the largest of the Nordic banks, measured by capital, a position normally held by one of the Swedish banks. However, repeated devaluations of the krona have gradually eroded the lead which the Swedes once held over the Danes. Equally, Danske's acquisition of OEB puts it, measured by branches, ahead of its main rival for Nordic expansion, SHB.

Danske's activities in Sweden have so far been directed at the corporate sector. OEB offers the bank opportunities to expand this side of the business, but will also enable it to develop the retail side.

Mr Sørensen admits that the price tag on OEB was high, but he believes that the acquisition was well worthwhile. Building up a branch network from scratch would have been far more expensive, he says.

PENSIONS • by Hilary Barnes

## The Danes will be growing old gracefully

The structure of support systems will cushion the budgetary impact of the elderly

Denmark will escape relatively lightly from the pressure on government budgets presented by the ageing of the population, according to a working paper from the OECD Economic Department published last November. This is in sharp contrast with its nearest neighbours, Sweden and Germany, which are among countries with the most difficult challenges ahead.

The Danish situation reflects the structure of the pensions system. The flat-rate old age pension provided by the state for everyone on reaching the age of 67 works out at about 38 per cent of an average wage, much lower than in many other countries, which aim to provide compensation of around 60 to 65 per cent of the average wage.

The basic old age pension is supplemented by a compulsory national pension scheme, known as the ATP scheme, which is a fully-funded system with contributions based on the number of hours worked. This scheme will first mature in the early years of the next century but will make a relatively modest contribution to

total pension incomes. Most salaried employees contribute to fully-funded pension schemes established through the collective bargaining system, and at the beginning of the present decade similar systems began to be established for hourly-paid workers.

Finally, there is a tax deduction for savings in private, individual pension plans, which are a popular form of saving. A tax of 40 per cent is levied when these savings are drawn. The state's tax claim on current pension assets amounts to about 40 per cent of GDP now and will rise to around 60 per cent of GDP by 2030.

At present there are about three persons of working age (between the ages 15-59) for every retired person. This ratio will remain stable until about 2006, when it will begin to change. By 2030, according to the government's projections, there will be about two persons of working age for every retired person.

The ministry of finance estimates that the total costs of the care of the elderly, including health care and pensions, will rise from about 10.7 per cent of GDP in 1995 to about 12.4 per cent in 2015 and 14.5 per cent in 2030. (The estimates are expenditures net of income tax on pensions.) Health care costs will rise from 3.9 to 5.4 per cent of GDP between

1995 and 2030, whereas in the estimates, government expenditures on health care income tax will rise from 14 to 12.6 per cent.

The rising costs of the elderly present a significant challenge, requiring a structural improvement in public finances to offset the rising costs of the ageing population. A recent report from the finance ministry on the long-term outlook warned:

"A tight fiscal policy, supported by labour market policies which generate a lasting increase in the ratio of employed to non-employed in the population of working age, will be crucial elements in ensuring a satisfactory development of the system. The aim of these policies is to bring about a substantial reduction in the national debt, currently about 60 per cent of GDP over the next 10 years, before the rising costs of the ageing population begin to bite. At the same time, the report forecasts that a combination of stringent fiscal policy and rising private sector savings for pension purposes will switch the present net foreign debt from 27 per cent of GDP, about DKr225bn, to a net asset position equal to 76 per cent of GDP, or DKr725bn in 1995 prices, over the next 35 years – in other words, the aim is a surplus on the current balance of payments throughout the period."

## After the calm, choppy waters

Continued from page 1

Danish mortgage banks may have to look to the huge euro market on their doorstep for funding, and that could require changes to the peculiar structure of Danish mortgage bonds to make them more attractive to international investors.

The immediate outlook, meanwhile, is for a year or two of gross domestic product growth in the region of 3 per cent, with demand driven by rising private con-

sumption and a recovery in residential building investment.

Last year was a poor one for exports, but Danish manufacturers expect to do better as demand in continental Europe recovers.

For the finance service industry, the economic outlook promises a year of rising activity. On the other hand, higher interest rates and falling share prices – if that is indeed what is in prospect – will hit the industry's investment earnings.

It is a feature of the Danish banking system that the change in the market value of the banks' securities portfolios over the accounting year is entered fully into the profit and loss account. This means that the bottom line fluctuates dramatically from year to year.

After two successive years in which rising bond and share prices have strengthened bank profits considerably, 1997 may be a year when a stock market reversal will seriously affect their profits.

## Danish mortgage bonds

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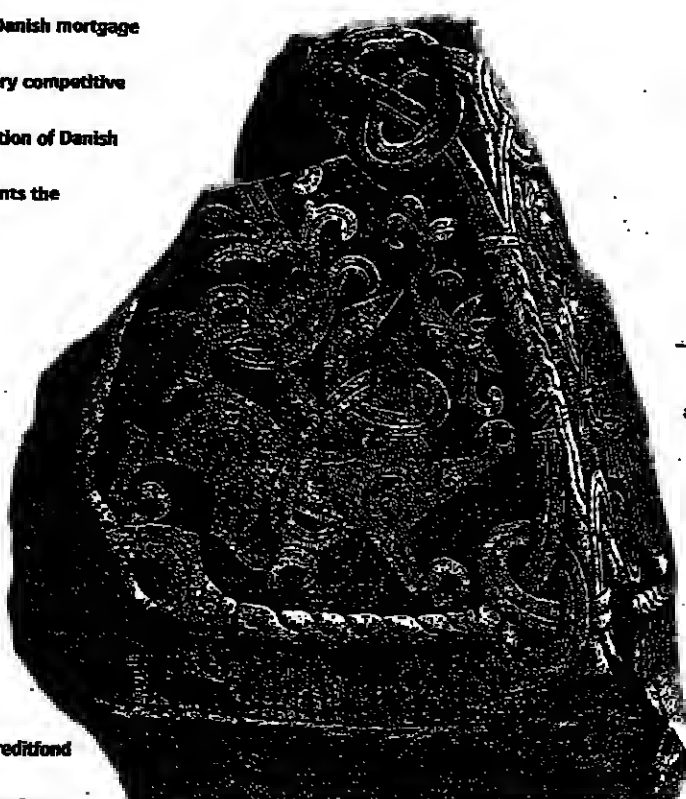
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"It is the ongoing demand for mortgage bonds which is rubbing off positively on the whole market"

Robert

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David H. Smith, CFA, FRSA

"The pick-up in yield more than compensates for liquidity factors"

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## COMPANIES &amp; MARKETS

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## IN BRIEF

## AMD announces surprise profit

Advanced Micro Devices, the US chipmaker which last week unveiled a microprocessor to rival market leader Intel's more costly offering, made an unexpected profit of 9 cents a share in the first quarter. Page 20

**Exor increases stake in Club Med**  
Exor, the French investment vehicle controlled by the Agnelli family of Italy, has increased its stake in the leisure group Club Med to 19 per cent in the last few weeks. Page 18

**Energis in South American investment**  
The subsidiaries of Energis, the Chilean utility-based holding, are to invest \$4.2bn over the next five years - \$2.5bn in domestic operations, and \$1.7bn in current operations in Argentina, Brazil and Peru. Page 20

**Suez chairman to lead after merger**  
Gérard Mestrallet, the chairman of Suez, the French holding company, will gain control of the combined group formed after its merger with Lyonnaise des Eaux, the utilities, construction and communications business. Page 19

**Rational to take over Pure Atria**  
Rational Software is to take over rival automated programming product maker, Pure Atria, in an all-share deal which sent both companies' stocks reeling. Page 21

**OMV to invest \$2.2bn in oil and gas**  
OMV, Austria's largest industrial company, announced plans to invest close to \$2.2bn (\$1.6bn) over the next three years in a campaign to become central Europe's leading oil and gas company. Page 19

**Tesco tries to calm price war worries**  
Tesco, the UK's largest supermarket group, sought to dampen anxiety over a renewed price war in the food sector by indicating it expected to hold margins steady. Page 23

**NCS in ¥201bn capital-raising plan**  
Nippon Credit Bank, the troubled Japanese long-term credit bank, said it would seek to strengthen its financial position by raising ¥201bn (\$2.2bn) of equity capital. Page 22

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## Chief price changes yesterday

FRANKFURT (DM)		Taiwan	2100	+ 131
DAX	912.5	+ 32.5	FTSE	
Deutsche Telekom	630.5	+ 8.5	BP	227.1
SAP AG	287.8	+ 8.3	Changhong Int	360.0
Volkswagen	921.7	+ 10.2	Cred Lyon	198.1
Pharm	166	- 7	SE Aquila Int	488
NEW YORK (\$)			ROKYO (¥)	
Dow Jones Ind	4234	+ 21	Daiichi Kangaro	2140
Nasdaq Comp	19	+ 14	Ono Corp	8500
Yasuda	3574	+ 2	Sanwa Bank	824
Pharm	81	+ 11	Sumitomo	824
Group AB	81	+ 11	Sumitomo	824
JLS Ind	139	+ 54	Sumitomo	824
Sorenson	167	+ 1	Sumitomo	824
LONDON (Pence)			Sumitomo	824
Barclays	337	+ 8	Sumitomo	824
Cooper (P)	2674	+ 85	Sumitomo	824
Deutsche Telekom	126	+ 17	Sumitomo	824
Pharm	284	+ 84	Sumitomo	824
Supermarket	3175	+ 30	Sumitomo	824
United Life	1079	+ 23	Sumitomo	824
TORONTO (C\$)			Sumitomo	824
Pharm	21	+ 04	Sumitomo	824
Cooper (P)	5.3	+ 0.9	Sumitomo	824
Deutsche Telekom	15.0	+ 1.4	Sumitomo	824
Pharm	4.5	+ 0.5	Sumitomo	824
Supermarket	5.25	+ 0.75	Sumitomo	824
United Life	9.5	+ 1.5	Sumitomo	824
Barclays	278.0	+ 6.5	Sumitomo	824

New York and Toronto prices at 12:30.

## Commerzbank head urges reform

Kohlhaussen warns over corporate bankruptcies after loan provisions leap

By Andrew Fisher in Frankfurt

Mr Martin Kohlhaussen, chairman of Germany's Commerzbank, yesterday warned about the high level of corporate bankruptcies in the country and criticised politicians for being too slow to push through reforms to help the economy. He said that while the bank made a strong start to 1997, concern about loan risks led it to raise loan loss provisions on corporate business by nearly 60 per cent last year.

Mr Kohlhaussen, who is also the new president of the German banking association, said the *Mittelstand* - medium-sized companies which form a large part of the economy - was suffering badly. Company insolvencies had risen 10 per cent in Germany last year. He complained about German politicians' slowness in tackling structural change, saying this inhibited economic progress. Singling out plans to cut taxes and simplify the tax system, he said: "Tax reform has got to come - we need the right signals."

Elaborating on the bank's own position, he said the 60 per cent rise in corporate loan loss provisions compared with a rise of 8 per cent on the private customer side.

Total risk provisions, however, were 37 per cent up at DM1.22bn after writing back earlier provisions for foreign country loan risk and including profits on securities in the bank's liquidity portfolio. Mr Kohlhaussen was confident

Commerzbank would raise operating profits again this year after a rise in 1996 of 29 per cent to DM1.85bn after risk provisions.

It has already announced a 50 per cent rise in pre-tax profits to DM1.79bn. Net income was 24 per cent higher at DM1.21bn.

Operating profits before risk provisions in the first two months of this year were 22 per cent higher at DM526m. The bank was "fully satisfied" with its performance in January and February, with net interest income and commission income both at least 20 per cent higher.

Giving more details of 1996 performance, Mr Kohlhaussen said net interest income rose 14.5 per cent to nearly DM6bn, helped by increased lending - up 19 per cent to DM309bn - and higher profits on treasury business.

Commission income was 19 per cent higher at DM2.25bn, with securities business up nearly a third. But own-account trading profits fell marginally to DM450m.

Mr Kohlhaussen expected the investigation by public prosecutors into alleged tax evasion by the bank to be over soon "after promising discussions". It had made more than adequate provision to cover any extra payments needed. Prosecutors widened their probe last year to include Mr Kohlhaussen, though their interest concerned the bank's tax affairs and not his personal taxes.



Commerzbank chairman Martin Kohlhaussen urged politicians to tackle structural change

## Dow Jones announces Microsoft online service deal

By Richard Waters in New York

Dow Jones pushed ahead yesterday with plans to revamp its online information business, in spite of calls from some shareholders to rethink the \$650m overhaul.

The move comes less than a week before the annual shareholders meeting of the family-controlled company, at which three executives from other companies are expected to be elected to the board.

Some investors have said the three should be given the power to carry out a review of Dow Jones' investment plans.

However, the company announced a partnership with Microsoft to begin designing a new technology infrastructure for its online services. The infrastructure is central to the \$650m investment announced earlier this year to revamp the flagging business, which has lost ground to rivals such as Bloomberg and Reuters.

The deal could give a lift to Microsoft's Windows NT, a computer operating system for businesses. The system has made inroads against competitors such as Novell and is projected to account for nearly a fifth of the servers that support computer networks by 2000, according to International Data Corp, a market research company.

Working closely with Microsoft would enable Dow Jones to stay "ahead of the technology curve", Mr Kenneth Burenga, Dow Jones president, said. Earlier attempts to revamp the online service, which is based on the Telerate system, have failed to produce a product capable of winning back market share.

Unlike the rival Bloomberg system, the new system will be based on Internet technology. The choice of systems showed that the company was "leading the way as the financial services industry reinvents itself", Mr Bill Gates, Microsoft chairman, said.

Dow Jones' shareholders are expected next week to back Mr Harvey Golub, chairman of American Express, Mr Frank Newman, chairman of Bankers Trust, and Mr William Steere, chairman of Pizer to join the company's board.

Watching brief, Page 25

## Ralph Lauren plans \$600m offering

Designer marks latest fashion flotation

By Richard Tomkins in New York and Alice Rawsthorn in London

Ralph Lauren, the US fashion designer, yesterday announced a \$600m initial public offering of shares in his company, the New York-based Polo Ralph Lauren.

The company is the latest in a series of fashion and luxury goods businesses to exploit strong demand for their products by floating on the stock market. Others have included Donna Karan and Gucci.

Polo Ralph Lauren makes what it calls "premium life-

style products" in four categories: clothing, home furnishings, accessories, and fragrances. Its brand names include Polo, Polo by Ralph Lauren, Polo Sport, Ralph Lauren, RALPH, Lauren, Polo Jeans Co, and Chaps.

In the year to March 1996, it made pre-tax profits of \$88.5m on revenues of \$1.1bn, up from \$80.2m on revenues of \$847m the previous year. Including the revenues of its licensing partners, world-wide wholesale sales of its products

totalled \$2.5bn last year.

Ralph Lauren, one of the most successful US fashion designers, is regarded as a role model in the luxury goods industry for successfully applying his brand names to mainstream products such as T-shirts and sportswear.

He made his name in the 1970s for his contemporary versions of classic "preppy" styles, such as polo shirts.

The business has since expanded internationally. L'Oréal, the French cosmetics

group, has the rights to sell his perfumes, which include Safari for Men, the world's best-selling male fragrance.

The Lauren group is controlled by the designer's family. But Goldman Sachs, the US investment bank, which has a 26 per cent stake, is now underwriting the share offering.

With Merrill Lynch and Morgan Stanley, two other US investment banks.

Gucci's share price has trebled since its flotation in autumn 1995.

Other fashion houses, however, have had a tougher time. Shares in Donna Karan, the last high-profile New York fashion designer to go public, have fallen to half their value at the time of last summer's share issue.

Despite Donna Karan's experience, a number of other designers are considering flotation plans.

Valentino, the flamboyant Italian designer, has hired Goldman Sachs as his financial adviser, and Gianni Versace, his compatriot, recently affirmed that his company may go public next spring.

## Barry Riley

## Old age and taxes worry European pension funds



Continental pension fund managers are greatly relieved that the threat of sub-5 per cent bond returns has receded, with the yield on benchmark D-Mark bonds having jumped from below 6.5 per cent to 6 per cent inside two months.

Japanese pension funds are not so lucky, with the 10-year JGB yield diving to an all-time low of 2.1 per cent yesterday.

When, in 1994, AMP Asset Management published a report on threats to European company pension schemes, the risk of a fall in investment returns was highlighted. But its latest review, *European Pensions*, researched by First Consulting, emphasises that this threat has not materialised yet - quite the reverse.

In fact final figures released yesterday by Capi, the British performance measurer, showed a 10.8 per cent median 1996 investment return for UK funds, and 32.5 per cent for 1995 and 1996 in aggregate. It is enough to make Japanese investment managers weep.

But most of the other 1994 warnings were justified. State schemes have come under demographic pressure from an ageing population, earlier retirements and higher unemployment. Benefit cuts are causing political unrest and the pressures are being passed on to company schemes, in those countries where they exist.

The new AMP survey covers the experiences of 33 companies in the UK, the Nether-

lands and Germany. In Germany the biggest threat is seen as population ageing, but in the UK it is tax legislation, presumably because of worry over a Labour government.

The survey also refers to Switzerland, where 1995 legislation has ended the former opportunity for companies to benefit from greater job mobility because employers could reclaim their contributions in respect of service of less than five years. The result has been a shift from defined benefit schemes (which have in effect been made more expensive for employers by the new regulations) to defined contribution plans, which do not carry the

Benefit cuts cause political unrest and the pressures are being passed on to company schemes

employer's guarantee of benefit levels.

In the UK the Pensions Act poses a similar problem: measures to improve the security of pensions may encourage employers to switch to inferior schemes, and thus adversely increase employee risks in the longer term. The full UK regulations came into effect this week, and thousands of small and medium-sized companies may not fully understand the criminal consequences of failing to comply rigorously.

Hence there has been an accelerating move towards defined contribution struc-

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## COMPANIES AND FINANCE: EUROPE

## Fresenius issue to fund expansion

By Graham Bowley  
in Frankfurt

Fresenius, the German health products group, yesterday unveiled plans to issue 2m new preferred shares later this year to fund further expansion.

Analysts said the issue could raise about DM600m (\$355m).

The announcement coincided with the company's announcement of a 45 per cent rise in 1996 net profits from DM91m in 1995 to DM132m, boosted by a 63 per cent increase in sales, from DM2.24m to DM3.64bn. Strongest sales growth came in Germany and other European markets.

The group lifted common and preferred dividends for 1996 by 30 pfennigs each to DM1.80 and DM1.90, respectively. Earnings per share rose from DM3.17 to DM7.06.

Mr Gerd Krick, chairman, said the company planned to make between DM750m and DM900m of new investments in 1997, of which up to DM550m would be invested in Fresenius Medical Care, its medical dialysis subsidiary.

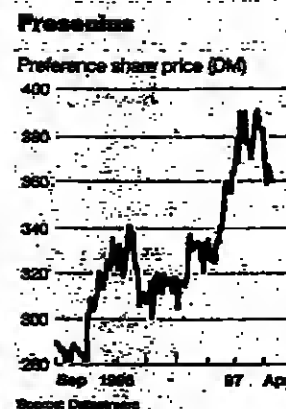
FMC, the world leader in renal care, was formed last September when Fresenius acquired National Medical Care, the dialysis chain of W.R. Grace of the US.

FMC announced a 7 per cent increase in 1996 sales to

\$3.05bn, of which \$2.28bn was generated in the US. The figures are on a pro forma basis, representing sales as if the reorganisation creating FMC had been completed on January 1 1996. Net profits, on a pro forma basis including extraordinary charges, were \$44m, down from \$71m in the previous year.

Fresenius said for 1997 it expected continued sales and profits growth. Analysts at BZW said the company's 1996 sales figures were below expectations, but that net profits were in line with forecasts.

"Given that this includes FMC for the first time [consolidated for one quarter],



this is even more remarkable, as FMC had to bear extraordinary restructuring costs of \$34m, which will

result in significantly higher earnings afterwards," said Mr Andreas Schmidt, an analyst at BZW in Frankfurt. BZW said that at an estimated share price of about DM300, the planned share issue would raise about DM600m.

Fresenius said current holders of common and preferred shares would be entitled to one new share for nine old. The new shares would be entitled to the 1997 dividend.

The price of the new shares was likely to be fixed on April 22 and would be listed on May 16.

Fresenius preferred shares closed yesterday at DM360, down DM7.50.

## Exor builds Club Med holding

By Andrew Jack in Paris

Exor, the French investment vehicle controlled by the Agnelli family of Italy, has in the past few weeks increased its stake in the leisure group Club Med.

The action comes after Exor played an instrumental role in pushing for a wide-ranging restructuring at the group in recent months, culminating in the surprise appointment in February of Mr Philippe Bourguignon, the former chairman of the Euro Disney theme park, as the new chairman.

It also follows the unwinding last December of a formal shareholder pact, in which the five largest investors in Club Med had each agreed since 1990 to limit their participation to 13 per cent and to offer pre-emption rights on the sale of their shares to each other.

Exor, which had long held a small stake in Club Med, boosted its holding from 3 per cent to 13 per cent in 1995 when it bought shares previously held by Crédit Lyonnais and the UAF insurance group, and subscribed to a rights issue.

Its interest partly reflected its belief in the importance of developing the market for tourism in Asia - a central part of Club Med's strategy - but it was believed to have become increasingly frustrated with the performance of the company in the past few months.

Club Med's shares fell 17 per cent last October after a warning that second-half operating profits would be less than expected. After appointing management consultants to reconsider the strategy, with the encouragement of Exor, it unveiled losses of FF743m (\$130m) in February after taking provisions of FF820m.

The shares bounced back sharply after the appointment of Mr Bourguignon, replacing Mr Serge Trigano, son of one of the founders of the company, who became head of a supervisory board.

Sources close to Exor suggested yesterday that it was not the group's style to launch full takeovers or to be too directly involved in management, although it already holds two seats on the Club Med board.

Exor's other interests in France include participations in the diversified Bollore group, Chateau Margaux, and considerable real estate.

Paul Betts

## EUROPEAN NEWS DIGEST

## Volvo silent on Mack bid report

Volvo, the Swedish automotive group, yesterday declined to comment on a report that it was studying a bid for Mack, the North American truck division of France's Renault. The idea was described as "pure fantasy" by Renault, and both groups stressed no talks had taken place. A Volvo spokesman said it was "normal business for a company of our size to look... at other competitors", but would not say whether internal studies had identified Mack as an acquisition target.

Renault and Volvo, which called off a merger in 1988, have been barely profitable in their North American truck operations in the past two years. Volvo is committed to raising its market share from 10 per cent now to between 12 and 13 per cent in the short term, and higher in the long term. Volvo recently recruited Mr Marc Gustafson, formerly a senior executive at Mack, to head its North American truck operations. The two companies together have about 13 per cent of the US heavy-truck market behind market leaders Freightliner, which is owned by Mercedes, and Paccar. These have about 30 per cent and 22 per cent respectively. Volvo's most-traded B shares ended the day down SKR2.5 at SKR190.50. *Lex, Page 16*

## Croatian bank gets IBCA rating

IBCA, the European credit rating agency, yesterday assigned a long-term triple B rating to Zagreb Banka and gave it a legal rating of 2. The assignments reflect the agency's opinion that ZB would be supported by the Croatian government if the need emerged.

The Zagreb-based former foreign trade bank has developed into a full-service bank in recent years, providing corporate, retail and investment banking. The agency notes that the bank, which has a heavy exposure to the recovering tourist sector, is well capitalised with a 12.7 per cent capital adequacy ratio according to BIS criteria. The bank, which operates largely in Croatia, is relatively unaffected by the recent war still has problem loans of about 20 per cent of unconsolidated lending, much of it connected with war damage to tourism and other sectors.

The bank's future financial strength "will depend largely on the pace of recovery of the Croatian economy, which is closely tied to revitalisation of the previously flourishing tourist industry", the agency concluded.

Anthony Robinson, East Europe Editor

## Lain, Pansa in merger talks

Lain and Pansa, the Spanish construction groups, are in "intensive" talks about a possible merger, Hochtief, the German construction group which owns a 44 per cent stake in Pansa, said yesterday. However, Hochtief cautioned that the conditions for the possible merger were still unclear. "The exact conditions for the merger are not being discussed at the moment. It is not clear how it will work," the group said.

The development follows the move by Hochtief last month to expand its international influence by forming a joint venture with rival German construction group Philipp Holzmann after a fierce two-and-a-half year takeover battle.

The joint venture, which created one of the world's top 10 construction concerns, will allow the companies to focus more strongly on foreign expansion. The construction sector has been one of the hardest hit in Germany. Orders have declined sharply at home, not least because of the trend for domestic German companies to invest abroad and cut-back at home.

Graham Bowley, Frankfurt

## CORRECTION

## Engen

Engen, the South African oil retailer which reported interim results on Monday, has kept the interim dividend flat at 36 cents, and not lifted it to 65 cents as reported in yesterday's Financial Times. Engen Africa's contribution to Engen's net income increased to R6m (\$1.8m) from R1m, not from R7m.

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## Merger success with Bologna ease

'Simple strategy' of committed regional banker steers Rolo Banca restructuring

A Bank of Italy inspection team has arrived but Mr Cesare Farsetti seems unconcerned. If anything, he is mildly amused.

"They have come to find out how we managed to merge two banks in only six months - an absolute record in Italy, you know - and how in the first year the merged group increased its profits by 144 per cent."

For Credito Italiano, the principal aim of the deal was to reinforce its network in Emilia-Romagna and the north-east, among the richest regions of Italy. It is in these regions where profitable family-controlled medium sized enterprises dominate, forming what is traditionally known as "the Italian industrial model".

Mr Farsetti, who had already successfully merged two small banks to form Carimonte, adopted what he calls "the same simple strategy" with the Rolo merger. "I reduced the staff by 10 per cent and increased the bank's activities by 15 per cent, and this gave us the L406bn profit in 1996," he says.

The group has seen its workforce fall from 10,000 to around 8,700. The number is expected to decline further this year. But while cutting staff, he has also expanded the group's network by opening new branches.

To improve productivity further, he reduced what he considered as unnecessary bureaucratic layers in the group's branch structure. He also switched dramatically the balance between back office and front office staff.

"When we took over Credito Romagnolo about 25 per cent of staff was in the front office and 75 per cent were working in the back office. Today 78 per cent are in the front office and around 22

investment while the balance was split between the RAS insurance group and the Carimonte regional bank.

Until recently, many analysts found it difficult to justify the price. But they have begun to re-assess the acquisition following the successful merger of Credito Romagnolo and Carimonte and the latest set of financial results.

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Cesare Farsetti: Rolo's strength is its close relationship with the local community Carlo Caracciolo

per cent in the back office," he says.

With more than 65 per cent of the bank's activities centred in the Emilia-Romagna region and another 19 per cent in the north-east, Mr Farsetti says Rolo intends to remain firmly rooted as a local bank. "Our strength is in our close relationship with the local community," he says.

Mr Farsetti himself is a classic example of a local banker. For many years he worked for Credito Italiano

in the region, but left the big bank for a small regional one when Credito Italiano wanted to move him to Turin. "I wanted to stay here," he says.

Well-known locally for his tough management approach, he spends considerable time cultivating local clients while he is not checking the group's various branches with surprise and not always welcome visits.

Credito Italiano has decided to maintain Rolo as a separate entity until at

least the turn of the century, although activities are expected to be slowly consolidated into those of Credito Italiano over the next few years.

But whatever happens, Mr Farsetti will continue to defend the local character of his bank.

"That's our biggest asset. We are based in one of the finest regions of Italy and there is no better place to be a banker in this country."

Paul Betts

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April 9, 1997

By: Citibank, N.A. (Corporate Agency &amp; Trust), Agent Bank

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9th April, 1997

Orient Semiconductor Electronics, Limited

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## COMPANIES AND FINANCE: EUROPE

## Sankorp embarks on Malbak repackaging

The unbundling of Malbak, the South African industrial group with interests spanning most of the country's non-mining economy, looks like a textbook illustration of a sprawling conglomerate adapting to the pressures of the modern world.

Shareholders in the \$1.6bn group recently approved its transformation into a focused packaging business, when the sale of Malbak's other subsidiaries is completed this month. The move is the latest in a series of reforms routinely touted as evidence that South Africa's mighty conglomerates are following the worldwide trend towards greater focus on core businesses.

But there is scant evidence that the disposals reflect a change of heart among industrialists, who have long been criticised for the complex web of cross-shareholdings among local conglomerates. Enthusiasm for unbundling is confined largely to a single institution, Sanlam, the mutual life insurer created as a vehicle for Afrikaner economic empowerment in 1913, and which holds a controlling stake in Malbak.

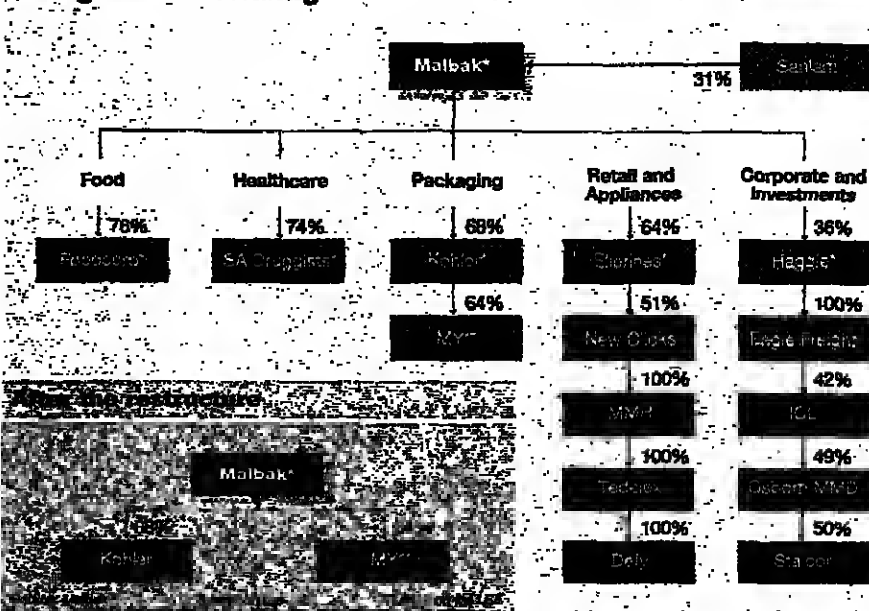
Sankorp, an unlisted industrial holding group set up by Sanlam to build strate-

gic stakes in South Africa's biggest industries, is the real prime mover. The Malbak unbundling follows Sankorp's sale last year of a 30 per cent stake in local oil retailer Engen to Petronas, the Malaysian oil and gas group, and the 1994 unbundling of Gencor, the country's second-largest mining group. Last week, Sanlam announced it would cede control in Metropolitan Life, the leading life insurer in the black consumer market, to New Africa Investments, South Africa's biggest black-controlled company.

This process reflects a strategic shift at Sanlam, which is converting Sankorp's controlling positions in strategic industries to straight portfolio investments. Sanlam hopes the switch to more streamlined capital structures will add to the book value of these investments. But its decision to abandon control owes less to the recent fashion in management theory than to a worldwide shift in the pensions industry.

The demise of funds offering defined benefits has put pressure on institutions to develop performance-related funds. "Now that the benefits depend on the performance of the investments, managers want more flexi-

## The great unbundling



bility to move in and out of counters," says Mr Dave Brink, Sankorp chief executive. "We will become an investment banking type operation with normal portfolio investments."

Sankorp's traditional role as "a vehicle for Afrikaners to get their hands on the economic steering wheel" has been consigned to history. In future, it will concentrate on providing devel-

opment finance to new businesses, and particularly to the emerging black business sector. Its parent, Sanlam, will concentrate on its core financial services business.

As South Africa returns to the global economy, this new emphasis has been credited with improvements in the share price of the unbundled subsidiaries, attracting foreign investment, and creating opportunities for

black economic empowerment.

In contrast to previous disposals, however, the unbundling of Malbak challenged executives to select a core business from its diverse array of interests. They initially concluded there was no obvious choice, and in November last year announced plans to disband Malbak. But that plan was revised in February.

The company which succeeds Malbak will be a focused packaging group, combining a 68 per cent interest in Kobler, the country's third-biggest packaging group, and 64 per cent of MY Holdings, the UK supplier of specialist pharmaceutical packaging which is listed in London.

The new company, which has still to be named, will have a market capitalisation of at least R2bn (\$452m) and about 30 per cent of earnings will be in sterling.

Shares in other subsidiaries will be distributed directly to shareholders. These subsidiaries include Ellertine Holdings, a furniture retail group; Foodcorp, a food producer; SA Druggists, a pharmaceutical supplier; and New Clicks, a high street retail chain.

Disposals of unlisted subsidiaries have already generated R131m, and Mr Brink expects "a number of European companies" may bid for others.

The group is poised to net a further R65m from selling control of Haggle, its engineering subsidiary, to Scaw Metals, a division of Anglo American Industrial Corporation, and has received a conditional offer for ICL, a

computing specialist. Defy, an electronic goods retailer, has been bought out by management.

Although the general trend is towards reducing the size of its industrial investments, there are some notable exceptions.

Sankorp will consolidate its influence in areas which offer synergies with its core business, or the potential to generate larger returns from any future unbundlings.

It will therefore retain its stake in SA Druggists, in which it already holds an independent interest outside Malbak. Analysts say the company could find a home in Sanlam's managed health-care business. Sankorp has also swallowed the unbundled company's stake in Malbak Motor Holdings, distributor of 16 Japanese and European vehicle marques, for R265m cash.

This could herald closer ties between MMH and Avis, the car rental group owned by another Sankorp-controlled conglomerate, Servgro. A merged operation would challenge Imperial, the current leader in the car rental market, and enhance the value of Servgro before it, too, is unbundled later this year.

Mark Ashurst

## Suez chief will head merged unit

By Andrew Jack in Paris

Mr Gérard Mestrallet, chairman of Suez, the French holding company, is to gain operational control of the combined group formed after its proposed merger with Lyonnaise des Eaux, the utilities, construction and communications business.

He will head an executive board, while Mr Jérôme Monod, chairman of Lyonnaise, will take charge of a supervisory board responsible for strategic decisions once the merger comes into effect in June.

The details emerged in an interview given by Mr Monod to Le Figaro newspaper, ahead of a formal discussion of the merger by the boards of the two groups scheduled for Friday, and a vote by shareholders at their respective annual general meetings in the summer.

It also emerged yesterday that Suez is likely to pay an exceptional total dividend of about FF3.8bn (\$660m) ahead of the merger, much of which represents the proceeds of the sale last year to Crédit Agricole of its banking arm, Banque Indosuez.

## OMV targets central Europe in growth plans

By William Hall in Vienna

OMV, Austria's biggest industrial company, yesterday unveiled plans to invest almost \$20bn (\$1.6bn) over the next three years in a campaign to become central Europe's leading oil and gas company.

The group, which increased its capital spending by more than 70 per cent last year to \$6.6bn, earns two-thirds of its profits from gas transmission. However, Mr Richard Schenz, chief executive, indicated that most of the new investment would go into oil and gas exploration and the expansion of its petrol retailing business.

About half of the 1.82m tonnes a year of oil produced by OMV comes from its Austrian oil fields. Production, however, is declining and the company is seeking to replenish its reserves by participating in projects as far afield as the North Sea, Libya, Albania and Pakistan.

OMV, one of the smaller integrated oil companies in a business increasingly dominated by much bigger groups, faces increasing competition in its downstream activities from companies such as British Petroleum and Mobil. Its exploration and production business returned a pre-interest profit of \$250m in 1996, primarily because of rising oil prices.

Mr Heinrich Stahl, the company's new chief financial officer, said the aim was to reduce its oil-discovery costs from \$19 a barrel to \$13 a barrel by the turn of the century.

OMV is also looking to build up its downstream marketing activities, which returned to profit in 1996 with a pre-interest contribution of \$120m on net sales



Richard Schenz: stepping up oil and gas exploration

of \$21.1bn. In Austria, where it is the market leader in petrol retailing, it increased its market share in spite of reducing the number of stations to 726. By 1998 it plans to have reduced its domestic network to 570 stations and increased its foreign network by around one-fifth, giving it a total of 1,000 outlets. This should mean a 15 per cent share of an enlarged market taking in Hungary, Slovakia, Czech Republic, southern Germany, Slovenia, Croatia and part of northern Italy.

OMV hopes this will help offset the poor profitability of its refining operations, which accounted for 38 per cent of total sales and less than 5 per cent of profits last year. It should also compensate for the weak global position of its plastics and chemicals businesses.

The company has already indicated that 1996 net profit rose 14 per cent to \$1.9bn, or \$1.78 a share, on a 7 per cent increase in sales to \$27.3bn. It plans to increase its dividend by 15 per cent to \$2.33 a share.

## Bank gets full Zagreb listing

By Guy Dinmore in Zagreb

Varzinska Banka, the Croatian bank, yesterday became the third company to be fully listed on the Zagreb Stock Exchange, with a market capitalisation of about 300m Croatian kuna (\$50.1m), Mr Zelko Kardum, bourse spokesman, said.

Varzinska, in which the European Bank for Reconstruction and Development has a 10 per cent stake, joins the pharmaceuticals group Pliva and Zagrebacka Banka to be fully listed on the fledgling exchange, which has a total market capitalisation of about 14bn kuna.

About 30 other Croatian companies are traded on the bourse, but with less rigorous reporting requirements.

Kras, a confectionary producer, may become fully listed later this year, and is expected to be followed by the food-processing company Podravka after it restruc-

tures its debts, Mr Kardum said.

Trading volume on the Zagreb exchange reached a total of 520.7m kuna in March, an increase of nearly 40 per cent over February. However, the market fell sharply at the same time, losing 21.4 per cent of its value.

Mr Kardum said foreign investors were worried about forthcoming local and presidential elections and the situation in eastern Slavonia. Croatia lost control over the region during the war in the former Yugoslavia, but is to regain its authority by July 15, when a UN mandate there expires.

Croatia has privatised more than half of its state-owned enterprises and hopes to compete with Slovenia and Hungary to become a centre for capital markets in the region. Pliva is listed on the London Stock Exchange and Zagrebacka Banka is traded on Sea.

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## COMPANIES AND FINANCE: THE AMERICAS

## Enersis units plan \$4.2bn investment

By Imogen Mark in Santiago

The subsidiaries of Enersis, the Chilean utility-based holding, are to invest \$4.2bn over the next five years - \$2.5bn in domestic operations, and \$1.7bn in Argentina, Brazil and Peru.

The plans, announced yesterday by Mr José Yuraszek, chief executive, did not include the group's possible participation in future privatisations in the region, he said.

In Chile, the group expects to double its generating capacity over the next seven years. At a share-

holders' meeting last week, Mr Yuraszek said that Endesa, the main generating subsidiary, would invest \$1.9bn over the next seven years in six new plants, new transmission lines and two gas pipelines - one in central and one to northern Chile. On the northern pipeline, in the Atacama desert, Endesa is competing with two other rival projects, but Mr Yuraszek said the company was firmly committed to its project.

In the south, its next large hydroelectric project, Raleco, which will cost \$560m, has been ques-

tioned by environmental and native Indian groups, and has not yet been approved by the government's environment commission. The group is also under investigation in the anti-monopoly commission over possible unfair practices because of its integrated structure - it owns generating, transmission and distribution facilities.

Presenting the group as "Chile's first multinational", Mr Yuraszek said Enersis had expanded its operations enormously over the past five years. From its base in Chile, the Santiago distribution

company, it had gone into generation via its control of Endesa, consolidated last year, and into real estate, infrastructure and a water utility.

Outside Chile, it has operations in Argentina, Peru, Brazil and Colombia. Market capitalisation has grown eight-fold over those years, to its current \$4.1bn, and the group ranked third among Chilean companies last year on profits.

Argentina and Peruvian subsidiaries accounted for 31 per cent of profits last year, and Endesa generates more energy outside Chile

than inside, Mr Yuraszek said. In 1990 the group employed 3,051 people; last year it employed 14,276.

Mr Yuraszek emphasised the group's access to both domestic and international capital and credit. Last year Enersis raised \$285m in an offering in Santiago and New York through an American Depositary Receipt programme, \$800m in a Yankee bond issue, and \$500m in an international syndicated bank loan. Endesa raised a further \$650m with a bond issue which included a \$200m tranche at 100 years.

## AMD posts surprise profit

By Christopher Parkes in Los Angeles

Advanced Micro Devices, the US chip maker which last week unveiled a microprocessor to rival market leader Intel's more costly offering, made an unexpected profit of 9 cents a share in the first quarter.

The result, which confounded analysts' predictions of a loss of up to 3 cents and included stronger-than-expected revenues, led several securities houses to upgrade the company's shares after the announcement was made late on Monday, after the stock market closed.

AMD stock was trading 7 per cent higher at \$44 1/2 by late morning yesterday, continuing a recovery which has seen the shares double since the turn of the year.

Mr Jerry Sanders, AMD chairman, said all the company's businesses had improved on the closing quarter of 1996, when AMD reported a loss of \$21.2m, or 15 cents a share.

Market confidence was further boosted by his announcement that shipments of the new chip would be increased dramatically in the coming months, accompanied by a consumer marketing campaign.

AMD caused a stir last week with the unveiling of the K6, a microprocessor for personal computers which can handle calculations faster than the Intel Pentium Pro chip, and which sells for 25 per cent less than the



Jerry Sanders: shipments of new chip would increase dramatically in coming months

market leader's product.

The "K" prefix in AMD product names stands for Kryptonite, the fictional mineral with the power to disable Superman.

Mr Sanders said only 10,000 K6 chips were shipped in the quarter under review, but the volume would rise to hundreds of thousands in the current quarter and millions in the period to end-September.

However, he added that the recovery in the quarter - with higher prices for previous-generation K5 chips and increased revenues from flash memory and program-mable logic products - "demonstrated we could be a profitable company even without the sizeable benefit of the K6".

After a profit of \$25.3m, or 18 cents a share, in the first quarter of last year, AMD

reported losses in the following nine months as a result of the industry-wide downturn and delays with K5 deliveries.

The company's average chip prices rose 50 per cent in the quarter under review, Mr Sanders said.

Net income for the period was \$12.95m on revenues up 1.4 per cent from \$544m to \$552m in the first quarter of 1996.

## Officials made C\$77m profit on Bre-X stock

By Scott Morrison in Vancouver

Officials at Bre-X Minerals, the controversial Canadian exploration group, made C\$77m (US\$59m) in profits from the sale of company stock last year, but the company insists the executives lost more than anyone when the size of its Indonesian gold deposit was called into question.

Mr David Walsh, Bre-X president, his wife, Mrs Jeannette Walsh, a director, and Mr John Felderhof, company vice-president, sold C\$13.8m worth of shares of Bre-X and parent company Breaux Resources in 1996, regulatory documents show. The three spent C\$36.6m acquiring the shares at a discount by exercising options. But they did not make trades during the first two months of this year.

"In terms of overall holdings, it was a minuscule amount of stock. The fact remains that the Walshes still have 97 per cent of their stock," said Mr Richard Wool, a spokesman for the company.

Deals by Bre-X officials were put under the spotlight late last month when the size of the company's Busang gold deposit in Indonesia - estimated at

71m ounces by Bre-X - was called into question.

The company's partner, Freeport McMoRan Copper & Gold, said it had found "insignificant" amounts of gold at the site, sparking panicked trading in which Bre-X's market value fell by 85 per cent, or C\$3.12bn.

Further testing by Freeport and a report by an independent auditor is due by the end of this month.

Regulatory documents from Ontario and Alberta indicate that the Walshes and Mr Felderhof participated in a flurry of trades in August 1996, at a time when Indonesian authorities withdrew an exploration licence for Bre-X. That information was not disclosed until October.

"They did not believe that was a material item because they still had valid permits to work on the site," Mr Wool said.

However, the company's failure to disclose its difficulties with Indonesian authorities has concerned some analysts.

Deals by Bre-X officials made in March were not included in the regulatory documents.

Company executives have until April 10 to report any March trades to the Ontario Securities Commission.

## AMERICAS NEWS DIGEST

## TCI in deal with Disney and Hearst

Tele-Communications Inc's TCI Communications unit said it had reached agreements with various subsidiaries of Walt Disney and the Hearst Corp to cover carriage of Disney Channel, ESPN, ESPN2, ESPNNEWS and a number of broadcast stations owned and operated by Disney's ABC unit and by Hearst. As part of these agreements, Disney has given TCI Communications the flexibility to carry the Disney Channel on various service tiers throughout its cable television systems. Specific terms of the agreements were not disclosed.

## Santista expands

Santista Alimentos, the Brazilian food processor, has bought Incobrasa's soyabean processing and warehousing facilities in the key growing state of Rio Grande do Sul. The deal was valued at \$80m according to traders, although the company declined to put a value on the purchase.

Santista, a subsidiary of Bunge y Born, said the deal included two soyabean processing plants with a combined capacity for crushing 5,700 tonnes a day, three warehouses and Incobrasa's terminal at the southern port of Rio Grande.

## Nestlé in Peruvian purchase

Nestlé, the Swiss foods group, has bought 88.7 per cent of Peru's largest ice-cream and confectionery company D'Onofrio, the Lima Stocks and Securities Board said. Nestlé would announce the price later, the board said.

Investors on the Lima Stock Exchange reacted positively to the conclusion of a deal that the two companies have been negotiating for about a year. D'Onofrio, a Lima blue chip stock, rose 6.38 per cent to 1.50 soles in early trading.

## Evergreen to sell stations

Evergreen Media, the US radio broadcasting group, is to sell three radio stations for \$64.1m in cash. The company will sell WELM-FM Chicago to Dontron for \$14.5m, WELM-AM Chicago to Douglas Broadcasting/Personal Achievement Radio for \$7.5m and WFLN-FM Philadelphia to Greater Media Radio for \$41.8m.

## Microsoft Explorer updated

Microsoft unveiled Internet Explorer 4.0, the latest version of its internet client suite, which offers integration with the user interface in the Windows operating system and will include advanced browser capabilities, e-mail, data and video conferencing, applications sharing, editing and webcasting "push" capabilities.

## Ameritech to buy Sprint unit

Ameritech and Sprint, the US telecoms companies, have announced a definitive agreement under which Ameritech will purchase the assets of Sprint's local communications business - formerly known as Sprint/Centel - that operates in a small portion of northwest Chicago and 10 nearby suburbs. Financial details were not disclosed.

Under the agreement, Ameritech will purchase from Sprint the local exchange business that serves some 136,000 residential and business customer access lines.

All of these securities having been sold, this announcement appears as a matter of record only.



## NetCom Systems AB (publ)

Global Offering of  
8,000,000 Series B Shares  
in the form of Series B Shares or American Depositary Shares  
of which 6,000,000 Series B Shares were offered by  
Industriförvaltnings AB Kinnevik (publ)

Global Coordinator  
Goldman Sachs International

International Offering  
4,000,000 Series B Shares

This portion of the offering was offered outside of the United States by the undersigned.

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Alfred Berg Fondkommission AB

Handelsbanken Markets Fischer Partners Fondkommission AB  
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United States Offering  
4,000,000 Series B Shares

This portion of the offering was offered in the United States by the undersigned.

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March 1997

These securities have not been and will not be registered under the United States Securities Act of 1933 as amended, and, subject to certain exceptions may not be offered or sold in the United States.

These securities having been previously sold, this announcement appears as a matter of record only.

Private Placement

March 1997

INDOCHINA  
GOLDFIELDS LTD.  
\$90,000,000

5,000,000 Special Warrants

Price: CDN\$ 18.00 per Special Warrant

These securities were sold in Canada and the United States

Nesbitt Burns  
Inc. First Marathon  
Securities Limited

CIBC Wood Gundy  
Securities Inc.

International advisor to the Issuer:  
Ivanhoe Capital Pte

## SINO LAND COMPANY LIMITED

U.S. \$200,000,000 5% Convertible Bonds due 2001 ("Bonds")  
NOTICE TO BONDHOLDERS

The Directors of Sino Land Company Limited ("the Company") on 26th March, 1997 declared an interim dividend of HK\$0.10 per share for the year ending 30th June, 1997 to shareholders whose names appear on the register of members on 25th April, 1997. This interim dividend is payable on 26th May, 1997.

The register of members of the Company will be closed from 16th April, 1997 to 25th April, 1997 (both dates inclusive). Registered holders of existing Bonds who wish to exercise their conversion rights attaching to their Bonds so as to be entitled to the said interim dividend should lodge the properly completed and signed conversion forms together with the Bond Certificates with these Agents so as to reach the Company before 4:00 p.m. (Hong Kong time) on 25th April, 1997.

By Order of the Board  
Eric Y. S. Kwong  
Secretary  
Hong Kong

4th April, 1997

USD 20 000 000 000 EURO MEDIUM TERM NOTE  
PROGRAMME OF SOCIETE GENERALE  
SGA SOCIETE GENERALE ACCEPTANCE N.V. AND  
SOCIETE GENERALE AUSTRALIA LIMITED

SERIES 166/95-1 TR1  
SGA SOCIETE GENERALE ACCEPTANCE N.V.  
FRF 1 500 000 000  
FLOATING RATE NOTES DUE 1998  
ISIN CODE : XS0035105893

For the period January 14, 1997 to April 14, 1997  
the new rate has been fixed at 4.8104 % p.a.  
Next payment date : April 14, 1997

Amount :  
FRF 1 204.10 for the denomination of FRF 100 000  
FRF 12 041 for the denomination of FRF 1 000 000

THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE BANK & TRUST S.A.-LUXEMBOURG



## COMPANIES AND FINANCE: INTERNATIONAL

## Past emperor prepares way in China

James Harding joins Peter Wallenberg, the retiring chairman of Sweden's Investor, in Shanghai

Strapped into a passenger seat on a Saab 2000 commuter aircraft, Mr Peter Wallenberg declares: "I'm an old salesman."

And true to his word, as Mr Wallenberg talks broadly about the succession in his family's empire, about the expansion of Wallenberg businesses into China and about his personal philosophy, Sweden's most powerful industrialist plugs his products.

"Have you noticed we are reversing? Because this is a jetprop plane, the only kind of aircraft that can do this. Make a note of that," says Mr Wallenberg, the retiring chairman of Investor, Sweden's largest investment company and owner of Saab Aircraft.

Mr Wallenberg, 70, announced last week that he would be stepping down from Investor, giving over the chairmanship to Mr Percy Barnevik - chairman of ABB, the Swedish-Swiss engineering group which is half-controlled by Wallenberg - and making way for the next generation of Wallenbergs.

However, this week Mr Wallenberg was in Shanghai, promoting Saab's efforts to win Chinese buyers for its 56-seat commuter aircraft and proving that "the way I feel right now, my head certainly will not retire".

He says that he had taken "a considerable time thinking about the decision" to stand down from the business he took over when his father died in 1982. He concluded it was time to "with-

draw from the daily drag of business to open up to the younger people".

Mr Jacob Wallenberg, his son, was last month named chief executive of Skandinaviska Enskilda Banken, Sweden's third-largest bank, and Mr Marcus Wallenberg, the nephew who travelled with his uncle Peter to Shanghai, is executive vice-president of Investor.

The family patriarch says he would like one day to see a Wallenberg back at the helm of the Investor empire: "That is my hope... the

**Mr Wallenberg is referred to by Beijing as 'an old friend of the Chinese people'**

boys have worked very hard for many years and the way I see it there is a great deal of merit if they show themselves to be up to the mark. But I never made it a promise."

Without mentioning the pressure from Investor shareholders, he acknowledges that in the past, some family businesses would have catapulted the next generation into the chairman's chair.

"I would sooner do the proper thing than only follow tradition... and anyway there will be time for the young people."

Mr Wallenberg is unwilling to discuss developments in Sweden - for example the question of a merger between Nordbanken and

SE-Banken - and highlights the next phase of Investor's development into international investments, particularly in China.

"It is the biggest potential market in the world. It is going to be a bonanza," he says, waving his hands in excitement.

"Today, the investments in China are pretty small, but we hope that will change with time," says Mr Wallenberg, whose family interests include substantial stakes in Electrolux, the home appliance maker; Astra, the phar-

maceuticals group; SKF, the ball-bearing producer; Stora, the forestry group; and Ericsson, the telecommunications business.

Mr Wallenberg says he has "no idea" how to do business in China, but Ericsson, with sales of SKr12.4bn (\$1.6bn) in China and Hong Kong, has long accounted for about 50 per cent of Swedish business in China. Other Investor interests are growing, as the last full-year figures show: Astra sales at SKr300m, Electrolux at SKr584m and SKF at SKr300m.

"You have to approach every market in its own way and here decision-making is centralised."

But Mr Wallenberg has

special access to that central authority.

When he visited Shanghai in 1987, he suffered a severe illness and the then mayor ensured that he was rushed to the city's top hospital for intensive care treatment.

The mayor, Mr Jiang Zemin, has gone on to become China's president and Mr Wallenberg is now referred to by Beijing as "an old friend of the Chinese people".

Privately, managers at Investor acknowledge that as Mr Wallenberg moves on, Mr Barnevik may not be able to command quite the same close relations with the Chinese leadership. As one puts it: "The Chinese are very fond of the family business concept. For them, a Wallenberg is a Wallenberg."

The retiring chairman, who is taking one of the "boys", Marcus, to China to help facilitate such introductions, has clear views on business friendships.

"Being friends is a matter of understanding your fellow man and what they are trying to do." If there are specific commercial interests that need to be addressed, "I can, in a polite way, draw their attention to a sensitive matter, but you cannot just bully your way in."

But Mr Wallenberg remains ever the salesman. Mr Martin Craig, president of Saab Aircraft International, trying to prise open the commuter aircraft market in China, says his retiring Swedish boss has only one greeting: "How many planes did you sell today?"



Peter Wallenberg: withdrawing from 'the daily drag'

## Rational to take over Pure Atria

By Christopher Parkes in Los Angeles

Rational Software is to take over rival automated programming product maker, Pure Atria, in an all-share deal which sent both companies' stocks reeling after Monday's announcement.

Heavy selling and a plunge of more than 40 per cent in both share prices was exacerbated by Pure Atria's subsequent warning that first-quarter profits, due this month, would be well below Wall Street expectations.

Pure Atria's stock was unchanged at \$10 by late morning yesterday, after Monday's 41 per cent tumble, while Rational had risen \$4 to \$14, after its 42 per cent decline on Monday.

The value of the deal, estimated at almost \$840m on the basis of last Friday's closing prices, was similarly undermined.

Under the terms of the agreement, Pure Atria shareholders are to receive 0.9 Rational shares for each unit of their company's stock, and the deal is to close in the third quarter.

Analysts said Pure Atria's difficulties with absorbing acquisitions, which appeared to lie behind many of its problems, could "infect" Rational in turn.

Pure Atria is an amalgam of the Pure and Atria companies which merged last

August, and which is absorbing Integrity QA Software. It said it expected first-quarter earnings of between two and four cents a share - excluding charges associated with the Integrity merger - against 9 cents a year earlier and analysts' forecasts of 12 cents.

Although some observers questioned the wisdom of Rational buying a weaker rival, the company said it believed the acquisition was timely.

The combination would maximise the efficiency of Rational's distribution organisation, and speed its entry into the testing sector, company executives said. Pure Atria specialises in software development and testing "tools", while Rational's main strengths is in methodology tools which facilitate the design of complicated software projects.

The combined company's product line would address the needs of customers demanding complete solutions for developing business software applications for Windows, the World-Wide Web and Unix, added Mr Michael Devlin, one of Rational's founders.

Rational's existing senior executives will continue running the enlarged group, while Mr Reed Hastings, a founder and chief executive of Pure Atria, will take over as chief technical officer.

## Motorola predicts 'very gradual' semiconductor recovery

By Louise Kehoe in San Francisco

Motorola, the US communications, electronics and semiconductor group, is predicting the worldwide semiconductor industry will grow by about 10 per cent in 1997 compared with 1996, calling the recovery in the industry and its own chip business "very gradual".

The group, which on Monday

reported a 5 per cent decline in first-quarter sales from \$7bn to \$6.6bn, expects continued pricing pressures and does not expect a return to double-digit operating margins for its semiconductor business this year.

The revenue shortfall was largely the result of lower chip sales, although Motorola noted that semiconductor orders picked up from fourth-quarter levels. Net earnings for the quarter were \$325m, or 53 cents a share, com-

pared with \$384m, or 63 cents. The 1997 quarter included one-off gains from the settlement of patent claims and the sale of an investment. Together, these items accounted for less than 10 per cent of pre-tax profits, the company said. Net margin on sales was 4.9 per cent against 5.5 per cent.

As the first large US high-technology group to report first-quarter results, Motorola's result is closely watched. The earnings were above Wall Street

expectations of about 45 cents a share and fourth-quarter earnings of 39 cents. However, the shares had slipped 32% to \$59 at mid-session yesterday.

Motorola would continue to "vigorously pursue" efforts to improve financial performance, said Mr Christopher Galvin, chief executive. This would include "cost reductions in businesses that are not achieving adequate profitability, reviewing development programmes that have not lived up to

their promise, and concentrating resources on technologies and geographic regions where we can establish or continue leadership".

Cuts under consideration could lead to special charges later this year, Mr Galvin said.

In the cellular telephone market, sales increased 4 per cent to \$3.7bn. Semiconductor sales were, however, down 16 per cent at \$1.8bn and orders declined 5 per cent. The segment

returned to profitability from an operating loss in the fourth quarter of 1996, although profits were lower than a year ago.

Motorola's land mobile products unit, which includes two-way radio communications systems, increased sales by 18 per cent to \$377m. Sales of pagers and other messaging products and modems were down 7 per cent at \$924m. Space technology sales fell 43 per cent and orders were flat.

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Ente Público de la Red Técnica  
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## INVITATION TO THE RESTRICTED TENDER FOR THE SALE OF 60% OF THE SHARE CAPITAL OF RETEVISION, S.A.

- Sale of 60% of the share capital of RETEVISION, S.A. the Spanish broadcasting and telecommunications company which holds a nationwide fixed-telephony license.
- The minimum bidding price for 60% of the share capital of RETEVISION, S.A. is Pesetas 45,600 million.
- Bidders in the restricted tender should commit to subscribe and pay, in full, a capital increase which will take their stake in RETEVISION, S.A. to 70%.
- The new shares will be issued at the same price offered for the 60% of the share capital of RETEVISION, S.A.
- Schedule of the tender:

Application to prequalify for the tender: Until 2.00 p.m. on 21 April 1997.

Announcement of prequalified bidders: 29 April 1997.

Deadline to present offers: Until 2.00 p.m. on 9 June 1997.

Public opening of economic offers: 10 June 1997.

Award of the tender: within 60 days from the presentation of the offers.

The tender documents and other documents relating to the sale process are available at RETEVISION, S.A. offices in Paseo de la Castellana, nº 95, 16th Floor - Madrid 28046, Spain. The tender documents have been published in the Official Spanish Gazette (Boletín Oficial del Estado) Nº 61 of 4-4-97.

For additional information concerning this announcement please contact:

RETEVISION, S.A. LEHMAN BROTHERS  
Pascual Maristany Claudio Bonda  
Director Managing Director  
Tel.: +34 1 555 61 40 Tel.: +34 1 481 00 34

This announcement appears as a matter of record only. The Spanish text of this announcement will prevail over that published in any other language.





## Notice of

## Annual General Meeting of Skandia

Shareholders of SKANDIA INSURANCE COMPANY LTD (publ) are hereby summoned to the Annual General Meeting on Tuesday, May 6, 1997, at 4.30 p.m. (Swedish time). Location: Stockholm Concert Hall, the Great Hall, Hötorget, Stockholm, Sweden.

## NOTIFICATION OF ATTENDANCE, ETC.

Shareholders intending to attend the Annual General Meeting, must:

- be recorded as shareholders in the Shareholders' Register issued by the Swedish Securities Register Centre (Värdepapperscentralen VPC AB) as at Friday, April 25, 1997.

## and must

- notify the Company of their intention to attend the Meeting not later than 4.30 p.m. (Swedish time) on Friday, May 2, 1997.
- Notification of intent to attend the Meeting should be made in writing to Skandia, Corporate Law, "AGM", S-103 50 Stockholm, Sweden, by telefax Int +46-8-788 16 80, or by telephone Int +46-8-788 32 62. Please note that if participating by proxy, power of attorney must be sent in original and may not be sent by telefax.

Notification of intent to attend the Meeting may also be made through the Internet. For further instructions see: <http://www.skandia.se/agm>

Shareholders whose shares are held in trust by a bank or private broker must temporarily register their shares in their own names in the Shareholders' Register to be able to attend the Annual General Meeting. Such registration must be completed not later than Friday, April 25, 1997.

## AGENDA AND PROPOSED DECISIONS

- Opening of the Meeting
- Election of a Chairman to preside over the Meeting  
*Board recommendation:* Mr. Sven Söderberg, Chairman of the Board.
- Address by Mr. Lars-Eric Petersson, President and CEO of Skandia
- Election of a person to check and sign the Minutes together with the Chairman
- Verification of the voting list
- Decision as to whether the Meeting has been properly called
- Presentation of the Annual Accounts and the Consolidated Accounts for 1996
- Presentation of the Auditors' Report and the Consolidated Auditors' Report for 1996
- Presentation of the Income Statement and Balance Sheet, and the Consolidated Income Statement and Consolidated Balance Sheet for 1996
- Decision on appropriation of the Company's profit in accordance with the adopted Balance Sheet, and determination of the record date for payment of a dividend  
*Board recommendation:* Of the amount available for distribution by the Annual General Meeting, MSEK 2,719 (the balance of MSEK 2,174 brought forward from 1995 and the year's profit of MSEK 759, reduced by an allocation to the fund for unrealised gains of MSEK 214), the Board of Directors recommends that a dividend of SEK 2.75 per share be paid, totalling MSEK 281, and that MSEK 2,438 be carried forward. The record date shall be May 12, 1997.
- Decision as to whether to discharge the Directors and the President from liability for their administration during the 1996 financial year  
*Recommendation:* The Company's auditors recommend that they be so discharged.
- Decision on Directors' fees  
*Nominating Committee Recommendation:*  
  - Chairman SEK 330,000 (unchanged)
  - Vice Chairman SEK 220,000 (unchanged)
  - Directors SEK 125,000 (unchanged)
  - Alternates SEK 12,000 (unchanged) plus SEK 5,000 for each meeting attended (unchanged)
- Decision on the number of directors to be elected by the shareholders  
(According to the Articles of Association, they shall be at least five and not more than twenty.)  
*Nominating Committee Recommendation:* Unchanged at nine.
- Election of directors  
(The term of office, which is two years according to the Articles of Association, expires for four directors. Furthermore, Mr. Björn Wolrath has notified his intention to conclude his term of office as director in connection with the Meeting.)  
*Nominating Committee Recommendation:*  
  - Re-election of:  
    - Mr. Sven Söderberg
    - Mr. Kurt Augustsson
    - Mr. Bengt Bruhn
    - Ms. Boel Flindgren
  - and election of:  
    - Mr. Lars-Eric Petersson, President and CEO of Skandia.
- Decision on the number of alternate directors to be elected by the shareholders  
(According to the Articles of Association, there shall be not more than five.)  
*Nominating Committee Recommendation:* A reduction from one to zero.
- Election of alternate directors  
(The term of office for the single alternate director elected by the shareholders terminates in connection with the Meeting.)  
*Nominating Committee Recommendation:* Following the recommendation stated under item 15, no alternate director shall be elected by the Meeting.
- Decision on auditors' fees  
*Nominating Committee Recommendation:* Compensation as agreed when procuring the services.
- Decision on the number of auditors and alternate auditors to be elected by the Meeting  
(According to the Articles of Association, there shall be at least two and not more than four auditors with the same number of alternate auditors.)  
*Nominating Committee Recommendation:* Unchanged at two.
- Election of auditors  
*Nominating Committee Recommendation:* Election of Mr. Björn Fernström, Authorized Public Accountant, Ernst & Young, and Mr. Hans Karlsson, Authorized Public Accountant, KPMG Bohlins.
- Election of Alternate Auditors  
*Nominating Committee Recommendation:* Re-election of Mr. Olof Cederberg, Authorized Public Accountant, Ernst & Young, and election of Mr. Anders Holm, Authorized Public Accountant, KPMG Bohlins.
- Election of members of the Nominating Committee for the 1998 Annual General Meeting  
(According to the decision by the 1995 Annual General Meeting, the Nominating Committee shall consist of six members: three representatives of the major shareholders, one representative of the smaller shareholders, one representative of the policyholders of Skandia Life Insurance Company Ltd, to be appointed by the Stockholm Chamber of Commerce, and the Chairman of the Board.)

*Recommendation:* Re-election of Ms. Pirisko Alizola, Mr. Peter Engdahl and Mr. Tor Martin as representatives of the major shareholders (nominated by Pohjola-companies, Handelsbanken Fonder and AMF Pension, respectively) and Mr. Kjell Gunnarsson as representative of the smaller shareholders (nominated by the Skandia Shareholders' Association).

In addition, Mr. Bengt Oldmark, appointed by the Stockholm Chamber of Commerce as representative of the policyholders of Skandia Life Insurance Company Ltd, as well as Skandia's Chairman, shall be members of the Nominating Committee for the 1998 Annual General Meeting.

- Proposed changes in the Company's Articles of Association  
*Board recommendation, endorsed by the Nominating Committee:* It is recommended that the Articles of Association be changed as follows, namely:

that the present Articles 9, 10 and 12 be revoked.

that the wording of the present Articles 6, 7, 11, 13-16 och 18 be amended.

that the present Article 2, Sections 1 and 2, be designated Article 2 and Article 3, respectively, the present Articles 3-8 be designated Articles 4-9, the present Article 11 be designated Article 10, and the present Articles 13-20 be designated Articles 11-18.

The changes pertain principally to the following (reference to present designation of Articles):

- Article 6 shall be amended so that the directors who shall specifically safeguard the interests of the policyholders shall in future be appointed by the Stockholm Chamber of Commerce and the National Swedish Board for Consumer Policies, who shall each appoint one director. The current rule states that these directors shall be appointed by the Swedish Government. Furthermore, the change signifies that the number of directors shall be 6-9 instead of the present 5-20 and that there shall be no alternate directors with the exception of such alternate directors as may, according to Swedish law, be appointed by the employees. Furthermore, the change indicates that a director elected at the Annual General Meeting is not required to be a shareholder in Skandia. It is proposed that the change pertaining to election of directors who shall specifically safeguard the interests of the policyholders shall come into force as of the Annual General Meeting 1998.

- Article 7 shall be amended so that, in the event of the absence of both the chairman and the vice chairman, the director who was elected by the general meeting of shareholders and who has held office for the greatest number of years, shall act as chairman. The current rule states that the oldest of the directors present shall act as chairman.

- Article 9 shall be revoked. This means that the fragmentary ruling in the Articles of Association governing management of investments shall be deleted. Considerably more precise rulings governing these matters are now defined in the Swedish Insurance Business Act (1982:713).

- Article 10 shall be revoked. This means that the separate ruling in the Articles of Association governing the decision process for acquisition or sale of real estate shall be deleted. Detailed rules concerning those persons who shall have authority to pass decisions on acquisition or sale of real estate, are now defined in detail in the Corporate Investment Policy approved by the Board.

- Article 11 shall be amended to specify that at least two authorized signatories of the Company must act jointly in order to sign for the Company. This implies a codification of a standard which has been in force for a long time at Skandia.

- Article 12 shall be revoked. This means that the ruling governing the safekeeping of valuable documents in a fireproof vault under two locks with different keys and requirements concerning authorisation of two supervisors by the Board, shall be deleted. This ruling has become obsolete by reason of the fact that valuable documents have principally been replaced by registration in various systems (e.g. registration by the Swedish Securities Register Centre, VPC).

- Article 13 shall be amended and shall reflect the requirement that all auditors shall in future hold the status of authorized public accountants. This implies a codification of a standard which has been in force since the Annual General Meeting of shareholders 1996. Furthermore, the change denotes that the number of auditors has been fixed at two (presently two to four). Additionally, a change of an editorial nature is proposed.

- Article 14: editorial amendment to reflect changes in Swedish tax legislation.

- Article 15: editorial amendment to reflect changes in the Swedish Insurance Business Act.

- Article 16 specifies the items of business to be dealt with at an Annual General Meeting of shareholders. Editorial amendments to allow for adjustment to the standard practice in force at Skandia's Annual General Meetings.

- Article 18 shall be amended to the effect that a ballot at a general meeting of shareholders shall require a demand for such ballot by at least twenty-five shareholders present at the meeting.

The complete wording of the recommended changes to the Articles of Association will be sent to all shareholders who are directly registered as such with the Swedish Securities Register Centre. They can also be obtained from Skandia, Corporate Law, S-103 50 Stockholm, Sweden, telephone Int +46-08-788 32 62, telefax Int +46-08-788 16 80.

- Questions from shareholders

- Adjournment of the Annual General Meeting

## DIVIDEND

The Board of Directors recommends that a dividend of SEK 2.75 per share be paid to the shareholders, and that the record date for payment of the dividend shall be May 12, 1997. If this recommendation is adopted, dividends are expected to be distributed from the Swedish Securities Register Centre on May 20, 1997.

## INTERPRETATION OF THE PROCEEDINGS TO ENGLISH

For the convenience of non-Swedish speaking shareholders, there will be simultaneous interpretation of the proceedings of the Annual General Meeting to English.

## SWEDISH-SPEAKING SHAREHOLDERS

This summons to attend the Annual General Meeting of Skandia Insurance Company Ltd (publ), to be held on Tuesday, May 6, 1997 at 4.30 p.m. at the Stockholm Concert Hall, the Great Hall, Hötorget, Stockholm, can also be obtained in Swedish. Please contact Skandia, Corporate Law, "AGM", S-103 50 Stockholm, Sweden, telephone Int +46-8-788 32 62, telefax Int +46-8-788 16 80.

A welcome is extended to the shareholders to attend the Annual General Meeting.

Stockholm, March 1997

The Board of Directors



## COS AND FINANCE: ASIA-PACIFIC

## NCB unveils Y291bn capital-raising plan

By Gillian Tett in Tokyo

Nippon Credit Bank, the troubled Japanese long-term credit bank, yesterday said it would seek to strengthen its financial position by raising Y290.7bn (\$2.3bn) of new equity capital in the coming weeks.

The announcement, which follows the unveiling of the bank's restructuring plan last week, comes as NCB attempts to calm market fears about the bank's future - in particular, its bad-debt problem.

NCB said a group of commercial banks would purchase Y70bn of new ordinary shares, while it would ask creditor life and non-life insurance companies to purchase Y97bn of ordinary shares - equivalent to about half their outstanding perpetual subordinated loans to NCB.

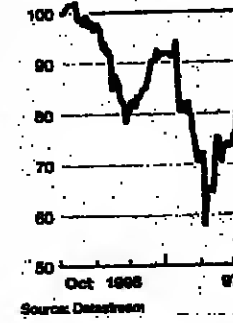
It said a special fund set up by the government to deal with bad loans at failed housing loan groups, or *jusen*, would buy Y80bn of the preferred stock issue and that life and non-life insurers would buy Y43.7bn, which represents one-quarter of their outstanding subordinated loans to NCB.

If it works, the capital injection should be enough to ensure that the bank meets Japan's capital adequacy ratio.

However, NCB declined to indicate which banks had

## NCB

Share price relative to the Nikkei 225 Average



agreed to purchase the shares or to reveal the price of the share offering.

Consequently, some analysts suspect that the new offerings will in effect require that other Japanese financial institutions subsidise the bank, in line with the long-standing Japanese "convo" tradition.

Mr Paul Heaton, of Deutsche Morgan Grenfell in Tokyo, said: "I suspect that existing shareholders will lose out substantially."

NCB is due to issue its results at the end of May and at the shareholders' meeting planned for June. As a result, the coming weeks are likely to show whether the bank can win enough credibility in the markets to push its plans through.

As NCB is one of Japan's largest 20 banks, they will

also indicate what policy the ministry of finance will adopt towards Japan's troubled banking sector.

NCB has also said it would welcome foreign tie-ups. The bank insists that its restructuring plans, which will close overseas branches and which have forced the bankruptcy of three non-bank affiliates, will enable it to carve out a niche on the domestic market.

However, analysts question whether this would be feasible, particularly since the ministry of finance announced earlier this week that city banks would soon be able to enter the debenture business, which has traditionally been the main focus for long-term credit banks such as NCB.

Meanwhile, Mitsubishi Trust, the largest of Japan's trust banks, yesterday said the bankruptcy of NCB's affiliates and losses on its own equity portfolio reduce its profits for the 1996 fiscal year when they are announced next month.

The bank now expects to unveil an unconsolidated pre-tax profit of Y78bn, compared with the Y130bn forecast in January.

The move follows a flood of reductions in profit forecasts by Japan's 20 largest banks in recent days, primarily because stock market weakness has eroded unrealised equity gains while bad loans have mounted.

## Maybank buys 60% holding in PNB subsidiary

By Justin Marozzi in Manila

Philippine National Bank, the country's second-largest, has sold 60 per cent of its PNB Republic Bank subsidiary to Maybank, of Malaysia.

The sale for 880m pesos (\$38m) comes five years after PNB bought the bank, which has now been in the red for three consecutive years.

PNB Republic had liabilities of 3bn pesos to the Central Bank, which PNB will continue to absorb.

PNB has been servicing the debt with annual payments of 25m-30m pesos.

With the sale of the subsidiary, PNB will establish an escrow account with the Central Bank of between 150m pesos and a maximum of 50 per cent of profit generated by the sale.

The sale of the majority stake in PNB Republic continues PNB's restructuring programme and the disposal of non-performing assets as the bank enters its second year as a privatised entity.

In January PNB reported a disappointing 17 per cent fall in profits to 1.71bn pesos.

Analysts are looking for a 20 per cent increase in first-quarter earnings to about 400m pesos when the bank reports later this month.

For Maybank, Malaysia's biggest banking group with total assets of around M394.2bn (US\$23bn), the move ties in with its attempt to grow in the region and establish a significant presence in the expanding Philippine retail banking market.

"This extension is part of Maybank's objectives to meet the needs of our customers, particularly Malaysian customers who are increasingly establishing trade ties and investing abroad," said Mr Mohammed Basir Ahmad, Maybank chairman.

With a network of 60 branches - 24 of which are in Metro Manila - PNB Republic provides a convenient entry into the local market.

Ten foreign banks were granted licences in 1994 with the liberalisation of the domestic banking industry, and it is considered unlikely another wave will be allowed in within 18 months. Foreign banks are also restricted to six branches.

"Clearly the attraction for Maybank is the ready-made branch network and the additional benefit of an indirect route to a commercial banking licence which is not directly available now," said Mr Chris Hunt, head of research at W. I. Carr in Manila.

## ASIA-PACIFIC NEWS DIGEST

## Daiwa Securities in Vietnam deal

Vietnam's largest commercial bank, Vietcombank, has signed a memorandum of understanding with Daiwa Securities, of Japan, to set up the country's first joint venture securities business.

Vietnam does not yet have a stock market but officials have said the country hopes to launch one in about three years. Hanoi has said it will allow foreign joint ventures in stock broking but has yet to decide what size of equity stakes foreigners will have.

Vietcombank said yesterday that Daiwa had been talking to the bank since 1992 about establishing a foothold in a Vietnamese securities business. Daiwa Securities yesterday opened a representative office in the Vietnamese capital. Last year, the group advised on a \$30m loan syndication to another Vietnamese bank.

Mr Koji Yoneyama, senior managing director of the company's international division, said the focus of Daiwa's business would be on helping Vietnam prepare companies for listing on an eventual bourse, including the privatisation of state-owned companies.

The opening of a stock market in Vietnam has been stalled owing to a lack of international-standard accounting procedures and the fact that few state-owned companies are healthy enough to warrant listing. Also, the communist-run country's private sector is tiny.

However, last year Hanoi set up a securities commission to oversee the setting up of an exchange, planned for the southern commercial hub of Ho Chi Minh City. The commission would later be involved in regulating the exchange.

Jeremy Grant, Hanoi

## Sharp invests Y15bn in LCDs

Sharp, the Japanese electronics maker, is investing Y15bn (\$120m) in a new facility in western Japan to manufacture large thin-film transistor (TFT) liquid crystal display panels.

The investment by the world's largest producer of LCD panels will increase Sharp's manufacturing capacity by 150,000 panels a month when they come on stream in the spring of next year, lifting Sharp's total manufacturing capacity of TFT LCD screens to 360,000 by the end of next year.

The rapid pace of investment in TFT LCD screens is based on expectations that demand will rise significantly, as they are used increasingly for PC monitors.

Sharp expects demand for large-format TFT LCD screens of 12.1-inches and above to be particularly buoyant. It believes the market for these products will grow 4.5 times the 1996 level to 12.5m units, while overall sales of LCD panels are expected to more than double to Y1,500bn.

Screens using LCD are thinner than those using cathode ray tubes. Strong demand for the large LCD panels has come particularly from PC makers, which have seen growing sales of desktop PCs with LCD screens rather than cathode ray tubes.

Michio Nakamoto, Tokyo

## Highlands Pacific plans issue

Highlands Pacific, the Australian mining group, is in negotiations to secure underwriting for a planned A\$150m (US\$128m) equity issue. The newly-formed company is attempting to raise the money to buy out some assets of the former Highlands Gold mining group, which was taken over by Canada's Placer Dome.

The Canadian miner was interested primarily in Highlands's 25 per cent equity stake in Papua New Guinea's big Pongara gold mine. It agreed to sell on the other assets to the new company, mainly a 60 per cent interest in the Ramu nickel project and the 86 per cent-owned Frieda River copper-gold project, both of which are also in PNG. Highlands Pacific would pay Placer A\$107m and take on A\$33m of debt, with the remaining funds raised forming working capital.

PNG institutions had said they would take about 60 per cent of the issue.

Nikki Tett, Sydney

## New chairman at HK bank

The Bank of East Asia, the Hong Kong banking group, yesterday announced that Mr David Li will take over as chairman from today, following the retirement of Mr Li Fook-wo.

Mr David Li, currently deputy chairman, has been in charge of day-to-day running of the bank since his appointment as chief executive in 1988.

Mr Li said he did not believe his appointment would lead to any shift in strategy, which has emphasised expansion in Hong Kong and on the mainland.

Like the rest of the sector, the Bank of East Asia has enjoyed strong profit growth over the past few years on the back of rising demand for loans and economic recovery.

John Riddings, Hong Kong



## COMPANIES AND FINANCE: UK

Industry leader achieves 10% advance to £750m despite competition and price deflation

## Tesco addresses fears of price war

By Peggy Hollinger

Tesco, the UK's largest supermarket group, yesterday sought to dampen anxiety over a renewed price war in the food sector by indicating that it expected to hold margins steady over the next year.

Mr David Reid, Tesco's finance director, said competition and price deflation remained so intense that food retailers would be reluctant to increase pressure further with a price war. His comments came as

Tesco reported a 10 per cent jump in annual pre-tax profits to £750m (£1.18bn).

"To start reducing margins in that environment would take a pretty brave move," he said. "Food retailers need to maintain margins this year, and I suspect they will. We are all looking at the same profit and loss accounts."

His comments helped reassure the market that Tesco would not start a price war in reaction to renewed competition from Kwik Save. The discount chain is

launching a cheaper own label range later this month. However, analysts remained sceptical that Tesco, which is the industry leader with about 14 per cent of the £34bn market, would not use its strength to fight back. "Tesco will do whatever the prevailing wind requires them to do," said one.

Food retailers have been one of the worst performing sectors since the beginning of the year, lagging the market by almost 9 per cent. The shares have been hit

by a profit warning from J Sainsbury and Sainsbury's announcement in February of a severe slowdown in price inflation.

While Tesco yesterday reiterated that price inflation in the food sector had slowed from 3.5 per cent to about 1 per cent, it was confident this would improve from the second half of this year. Petrol prices had stabilised after a price war last year which had cut 0.3 percentage points off the operating margin at a cost of about £35m.

Current like-for-like sales were about 6 per cent ahead, against an industry average of about 2.5 per cent. Mr Reid said Tesco had budgeted for full-year growth of about 4.5 per cent.

The company reported a 15 per cent increase in overall sales to £14.98bn for the year to February 23.

Mr Reid was confident the recent £840m acquisition from Associated British Foods of the three Irish supermarket chains Quinnsworth, Crazy Prices and Stewarts would provide

returns of between 13 and 15 per cent over the next three to four years.

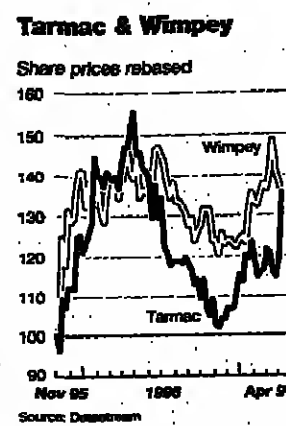
However, he emphasised that there remained substantial growth in the UK, with a further 28 stores to be opened this year, compared with 32 last time. Tesco planned to cut costs by about £100m in the supply chain over the next four years, by working more closely with manufacturers. Earnings rose 7.3 per cent to 23.5p.

Lex, Page 16

## LEX COMMENT

## Tarmac

Amid all the housing market euphoria, Tarmac looked to have drawn the short straw last year by swapping its housing assets for Wimpey's construction business. But yesterday's better than expected Tarmac results suggest such a conclusion may be premature. Pre-tax profits were depressed by a £65m restructuring charge, but with the cycle clearly running in Tarmac's favour the 12 per cent rise in profits from continuing businesses is the more indicative trend.



The key issue will be the performance of the UK building materials market. Solid volume growth looks set to continue, and should help Tarmac push through price increases. Last year prices rose even while volumes fell - evidence of the improved price environment following sector rationalisation. Treeds in the first quarter suggest Tarmac has a good chance this year of getting the 5-8 per cent price increase it wants to stick. With a 1 per cent increase adding around £4m to pre-tax profits, the benefits could be enormous.

Given the travails of recent years, this is welcome news. But it is also the least that can be expected. Tarmac's return on capital of 9 per cent is still well below its weighted average cost of capital of 13.5 per cent. If this gap is to be closed, more restructuring will be necessary. The North American aggregates business deserves particular attention - £480m of net assets generating less than £30m in profit, close to the top of the cycle, is hardly the stuff of champions.

## Tarmac builds on confident outlook

By Andrew Taylor, Construction Correspondent

Shares in Tarmac, one of Britain's biggest building materials and construction groups, jumped yesterday on the back of a confident trading statement and better-than-expected 1996 profits.

The economic tide appears to be running in Tarmac's favour some 17 months after announcing the highest upheaval in its history, involving swapping its housebuilding operations for the quarrying and construction interests of rival George Wimpey.

The deal, announced in November 1995, took until the following March to complete. Ever since, the market has been pondering which of the two companies got the best of the deal.

On the 1996 results, the verdict ought to rest with Wimpey, which six weeks ago announced pre-tax profits doubled to £31.5m. Tarmac, by comparison, increased pre-tax profits at continuing businesses by 12 per cent to £75.5m (£120m). After exceptional charges of £65m (£46.8m) to cover restructuring, pre-tax profits halved to £10.5m (£20.5m).

This year the group should gain from rising UK construction markets and enjoy a full 12 months' saving of £40m, achieved after cutting more than 1,500 jobs.



Many roads to travel: Neville Simms said millennium projects were now beginning to flow

Tarmac's shares, which had already outperformed the building materials sector by 4 per cent since the swap was announced, rose a further 11p yesterday to 115p. Wimpey, meanwhile, has underperformed the construction sector by 20 per

cent, as it has struggled to take full advantage of the housing market recovery.

Market conditions have been more difficult for Tarmac, which turned in a resilient performance - particularly as it has traditionally generated up to half its

building materials sales from road building and maintenance. This proportion has dropped to 35 per cent as public spending on roads has been cut.

UK building materials profits rose last year by almost 11 per cent to £34.4m,

with price increases of 2.5 per cent for crushed rock, sand and gravel, coated stone and ready-mix concrete offsetting falls in sales volumes of 5-15 per cent.

Restructuring of the aggregates industry has reduced competitive pressures in the sector, enabling companies to raise prices even in a bad year.

Mr Neville Simms, Tarmac's chief executive, said millennium projects and work from the government's private finance initiative were beginning to flow through. "There may be a hiatus in placing contracts during the election, but I would not expect the recent improvement to be upset by whichever party forms the next government."

Aggregates companies have announced price rises this spring of 5-8 per cent. Volume sales of concrete blocks, heavily used in housebuilding, have increased by 20-25 per cent compared with a depressed first quarter in 1996.

Margins on construction contracting also improved last year from 0.9 to 1.4 per cent. Construction profits rose to £15.9m (£12.2m), despite a £4.7m loss (£4m profit) in the professional services division.

The North American building materials business increased profits 27 per cent to £28.3m.

## Citizens in \$57m BNH buy

Citizens Financial, the US retail banking subsidiary of Royal Bank of Scotland and Bank of Ireland, is to pay \$57m cash to acquire BNH Bancshares, a commercial bank in Connecticut, writes David Blackwell.

BNH is the parent of the Bank of New Haven, which has about \$350m of assets and operates from 11 branches. The price being paid by Citizens represents about 2.2 times the bank's book value.

The deal marks the 11th acquisition by Citizens in the last five years. It takes the group's interest in Connecticut to 41 branches and almost \$2bn of assets, and improves the commercial business mix.

Royal Bank owns 76.5 per cent of Citizens while Bank of Ireland has 23.5 per cent.

Citizens is already the leading bank in both Rhode Island and New Hampshire. But the group has been seeking in-fill acquisitions in Massachusetts and Connecticut.

It now has 251 branches throughout New England and assets of \$1.6bn, and is planning to expand its assets to \$20bn by the turn of the century. Last November it paid \$87m cash for Grove Bank of Boston.

## Expanding Oasis advances 42%

By Christopher Price

Oasis Stores, the women's wear group, increased the size of its chain by almost a third last year with pre-tax profits rising 42 per cent to £15.6m (£24.8m).

The rise in outlets from 82 to 108 was matched by a similar increase in turnover, to £81.6m.

Like-for-like sales for the year to January 25 rose 12 per cent. During the first two months of the current year sales advanced 22 per cent, with like-for-like sales up 7 per cent.

Five new stores were opened in the UK during March. However, Mr Michael

Bennett, chairman, said the retail market had become "a little overheated" and he would not forecast how many other stores the company would open this year.

Sales from Oasis's five Irish stores rose by a quarter to £5m. The 27 other overseas outlets, in Germany, Abu Dhabi, Saudi Arabia, Taiwan and Hong Kong, contributed £3.78m in sales. A store in Iceland has opened recently.

Capital expenditure was unchanged at £5.9m, with a similar amount earmarked for this year.

Net cash rose from £7.7m to £13.1m.

## Strength through expertise

NEW ISSUE

This announcement appears as a matter of record only

MARCH 1997

£150,000,000

## THE BOC GROUP

## The BOC Group plc

(Incorporated in England with limited liability under the Companies Acts 1862 to 1983 registered number 22096)

7¼ per cent. Notes due 2002

HSBC Markets

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Goldman Sachs International

J.P. Morgan Securities Ltd.

NatWest Markets





**Anglo American Platinum Corporation Limited** (Amplats)  
**Rustenburg Platinum Holdings Limited** (Rustenburg)  
**Potgietersrust Platinums Limited** (PP Rust)  
 (All companies incorporated in the Republic of South Africa)

#### RESULTS OF CAPITALISATION SHARES AWARDS AND RIGHTS OF ELECTION TO RECEIVE INTERIM CASH DIVIDENDS

The rights of election to receive interim cash dividends instead of the awards of capitalisation shares were made to shareholders registered at the close of business on Friday, 28 February 1997. Details relating to each company are set out below. The new shares will be listed on the Johannesburg Stock Exchange from the commencement of business on Wednesday, 9 April 1997 and, where applicable, on the London Stock Exchange as soon as practicable. Share certificates for capitalisation shares and cheques in respect of the interim dividends and fractional payments will be posted to shareholders on Wednesday, 9 April 1997.

#### Anglo American Platinum Reg. No. 00 02548 06

Capitalisation shares were awarded on the basis of 1,409,632 shares for every 100 existing shares held. Elections were received for an interim cash dividend in respect of 47,359,008 shares. Accordingly, the interim cash dividend of 40 cents per share has been declared on those shares and 1,844,355 new shares have been allotted in terms of the capitalisation share award. Following the issue of the capitalisation shares the issued share capital of Amplats will consist of 180,042,837 ordinary shares of 5 cents each.

#### Rustenburg Platinum Reg. No. 00 2452 06

Capitalisation shares were awarded on the basis of 0,739,628 shares for every 100 existing shares held. Elections were received for an interim cash dividend in respect of 16,376,482 shares. Accordingly, the interim cash dividend of 50 cents per share has been declared on those shares and 851,071 new shares have been allotted in terms of the capitalisation share award. Following the issue of the capitalisation shares the issued share capital of Rustenburg will consist of 132,294,974 ordinary shares of 10 cents each.

#### Potgietersrust Platinums Reg. No. 01 08534 06

Capitalisation shares were awarded on the basis of 1,091,034 shares for every 100 existing shares held. Elections were received for an interim cash dividend in respect of 20,728,684 shares. Accordingly, the interim cash dividend of 28 cents per share has been declared on those shares and 1,176,785 new shares have been allotted in terms of the capitalisation share award. Following the issue of the capitalisation shares the issued share capital of PP Rust will consist of 129,763,372 ordinary shares of 2.5 cents each.

Johannesburg  
 9 April 1997

#### FIVE ARROWS GLOBAL FUND

20, Boulevard Emmanuel Servais, L-2535 Luxembourg  
 R.C. Luxembourg B 40 619

#### NOTICE TO THE SHAREHOLDERS

Notice is hereby given that the Annual General Meeting of the shareholders of FIVE ARROWS GLOBAL FUND will be held at the Registered Office of the Company on 30 April 1997 at 10.00 a.m.

#### AGENDA

- Approval of the Report of the Board of Directors and the Auditor's Report.
- Approval of the financial statements for the fiscal year ending on 31 December 1996.
- Allocation of the net result.
- Re-election of the co-opted as Director of Mr Christopher RIGG in replacement of Mr Raymond HOOD, and the appointment of Mr William RAMSAY as Director.
- Discharge of the outgoing Directors and the Auditor from their duties for the year ending on 31 December 1996.
- Appointment of the Directors and the Auditor of the Company:
  - Re-election of the outgoing Directors.
  - Appointment as Directors of Mr Christopher RIGG and Mr William RAMSAY.
  - Re-election of the Auditor.
- Any other business.

Resolutions on the above-mentioned Agenda will require no quorum and the resolutions will be passed by a simple majority of the shares present or represented at the meeting.

A shareholder may act at any meeting by proxy.

On behalf of the Company,  
**BANQUE DE GESTION EDMOND DE ROTHSCHILD**  
 LUXEMBOURG  
 Société Anonyme  
 20, boulevard Emmanuel Servais  
 L-2535 LUXEMBOURG

#### SCA SOCIETE GENERALE

FRF 300 000 000  
 REVERSE FLOATING  
 RATE NOTES DUE  
 APRIL 2003  
 ISIN CODE: XS9041992784

For the period April 07, 1997 to July 07, 1997

the new rate has been fixed at 11.13282 % p.a.

Next payment date: July 07, 1997  
 Coupon is: 14

Amount: FRF 281.41 for the denomination of FRF 100 000  
 FRF 2 814.13 for the denomination of FRF 100 000  
 FRF 28 141.30 for the denomination of FRF 1 000 000

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#### Appointments Advertising

appears in the UK edition every Monday, Wednesday & Thursday and in the International edition every Friday.

For further information please contact:  
**Toby Finden-Crofts**  
 +44 0171 873 4027



#### Humberside Magistrates' Courts: Financial Adviser

To be published under the Restricted procedure section for Services

- Awarding Authority: East Riding of Yorkshire Council, County Hall, Beverley, East Riding of Yorkshire HU17 9BA, Tel: 01482 884873, Fax: 01482 884003. Contact: Nigel Pearson, Director of Law and Administration.

Category of service and description, CPC reference number

CPV: [74141000, 751112000]

Financial and Fiscal Services: CPC 91112

The Awarding Authority wishes to appoint financial advisers to provide financial services to the Awarding Authority in connection with the procurement and operation of serviced courthouses accommodation suitable for use by the Magistrates' Court Committee under the UK Government's Private Finance Initiative. The Project is likely to include the provision of serviced accommodation and facilities management involving new and/or refurbished courthouses. The financial advisers must provide financial services at all states and on all financial aspects of the Project from inception to the letting of the contract.

3. Delivery to: As in 1.

4. a) Reserved for a particular profession: Reserved for suitably experienced professional staff able to demonstrate relevant experience and expertise.

b) Law, regulations or administrative provision: English Law.

5. Division into lots: No.

6. Number of Service Providers which will be invited to tender: Not predetermined.

7. Variants: Not permitted.

8. Duration of contract: Expected to be up to three years.

9. Legal form in case of group bidders: Joint and several liability.

10. a) N/A

b) Final date for receipt of requests to participate: Applications in the form of a completed questionnaire must be returned by 19 May 1997.

c) Address: See 1. Ask for Jayne Dale.

d) Language: English.

11. Final Date for Despatch of Invitations to tender: Expected to be 9 June 1997.

12. Deposits and guarantees: Professional indemnity insurance of £5m for any one incident or series of incidents extending over 10 years beyond the end of the contract.

13. Qualifications: Tenderers seeking inclusion on the select list will be required to complete a questionnaire designed to furnish the Awarding Authority with information and details necessary for an appraisal of the economic and financial standing, ability and technical capacity required of the financial adviser. Such information will include:

- bank references
- three years audited accounts
- details of similar PFI work undertaken

14. Award criteria: Economically most advantageous bid taking into account in descending order of importance quality, technical merit, price and service delivery.

15. Other information: The Awarding Authority reserves the right not to proceed with the Project at any stage of the tender process. Separate advisers could be appointed for lead/project management, legal and technical services. The Project is subject to the UK Government's Private Finance Initiative and the financial adviser must ensure compliance with all legislative and other requirements.

## COMPANIES AND FINANCE: UK and Ireland

Coal producer confident it can renew agreements with electricity generators

# RJB Mining at top of forecasts

By Jane Martinson

RJB Mining, the UK's largest coal producer, said yesterday it was confident of replacing the bulk of its contracts with the UK generating companies next year, as it announced annual pre-tax profits at the top end of expectations.

The company sells about 85 per cent of its output to electricity generators under long-term contracts which expire next year. Mr Richard

Budge, chief executive, said: "How in heaven's name can anybody import that amount of coal next year? The ports don't exist to take it."

Since the start of the "dash for gas" in 1990, coal's share of the power generation market has fallen from 80 per cent to just under 50 per cent.

RJB has indicated that it expects to sell about 28m tonnes of coal a year to the generators from next March - down from about 33m last

year - at prices 11 per cent lower at about 125p.

The shares rose 12p to 402½p, after a strong rise on Monday, when National Power, RJB's largest customer, agreed to join a feasibility study into clean coal technology.

The deal underlined Mr Budge's confidence about the contracts, in spite of the two sides stressing that there was no direct link. "You don't normally go to bed with somebody you're

not on good terms with, do you?" he said yesterday.

In spite of the upbeat tone of yesterday's results, SBC Warburg, the securities house, reduced its 1996 profit forecasts from £144.5m to a lower-than-consensus £122m after taking a less optimistic view of the contract terms.

Mr Gordon McPhie, RJB finance director, said that the group could invest about £200m in clean coal technology.

Margin improvements and lower interest payment helped the group report a 9 per cent increase in pre-tax profits to £189m (£300.6m).

Turnover fell 10.5 per cent to £1.46bn (£1.51bn) last year as coal sales fell 10 per cent to 37.6m tonnes.

The group said its share of the coal market had risen by almost 1 percentage point to 35 per cent, which had partly offset the impact of coal losing ground in an expanding power market.

## Takeover costs hit Highland

By David Blackwell

Macallan-Glenlivet contributed £5m to first-half profits at Highland Distilleries, producer of Famous Grouse whisky.

Operating profits in the six months to February 28 rose 41 per cent to £18.4m (£30.8m) on sales of £110.1m (£101.8m). But the contribution from Macallan was almost entirely offset by the cost of financing last summer's £180m acquisition. It paid £2m interest in the period, compared with receiving £2.2m. Pre-tax profits were 12 per cent ahead at £24.5m. Robertson & Baxter, an associate, lifted its contribution to £7.1m (£5.9m).

Mr Brian Ivory, chief executive, said Macallan sales in the UK were not as strong as previously because of "mid-winter madness" in pricing and promotional activities on single malts ahead of Christmas. The price of Macallan had been showing a premium of £3 a bottle, instead of being 50p to £1 above the market.

The US continued to be "a tremendous story", with 20 per cent growth in 12, 18, and 25-year-old whiskies. He believed the US whisky market had recovered the prestige and image lost in the discount wars of several years ago.

Voluntas of Famous Grouse fell 3 per cent in the UK, against an overall market decline of 5 per cent. Exports of Famous Grouse were 5 per cent ahead. However, Mr Ivory said the struggle of EC countries to struggle through the Maastricht hoops had had a deflationary effect on consumer spending.



Divining spirit: Brian Ivory saw growth in the US markets

## Jefferson Smurfit tumbles

By Jane Martinson

Jefferson Smurfit, the international paper and packaging group, yesterday warned that low prices would make this year "very difficult", as it reported a 32 per cent fall in annual pre-tax profits to £210m (£311m).

The Dublin-based group blamed overcapacity in the market for a "precipitous" price decline across its markets. Prices for most paper grades fell 30-40 per cent last year.

However, Mr Michael Smurfit, chairman and chief executive, said that prices had bottomed out, and forecast an upturn in the latter half of this year. The chief reason for confidence was evidence that little new capacity was planned for the next two years.

The group renewed its plea to other companies, particularly in the US, not to expand capacity. It blamed US containerboard manufacturers for adding 5.9m tonnes of capacity to the

market in the past three years, twice the increase required by demand.

Mr Dermot Smurfit, joint deputy chairman, said: "We continue to believe that buying, rather than building, is the way this industry should go. We just wish people would listen to us."

Jefferson has a war chest for acquisitions of up to \$1bn, but the group said it was "not a hostile buyer".

Non-cyclical businesses and the strong growth of the Irish economy mitigated the

downturn in Ireland and the UK where sales fell 10 per cent to £564m and profits 30 per cent to £33.9m.

In the rest of Europe sales fell 20 per cent to £1.49bn, while profits dropped 42 per cent to £113m. The worst performance was in the US, where sales fell 7.5 per cent to £1.15bn and profits 57 per cent to £162m. In Latin America profits almost halved to £146.8m on sales down 15 per cent.

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#### RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Brands Hatch	14.3 (10.5)	2.11 (2.01)	10½ (10)	0.5	July 8	0.5	4.5	4.5
Caswell	24.4 (23.2)	0.7124 (0.7397)	8.8 (8.9)	3	June 2	3	2.5	2.24
City Centre Rest	132.8 (111.4)	18.5 (15.5)	8.58 (5.91)	2.05	June 2	1.79	4.5	2.24
City Centre Rest	33.4 (42)	3.9 (4.5)	10.8 (22.81)	2.5	July 2	1.75	4	2.8
Copper (Ireland)	45.5 (47.7)	0.7764 (1.744)	2.1 (8.8)	0.85	July 1	0.85	4	2.8
Development Sites	21 (21.8)	4.51 (2.4)	14.5 (7.1)	1.8	July 3	1.8	2.7	2.4
Dowdell	315.9 (278.9)	26.4 (22.3)	13.61 (11.51)	3.2	July 1	2.6	4.35	3.6
GSE Int	60.2 (57.1)	3.484 (1.71)	4.2 (2.7)	1	June 30	0.5	1.6	1.5
Golden Vale	581 (564)	6.34 (16.57)	3.21 (8.71)	1.8	June 30	1.8	2.28	2.28
Reliance (Ireland)	37.6 (38.1)	4.2 (4.95)	8.18 (10.88)	3.5	June 4	3.25	8.25	8.25
Highland Dist	110.1 (101.8)	24.9 (22.2)	12.5 (12)	2.1	June 2	2	8.3	8.3
ICC	120.3 (97)	13.7 (12.47)	27.8 (25.5)	6	May 30	5	9.3	8
Johnson Fry	33.3 (30.9)	2.44 (2.88)	15.92 (20.7)	2	May 31	2	4	4
Johnson (Ireland)	23.3 (23.5)	0.8614 (0.22)	3.7 (1.3)	1	July 4	0.75	1.5	1.25
Wynoch	14.4 (13)	0.585 (0.0114)	2 (0.2)	1	May 2	1	3.5	3.5
Moorehead	81.7 (61.1)	15.5 (8.74)	19.51 (11.54)	4.9	June 24	3.3	7	3.33
OS	58.2 (54.4)	0.1488 (0.702)	0.39 (1.53)	11	May 23	11	1.56	1.56
RJB Mining	1,305 (1,401)	188.2 (173.1)	78.2 (67.7)	12	May 23	10.5	20	18
Smurfit (Ireland)	2,864 (3,031)	201.1 (320.1)	12.5 (28)	2.7	June 30	2.8	4.2	4
Tarmac	2,684 (2,482)	10.54 (20.34)	0.4 (0.1)	2.5	June 20	2.5	5.5	5.5
Tesco	18,897 (12,084)	750 (875)	24.1 (22.2)	7.1	July 1	6.65	10.35	8.6
Vynora	43.8 (37.3)	4.394 (2.42)	11.9 (7.1)	3.4	June 4	3.1	5	4.7
Yorkdale	22.2 (22.7)	1.81 (3.88)	10.7 (24.3)	5.35	July 1	5.35	8	8

Investment Trusts  
 London & St Lawrence 6 mths to Feb 28 205.79 (192.42) 0.894 (0.834) 2.71 (2.83) 3.12 3.12 3.12 6.24  
 Thompson Drive 402.5 (349) 0.898 (0.311) 4.8 (2.3) 3.8 3.8 3.8 3.8

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*Comparatives for 10 months. %Pro forma. After exceptional charge. After exceptional credit. 10n increased capital. 30n reduced capital. 31n currency. 32n stock. 33n Comparative restated. 34n At August 81.

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#### CONTRACTS & TENDERS

#### Government of the Republic of Lithuania

Invitation for expression of interest for advisors for privatisation of

#### LIETUVOS TELEKOMAS

The Government of Lithuania is intending to privatise national telecommunication company Lietuvos telekomas. The Government's objectives with the privatisation of Lietuvos telekomas are to:

- improve quality of telecommunication services in Lithuania;
- maximise the proceeds of the sale;
- transfer state of art telecommunications technology and
- strengthen competitiveness of Lietuvos telekomas

It is the Government's intention to engage a qualified Privatisation Advisor to prepare and execute privatisation of Lietuvos telekomas in a transparent manner. The PA will be responsible for all activities related to preparation and implementation of transaction but will be not allowed to bid in privatisation.

Expressions of interest to act as the Privatisation Advisor to the Government of Lithuania are requested from firms/consortia that have acted as the Lead Advisor to a government in a sale of telecommunication company.

Prospective firms/consortia may send their expression of interest by 2:00 p.m. local time, Friday, May 9, 1997, along with relevant and detailed documentation demonstrating that they meet the above specified criteria, to:

LAIMA ANDRIKIENE  
 MINISTER OF EUROPEAN AFFAIRS

Gedimino av. 56, LT-2685 Vilnius, Lithuania  
 TEL. (370-2) 626 864; FAX (370-2) 612 178.

NOTE: This Advertisement does not constitute an invitation for potentially interested investors to initiate contacts with the Government of Lithuania.















## COMMODITIES AND AGRICULTURE

# Court ruling hits Russian gold project

By Nikkai Tait in Sydney and Chrystia Freeland in Moscow

Plans for the \$1bn development of Sukhoi Log, thought to be Russia's biggest gold deposit, have been thrown into confusion by a court ruling.

Russia's Supreme Arbitration Court maintained that the 1992 privatisation of the company working the deposit, Lenizoloto, was invalid.

The news was a surprise to Star Mining, the small Australian-listed mining company which has a 54.9 per cent stake in Sukhoi Log. Its shares were suspended on Monday after Star said the implications were still unclear.

Star had hoped to bring Sukhoi Log, which has resources of 31m tonnes, into production with the help of JCI, the South African mining group.

The Australian group's association with the project began in 1992, and two years later the company announced that Lenizoloto's ownership of mining tenements, including the Sukhoi Log deposit, had been confirmed by prime ministerial decree.

However, Star said yesterday that the Supreme Arbitration Court's decision had resulted from an appeal by the procurator-general, and reversed an earlier decision made 14 months ago by the same court.

According to Russian newspaper reports, the court ruled to dissolve Lenizoloto because the manner in which the company was privatised violated Russian law. The court said the biggest violation was the failure to give 51 per cent of the shares to the workers at privileged prices - standard procedure

during privatisation. This judges also ruled that Star acquired a significant stake in the company in an opaque manner which violated Russian rules. The stakes should have been auctioned or sold through public tender, they said.

Star said that "strenuous effects by the company's legal advisers" to clarify reasons for the court's change of heart had been unsuccessful. However, Mr Jon Kelly, an Australian-based director, said all developments were on hold and that the chairman of Lenizoloto had indicated the court's decision meant that the company's finances had been frozen.

Star recently announced plans to participate in a restructuring of Lenizoloto. This would have seen Lenizoloto move the mining licences for the Sukhoi Log deposit to a new company, Sukhoi Log Mining Company, in which it would have held a 51 per cent interest.

The court's ruling could have broader implications for other privatised enterprises in Russia, particularly those in which foreign companies own significant equity. Few Russian privatisations followed the exact rules, which could make thousands of enterprises vulnerable to legal challenges.

The decision also leaves the State Property Fund, the agency responsible for privatisation, with the responsibility of compensating Star for its lost investment. Government officials told reporters they did not know where they would be able to find the money to repay Star.

# Conflict in Zaire raises price of cobalt

By Kenneth Gooding, Mining Correspondent

Cobalt prices in the free market have gained \$5 a pound, or about 25 per cent, to reach \$24 for high grade material in the past month as traders emphasised problems that might emerge from the conflict in Zaire.

However, analysts suggest that there will be no shortage of the material, which is mainly used in the super-alloys from which tur-

bines are made and in rechargeable batteries for portable electronic equipment.

Mr Alan Williamson, analyst at Deutsche Morgan Grenfell, pointed out yesterday that Zaire's cobalt mines had been working more or less normally, in spite of further advances by rebel troops, and he expected no production problems in the country.

He suggested there was likely to be a global cobalt supply surplus of about 600 tonnes this year, follow-

ing a surplus of some 2,000 tonnes last year.

"We expect the price for high grade cobalt to be below \$20 [a pound] this summer," he added.

Zaire produces about 5,000 tonnes of cobalt a year or roughly one fifth of world supply.

While new life has been injected into the cobalt market by demand for high density, rechargeable batteries, which are used for such equipment as portable telephones and laptop computers, analysts say

there is also a great deal of new supply to come into production, often as a by-product from new nickel mines.

Mr Peter Searle of the Resource Strategies consultancy, says: "Whether Zaire develops its proposed projects or not, there is likely to be plenty of cobalt after 2000. There should also be more than enough for the next three or four years from existing and committed supply sources if Gécamines [the state producer in Zaire] contin-

ues production. If it does not, the market will move much closer to balance once again."

In a paper prepared for the Cobalt Development Institute's forthcoming conference, Mr Searle says: "If all the projects that we think are possible materialise, there is likely to be a surplus of cobalt shortly after 2000... and a price of \$6 a pound or even lower is possible." This compares with an average long-term price from 1973 - excluding a spike in 1978 - of \$11.

# Rain lifts cost of Alumbra

By Nikkai Tait

Torrential rain has pushed up the cost of the large Alumbra copper-gold mining project in Argentina to between \$1.05bn and \$1.1bn, an increase of 20 per cent on previous estimates. Previous forecasts, made in July last year, put the cost at \$900m.

However, Australia's MIM Holdings, which holds a 50 per cent interest in the project and is the operator, confirmed that it was still expecting basic operations to start in the third quarter of the current year, "ahead of the original October contract schedule". The first concentrate shipment is expected in the fourth quarter.

MIM said the summer rains, the second heaviest on record, had hampered the

building of the pipeline through which the concentrate will flow.

"Flash-flooding has exposed lengths of the pipeline in some places and restricted access for remedial work," it explained. Up to \$70m of extra costs may be incurred to guard against a similar situation once the pipeline is in use and parts may be re-routed.

Alumbra takes in five separate projects. Apart from the mine in Catamarca province, there is a processing plant and lead loading facility near Tucuman; a port facility near Rosario; a 190km power line; and the 240km pipeline to the processing plant.

The other investors to Alumbra are Canada's Rio Algom and Australia's North



Flooding has hampered building of the concentrate pipeline

group - both with 25 per cent.

The mine is expected to produce around 150,000 tonnes of copper a year, and

640,000 ounces of gold over a 20-year life. It will be one of the world's 10 largest copper mines and the biggest gold producer in South America.

# Fall forecast in Indian jute crop

By Kunal Bose in Calcutta

India, the world's largest producer of jute, will see its crop fall by 10-15 per cent during the 1997-98 season (July to June) compared with a bumper harvest of nearly 10m bales in the current season.

The Indian Jute Mills Association said the "initial crop estimate for the next

season is not causing the industry any concern since the opening stocks will be a very comfortable 2m bales. Moreover, there are now no restrictions on the import of jute from Bangladesh, which always has a large export surplus."

However the fall in the price of TD-5, the Indian benchmark variety of jute, below Rs1,000 a quintal may

dissuade many growers from committing all their land to jute in the next season.

"In the low-lying areas of Assam and West Bengal, the farmers have no option but to grow jute. But in the other areas, there will be some transfer of land to paddy, oilseeds and vegetables," said Mr Shankar Ladia, spokesman for the Jute Balers Association.

Bangladesh expects to harvest another bumper crop of around 5m bales in 1997-98. According to trade officials, Bangladesh will raise exports to nearly 1.5m bales in the previous season.

China has emerged as the single largest market for jute from Bangladesh. There is also increased demand from the US and Europe.

# Cocoa suffers further dip

By Gary Mead and Kenneth Gooding

The commodity worst hit in Monday's across-the-board price falls, cocoa, dipped further on the London International Financial Futures Exchange yesterday, with light trading seeing the May future close at \$272 a tonne, \$22 down from Monday's close of \$294. Cocoa reached a low of \$270 earlier in the day.

In New York, mid-day dealing on the Coffee, Sugar and Cocoa Exchange saw the same cautious mood prevail with the May future down \$10 a tonne to \$1,388 and July \$7 lower at \$1,429.

Heavy selling of cocoa by investment funds on Monday in both London and New York - the CSCE reported yesterday that Monday saw a daily record of 30,678 lots traded - left both markets in a relatively subdued mood. Expected heavy sales failed to materialise, and specialists attributed what activity there was to bargain-hunters.

Coffee had an equally quiet day in London, with the robusta May future slipping just \$5 on the day, to \$1,570 a tonne, after having traded between \$1,567 and \$1,581.

On the International Petroleum Exchange, Brent oil futures for May broke through \$18 a barrel soon after Nymex opened for business in the US, reaching \$18.03 in London by late afternoon.

Later trading saw the London price retreat to \$17.88, with traders expecting further declines later, depending on current stock figures due to be released by the American Petroleum Institute after close of business in the US.

London Metal Exchange prices stabilised after the recent investment fund selling dried up. But the markets remained nervous as many traders expected the funds would return with sell orders in the next few days. Nevertheless, analysts remained upbeat.

Macquarie Bank said: "All the indicators point to a continuing sustainable recovery in demand, offering the prospect of further price improvements in zinc, nickel and aluminium later in the year."

MARKET WAREHOUSE STOCKS (As at Thursday's close)

Aluminium	-2,875	to 544,575
Aluminium alloy	-200	to 71,840
Copper	-4,475	to 146,735
Lead	+1,025	to 157,875
Nickel	+150	to 14,555
Zinc	-1,425	to 144,025
Tin	-30	to 10,095

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Cash	3 mths
Close	1547.5-45.5	1582-43
Previous	1550-1	1585-6
High/Low	1548	1584/1575
AM Official	1546-47	1578-79
Kerb close	1546-47	1582.5-53.0
Open int.	272,671	
Total daily turnover	86,329	

## ALUMINIUM ALLOY (\$ per tonne)

	Cash	3 mths
Close	1440-45	1470-74
Previous	1445-50	1485-90
High/Low	1440-45	1470-74
AM Official	1442-44	1472-74
Kerb close	1442-44	1470-74
Open int.	5,796	
Total daily turnover	1,880	

## LEAD (\$ per tonne)

	Cash	3 mths
Close	643.5-49.5	650.5-51.5
Previous	640-50	650-51
High/Low	632/651.5	650/649
AM Official	651.5-52.0	653-54
Kerb close	651.5-52.0	653-54
Open int.	40,009	
Total daily turnover	14,620	

## NICKEL (\$ per tonne)

	Cash	3 mths
Close	7185-205	7310-15
Previous	7175-85	7290-95
High/Low	7210	7300/7290
AM Official	7200-10	7300-10
Kerb close	7200-10	7300-10
Open int.	51,363	
Total daily turnover	22,410	

## TIN (\$ per tonne)

	Cash	3 mths
Close	5710-20	5745-50
Previous	5690-85	5730-35
High/Low	5700-20	5730-35
AM Official	5695-70	5730-35
Kerb close	5695-70	5730-35
Open int.	18,922	
Total daily turnover	6,701	

## ZINC, special high grade (\$ per tonne)

	Cash	3 mths
Close	1227-35	1256.5-57.5
Previous	1232-35	1259-60
High/Low	1228	1256.5/1243
AM Official	1228-29	1256.5/1243
Kerb close	1228-29	1256.5/1243
Open int.	88,355	
Total daily turnover	37,272	

## COPPER, grade A (\$ per tonne)

	Cash	3 mths
Close	2231-4	2293-94
Previous	2231-4	2293-94
High/Low	2230/2225	2294/2278
AM Official	2230-27	2293-94
Kerb close	2230-27	2293-94
Open int.	137,680	
Total daily turnover	54,082	

## LME ALUMINIUM C/S ratio: 1.6199

Spot: 1.6223 3 mths: 1.6212 6 mths: 1.6181 9 mths: 1.6153

## HIGH GRADE COPPER COMEX

	Cash	3 mths
Close	108.45	115.00
Previous	108.50	115.00
High/Low	108.45	115.00
AM Official	108.45	115.00
Kerb close	108.45	115.00
Open int.	103.05	
Total daily turnover	11,779	

## PRECIOUS METALS

## LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

	Gold (Tray oz)	Silver (500g)
Close	348.20-348.70	348.20-348.70
Previous	348.20-348.70	348.20-348.70
High/Low	348.20-348.70	348.20-348.70
AM Official	348.20-348.70	348.20-348.70
Kerb close	348.20-348.70	348.20-348.70
Open int.	348.20-348.70	348.20-348.70
Total daily turnover	348.20-348.70	348.20-348.70

## LONDON GOLD LEASING RATES (Vs US\$)

	1 month	3 months	6 months
Close	4.58	4.55	4.55
Previous	4.58	4.55	4.55
High/Low	4.58	4.55	4.55
AM Official	4.58	4.55	4.55
Kerb close	4.58	4.55	4.55
Open int.	4.58	4.55	4.55
Total daily turnover	4.58	4.55	4.55

## SILVER FIB

	500g	1kg
Close	207.45	483.25
Previous	207.45	483.25
High/Low	207.45	483.25
AM Official	207.45	483.25
Kerb close	207.45	483.25
Open int.	207.45	483.25
Total daily turnover	207.45	483.25

## GOLD OILS

	500g	1kg
Close	349-51	215-218
Previous	349-51	215-218
High/Low	349-51	215-218
AM Official	349-51	215-218
Kerb close	349-51	215-218
Open int.	349-51	215-218
Total daily turnover	349-51	215-218

## UNLEADED GASOLINE

	500g	1kg
Close	61.40	61.40
Previous	61.40	61.40
High/Low	61.40	61.40
AM Official	61.40	61.40
Kerb close	61.40	61.40
Open int.	61.40	61.40
Total daily turnover	61.40	61.40

## NATURAL GAS NYMEX (10,000 mmscf)

	Cash	3 mths
Close	1.80	1.80
Previous	1.80	1.80
High/Low	1.80	1.80
AM Official	1.80	1.80
Kerb close	1.80	1.80
Open int.	1.80	1.80
Total daily turnover	1.80	1.80

## NATURAL GAS NYMEX (10,000 mmscf)

	Cash	3 mths
Close	1.80	1.80
Previous	1.80	1.80
High/Low	1.80	1.80
AM Official	1.80	1.80
Kerb close	1.80	1.80
Open int.	1.80	1.80
Total daily turnover	1.80	1.80

## NATURAL GAS NYMEX (10,000 mmscf)

	Cash	3 mths
Close	1.80	1.80
Previous	1.80	1.80
High/Low	1.80	1.80
AM Official	1.80	1.80
Kerb close	1.80	1.80
Open int.	1.80	1.80
Total daily turnover	1.80	1.80

## NATURAL GAS NYMEX (10,000 mmscf)

	Cash	3 mths
Close	1.80	1.80
Previous	1.80	1.80
High/Low	1.80	1.80
AM Official	1.80	1.80
Kerb close	1.80	1.80
Open int.	1.80	1.80
Total daily turnover	1.80	1.80

## NATURAL GAS NYMEX (10,000 mmscf)

	Cash	3 mths
Close	1.80	1.80
Previous	1.80	1.80
High/Low	1.80	1.80
AM Official	1.80	1.80
Kerb close	1.80	1.80
Open int.	1.80	1.80
Total daily turnover	1.80	1.80

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz; \$/troy oz)

	Cash	3 mths
Close	348.20	348.20
Previous	348.20	348.20
High/Low	348.20	348.20
AM Official	348.20	348.20
Kerb close	348.20	348.20
Open int.	348.20	348.20
Total daily turnover	348.20	348.20

## PLATINUM NYMEX (500 Troy oz; \$/troy oz)

	Cash	3 mths
Close	361.5	361.5
Previous	361.5	361.5
High/Low	361.5	361.5
AM Official	361.5	361.5
Kerb close	361.5	361.5
Open int.	361.5	361.5
Total daily turnover	361.5	361.5

## PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

	Cash	3 mths
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**FT MANAGED FUNDS SERVICE**

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### Offshore Insurances and Other Funds

[illegible][illegible][illegible][illegible]

Global Asset Management - Cont'd.

基金

[illegible]

9862.54	956.53	-	-	Unit Care Cost Apr 1	9562.55
Net Fund Lhd		-	-	O' Higgins Asset Management	
7195.86		-	-	Mutuoscore MOIST	012370.54
		-	-	LIM Asia Special Fund INC	
		-	-	MAR Feb 28	370.23

-	Mex Auto Mar/Apr 6	\$18.07			a Domestic auto or truck insures
-	Banc Europe W/O Apr 4	\$17.90			b Periodic premium installments plan,
-	Gov High Mar/Apr A Age 7	\$22.50		8.73%	c Single premium insurance.
-	Cow High Mar/Apr A Age 7	\$22.19		9.73%	d Designated as a UCITS (Understandings for Collective

Bar News Inc. 1st 47	\$20.87	5/27	23	Investment in Transwestern Securities
Bar News Inc. 2nd 47	\$20.87	5/27	23	Offered 20% of all expenses except agent's commission
Bar News Inc. Open 1st 47	\$15.97			Provision of 2nd 47
Bar News Inc. Open 2nd 47	\$15.97			10. Gateway group
Bar News Inc. Open 3rd 47	\$15.97			11. Gateway group
Bar News Inc. Open 4th 47	\$15.97			12. Gateway group
Bar News Inc. Open 5th 47	\$15.97			13. Gateway group
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Bar News Inc. Open 19th 47	\$15.97			27. Gateway group
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**ANN - Cont**

[illegible]

Thomas Potts	18	15	25.2	0.5
Tom Haskins	27	21	2.10	-

[illegible]

CPC USS	17	14	17	17
Choon Maritimo USS	17	14	17	17
Chrysler USS	17	14	17	17

[illegible]

Echo Bay	2851	43	2851	5937
Gulf Dr	440	13	440	724
Harbor	23	1	23	125

Company	Price	52 week high	52 week low	Vol	P/E
Barclays Bank	250 1/2	250 1/2	240 1/2	10 1/2	10 1/2
British Airways	240 1/2	240 1/2	230 1/2	10 1/2	10 1/2
British Telecom	230 1/2	230 1/2	220 1/2	10 1/2	10 1/2
British Petroleum	220 1/2	220 1/2	210 1/2	10 1/2	10 1/2
British Overseas Airways	210 1/2	210 1/2	200 1/2	10 1/2	10 1/2
British Airways	200 1/2	200 1/2	190 1/2	10 1/2	10 1/2
British Airways	190 1/2	190 1/2	180 1/2	10 1/2	10 1/2
British Airways	180 1/2	180 1/2	170 1/2	10 1/2	10 1/2
British Airways	170 1/2	170 1/2	160 1/2	10 1/2	10 1/2
British Airways	160 1/2	160 1/2	150 1/2	10 1/2	10 1/2
British Airways	150 1/2	150 1/2	140 1/2	10 1/2	10 1/2
British Airways	140 1/2	140 1/2	130 1/2	10 1/2	10 1/2
British Airways	130 1/2	130 1/2	120 1/2	10 1/2	10 1/2
British Airways	120 1/2	120 1/2	110 1/2	10 1/2	10 1/2
British Airways	110 1/2	110 1/2	100 1/2	10 1/2	10 1/2
British Airways	100 1/2	100 1/2	90 1/2	10 1/2	10 1/2
British Airways	90 1/2	90 1/2	80 1/2	10 1/2	10 1/2
British Airways	80 1/2	80 1/2	70 1/2	10 1/2	10 1/2
British Airways	70 1/2	70 1/2	60 1/2	10 1/2	10 1/2
British Airways	60 1/2	60 1/2	50 1/2	10 1/2	10 1/2
British Airways	50 1/2	50 1/2	40 1/2	10 1/2	10 1/2
British Airways	40 1/2	40 1/2	30 1/2	10 1/2	10 1/2
British Airways	30 1/2	30 1/2	20 1/2	10 1/2	10 1/2
British Airways	20 1/2	20 1/2	10 1/2	10 1/2	10 1/2
British Airways	10 1/2	10 1/2	0 1/2	10 1/2	10 1/2

Symbols referring to dividend status appear in the notes column

[illegible]

is Figures based on prospectus or other official estimates for 1996-97.

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## LONDON STOCK EXCHANGE

## Interest rate threat overshadows shares

MARKET REPORT  
By Steve Thompson,  
UK Stock Market Editor

The recent burst of enthusiasm for UK stocks ran out of steam yesterday, with the big institutions moving back to the sidelines, seemingly content to wait for the May 1 general election.

Some dealers expressed their surprise at the market's initial reluctance to make further progress, given that Wall Street had continued its good run overnight, moving up 29 points on the Dow Jones Industrial Average, amid a flurry of excitement in the investment banking sector. US bonds

also nudged higher, sustained by the dollar's good performance.

But the US market's sluggish opening yesterday, when it fell over 30 points shortly after trading commenced, before edging off the lowest levels, seemed to confirm London's more cautious view of global market trends.

Worries about the pound's strength, particularly against the D-Mark, eased slightly after a general retreat which saw the Bank of England's sterling index slip 0.3 to 98.1.

The shift in sentiment in the currency took the edge off gilts for much of the morning, removing one of the props from under the equity market. The sector rallied

however, during the lunchtime period but eased again to close little changed on balance.

The FTSE 100 index closed the session a net 2.4 easier at 4,299.3, not far off the day's low, 4,295.8.

There was some comfort for investors in the second line stocks, where the FTSE 250, which had lagged the senior index during its two-day rise, spent a comfortable session, always in positive territory and finally 0.3 firmer at 4,518.7. The SmallCap index closed 2.1 up at 2,385.4.

Commenting on the day's events, the head dealer at one of the big European securities houses said London has suffered

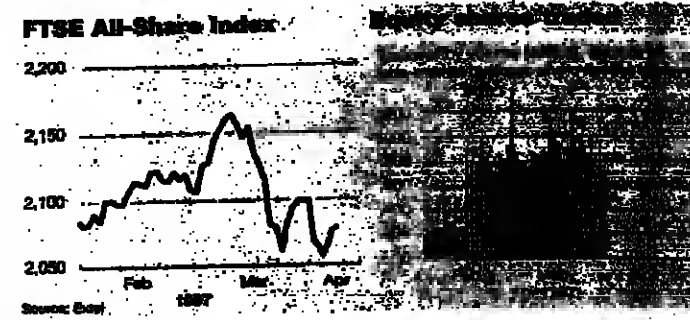
from a general lack of enthusiasm, triggered mainly by the threat of more rises in US and UK interest rates in the short and medium-term. "No one in the market can claim to have been overworked today," he said.

The threat of a further increase in US rates - possibly after the next FOMC meeting, scheduled for May 20 - and in UK rates after the first post-election meeting between the new chancellor of the exchequer and the Governor of the Bank of England, will overshadow sentiment for some time, he said.

Turnover remained low, despite hints that a couple of programme trades had impacted on

the market shortly before the close. At the 6pm cutoff turnover was 785m shares, split evenly between FTSE 100 and other stocks.

With the market locked in a tight range over the day it was left to company news items, such as Lasso's drilling success in Pakistan, to provide excitement. Goldman Sachs, the US investment bank, maintained its "underweight" stance on the UK equity market and its 12-month FTSE 100 target of 4,250. It says the UK has the highest risk of an increase in interest rates among European markets and the political risk is of a narrow Labour victory in the general election.



Indices and ratios	FTSE 100	FTSE 250	FTSE 350	FTSE All-Share	FTSE All-Share yield
	4299.3	4518.7	2105.5	2077.19	3.58
	-2.4	+0.3	-0.9	-0.89	3.57
FT 30	2842.4	2136.76	1079.0	1079.0	2.06
FTSE Non-Fin p/e	17.17	17.17	17.17	17.17	17.17
FTSE 100 p/e Jun	17.17	17.17	17.17	17.17	17.17
10 yr Gilt yield	7.55	7.55	7.55	7.55	7.55
Long gilts/yield ratio	2.06	2.06	2.06	2.06	2.06

Best performing sectors	Worst performing sectors
1. Retailers: Food +1.4	1. Media -1.1
2. Chemicals +1.0	2. Electronic & Elec -1.0
3. Tobacco +0.9	3. Leisure & Hotels -0.9
4. Oil Exploration & Prod +0.9	4. Engineering -0.8
5. Textiles & Apparel +0.9	5. Life Assurance -0.8

## FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFTS) C25 per 100 index points (APR)	Open	Sett price	Change	High	Low	Est. vol	Open int.
Jun	4299.0	4292.0	-13.0	4302.0	4275.0	3040	60488
Sep	4310.0	4307.0	-12.0	4315.0	4290.0	200	2943

FTSE 250 INDEX FUTURES (LIFTS) C10 per 100 index points	Open	Sett price	Change	High	Low	Est. vol	Open int.
Jun	4543.0	4543.0	+10.0	4543.0	4543.0	18	4899

FTSE 100 INDEX OPTION (LIFTS) C25 per 100 index points	Open	Sett price	Change	High	Low	Est. vol	Open int.
Jun	4299.0	4292.0	-13.0	4302.0	4275.0	3040	60488
Sep	4310.0	4307.0	-12.0	4315.0	4290.0	200	2943

FTSE 250 INDEX OPTION (LIFTS) C10 per 100 index points	Open	Sett price	Change	High	Low	Est. vol	Open int.
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## US buyer in for Sedgwick

By Peter John, Joel Kibazo  
and Gary Mead

Sedgwick rose as the market spotted that an aggressive US investor has been quietly picking up stock and concluded that changes might be on the horizon.

Oakmark International, a "no-load mutual fund", has bought 800,000 shares in the insurance broker, nudging its non-behaviour interest to above 3.11 per cent. No load mutuals are funds for which investors do not face the usual up-front fee.

Chicago-based Oakmark is managed by Mr David Herro, the fund manager who led the shareholder revolt against Mr Maurice Saatchi, Saatchi & Saatchi's deposed chairman.

Mr Herro has been instrumental in promoting protective investment and there is speculation that his growing profile on the shareholder register could signal pressure for corporate changes.

Analysts said that, like sector stablemate Willis Corron, Sedgwick has been a takeover candidate for some time and, because of recent underperformance, the shares were unusually attractive.

There were also hints that Mr Herro could use the muscle provided by his stake to

prompt a management shake-out after board changes are announced at the annual meeting in three weeks time.

Finally, he might push for a return of shareholder value through a buy-back or special dividend. Sedgwick ended the day up 3 1/4 at 124 1/2p on heavier than normal turnover of 2.7m shares. Willis was up 1 1/4 at 155p.

British Steel was not only the day's worst performer among FTSE 100 constituents, but also the most heavily dealt stock for the second successive session. Volume was 44m shares.

The shares surrendered 7 or 4.39 per cent to 152 1/2p as dealers responded to the latest round of profit downgrades and changes of recommendation for the stock.

Yesterday it was the turn of HSBC James Capel and Merrill Lynch. The latter was said to have halved its 1998 profit expectations to £140m, a move blamed on currency factors. The broker was also believed to be advising clients to "reduce" holdings, having previously rated the stock a "hold".

British Steel has been under a cloud since the first wave of profit downgrades hit the market four weeks ago. Bulls of the stock are hoping a forthcoming analysts' visit to the US will improve sentiment.

BSkyB came down to earth as word whirled round the market that one of the satellite broadcaster's brokers had cut forecasts. BZW reduced its current-year profit estimate by £23m

to £202m, which translated to a 2.5 per cent reduction at the earnings per share level.

Mr Vignesh Padachi, the investment bank's media specialist, said he maintained his forecasts after the interim in February in the hope of some pay-per-view benefits. However, they failed to materialise and he was now moving into line with the market consensus.

Tesco, locked in a long-running supermarket battle with J. Sainsbury, appeared to win a further round yesterday. Its shares gained 1 1/2p, on heavy trading of 27m shares.

Tesco's numbers were in line with expectations. But one broker commented: "The really good news was the company's view that there's now a stabilised margin environment."

Tesco's current financial year has also opened promisingly, with UK sales for its

first four weeks up 10.3 per cent over last year. UBS, Tascos' house broker, increased its current-year forecast for the company from £756m to £805m.

Sainsbury lost 5 to 328p, with one German-owned broker said to be attempting to place a line of 3m shares for much of the day. There were also market rumours that Homebase, its DIY chain, may be losing market share to Kingfisher's B&Q.

But Sainsbury's share price fell 4 1/2p, on heavy trading of 11.2p, on heavy trading of 27m shares.

Lasso attracted support as at least one broker took a brighter view of the oil exploration and production group's prospects following news of a discovery.

ABN Amro Hoare Govett upgraded the stock to "hold" from "sell" after Lasso's

announcement of a new natural gas field.

Lasso said possible reserves of more than 1,000 cubic feet of natural gas had been found in the Kirthar concession in southern Pakistan, which is being explored jointly with Shell Exploration and Pakistan's state-run Oil and Gas Development Corporation. Hoare increased its net asset valuation on Lasso to 197p a share from 185p. The shares gained 11 to 234p.

Defence electronics giant GEC fell 8 to 377p, in trade of 9.8m, on fears in the market that a strategic review currently under way at the UK group is likely to be a disappointment.

The results of the review are set to be announced in July with the group's figures, but one analyst said: "I can't see that there will be much to report, given the recent Thomson situation and yesterday's news from Framatome."

Framatome said that a deal to merge the company with GEC Alsthom, the power engineering group jointly owned by GEC and Alcatel, the main share holder in Framatome, is unlikely.

Fashion retailer Oasis prompted a widespread uptick in the sector, gaining 12 to 398 1/2p, thanks to a 42 per cent profit increase to £15.6m, exceeding expectations of £14m-£15m.

French Connection - which reports its annual results for the year ending January 1997 on 10 April - rose 21 1/2 to 342 1/2p.

Next was up 5 1/4 to 622p and Laura Ashley up 13 to 144 1/2p.

Allied Colloids, a specialty chemicals company, improved 5 to 129p after a buy recommendation from NatWest Securities.

The broker published a big

strategic assessment of the company yesterday. It believes that the company's "premium returns on capital" and leading market position and above market earnings growth all argue for an above market rating.

Hard-hit P&O recovered 11 1/2 to 629p after the company said it had settled a US lawsuit against its Princess Cruises unit.

Two stocks came to the market yesterday. United Overseas Group, which buys and distributes remaindered branded goods, was floated at 50p a share and ended its first day at a 10p premium.

And Sibir Energy, an AIM stock, moved up by Melrose Energy at 12p a share, closed at 157 1/2p.

## LONDON RECENT ISSUES: EQUITIES

Issue	Price	Mid	1997	Low	High	Close	Net	Div.	Gr.	P/E
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-
100 FPA	25.0	100	100	100	100	100	-	-	-	-

† Alternative Investment Market. ‡ Pricing policy. \* Introduction. For a full explanation of all other symbols please refer to The London Share Service notes.

## FT GOLD MINES INDEX

	Apr 7	% chg on day	Apr 4
Gold Mines Index (32)	1694.00	-0.5	1613.28
Regional Indices			
Africa (14)	1909.83	+0.7	1896.48
Asia (12)	1850.86	-0.2	1854.12
South America (12)	1491.37	+1.1	1507.55

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Number of companies. Based US Dollars. Base Value 1980.  
For more information, contact your nearest FTSE office.



FINANCIAL TIMES WEDNESDAY APRIL 9 1997

Highs &amp; Lows shown on a 52 week basis

## WORLD STOCK MARKETS

EUROPE									
AUSTRIA (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
ATX	1,700	1,680	1,690	1,695	+5	1,200	1,700	1,680	1,690
BELGIUM/LUXEMBOURG (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
CEX	3,400	3,380	3,390	3,395	+5	1,200	3,400	3,380	3,390
DENMARK (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
OMX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
FINLAND (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
HEX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
FRANCE (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
CAC	3,400	3,380	3,390	3,395	+5	1,200	3,400	3,380	3,390
GERMANY (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
DAX	3,400	3,380	3,390	3,395	+5	1,200	3,400	3,380	3,390
GREECE (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
ATHEX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
IRELAND (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
ISEQ	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
ITALY (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
FTSEM	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
NETHERLANDS (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
AEX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
NORWAY (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
OSLO	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
POLAND (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
WSE	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
PORTUGAL (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
BVL	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
SPAIN (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
IBEX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
SWEDEN (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
OMX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
SWITZERLAND (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
SIX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
TURKEY (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
BIST	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
UNITED KINGDOM (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
FTSE	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
UNITED STATES (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
DOW	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
AFRICA									
SOUTH AFRICA (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
ALSE	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
ASIA									
HONG KONG (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
HSI	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
JAPAN (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
Nikkei	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
KOREA (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
KOSPI	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
TAIWAN (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
TSE	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
THAILAND (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
SET	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
NEW ZEALAND (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
NZSE	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
AUSTRALIA (Apr 8/9)									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
ASX	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190

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## INDICES

Index	High	Low	Open	Close	Change	Vol	High	Low	Open
Argentine (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Australia (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Brazil (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Canada (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
China (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
France (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Germany (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
India (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Italy (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Japan (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Korea (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Netherlands (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Norway (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Portugal (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Spain (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Sweden (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Switzerland (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Taiwan (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
Thailand (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
UK (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
US (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
World (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190

## INDEX FUTURES

Index	High	Low	Open	Close	Change	Vol	High	Low	Open
US 100 (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
US 300 (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
US 500 (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
US 750 (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190
US 1000 (Apr 8/9)	1,200	1,180	1,190	1,195	+5	1,200	1,200	1,180	1,190

## US INDICES

Dow Jones	Apr 7	Apr 4	Apr 3	1997	Stock completion		
	High <td>Low<td>High<td>Low<td>High<td>Low</td></td></td></td></td>	Low <td>High<td>Low<td>High<td>Low</td></td></td></td>	High <td>Low<td>High<td>Low</td></td></td>	Low <td>High<td>Low</td></td>	High <td>Low</td>	Low	
Industrials	6565.91	6565.07	6477.25	7085.18	6442.49	7085.16	41.28
				(10/21)		(11/19/97)	
Health	101.93	101.93	102.00	100.00	101.83	100.00	1.83
					(10/21)	(11/19/97)	
Transport	2427.38	2440.54	2349.68	2468.98	2222.07	2468.98	246.91
				(10/21)		(11/19/97)	
Utilities	214.64	214.83	213.74	214.66	214.64	213.67	0.97
				(10/21)		(11/19/97)	
DJ Ind. Day's High 6565.91	DOBBE1.57			7085.03	(8757.00)		(Theoretical)
DJ Ind. Day's Low 6477.25	(8827.21)			7085.18	(6442.49)		(Actuals)
Standard and Poor's	750.13	757.50	750.32	819.28	737.21	819.28	82.04
				(10/21)		(11/19/97)	
Industrials	894.31	889.69	879.51	975.58	866.32	975.58	109.27
				(10/21)		(11/19/97)	
Financial	85.27	85.46	85.11	87.95	80.75	87.26	7.11
				(10/21)		(11/19/97)	
NYSE Comp.	400.58	395.02	394.48	407.70	385.53	407.70	22.17
				(10/21)		(11/19/97)	
AMEX Comp.	350.44	355.73	357.82	363.83	358.72	357.82	0.10
				(10/21)		(11/19/97)	
NASDAQ Comp	1251.38	1236.73	1213.75	1388.70	1201.00	1388.70	187.70
				(10/21)		(11/19/97)	
<b>■ RATIOS</b>							
Dow Jones Ind. Div. Yield	1.37	1.69	1.58	Mar 21	1.58	Year ago	2.14
				Mar 25	Mar 19	Year ago	
S & P Ind. Div. yield	1.68	1.77	1.78	1.78	1.88		
S & P Ind. P/E ratio	21.65	22.54	22.38	21.43			
<b>■ NEW YORK ACTIVE STOCKS</b>							
<b>■ TRADING ACTIVITY</b>							
Monday	Stocks traded	Close	Change on	● Volume (million)			
				Apr 7	Apr 4	Apr 3	
Nike Inc B	12,496,200	54 1/4	+1/4	NEW YORK SE	453,420	537,236	498,277
Office Int	12,496,200	14 1/4	+1/4	NEW YORK SE	57,729	57,729	58,077
Delta Air	4,752,710	41 1/4	+1/4	Fair	714	1,023	1,017
Qantas/ATA	4,691,370	39 1/4	+1/4	NYSE			
US Logic	3,932,800	40	+1/4	Issues Traded	3,001	3,282	3,277
Ford Motor	3,354,400	31 1/4	+1/4	Raise	1,721	1,471	88
Arch Chemical	3,769,500	41 1/4	+1/4	Fair	714	1,023	1,017
GTE	3,028,800	44 1/4	Unchanged	805	822	822	
Fairfax Fin	2,028,800	37	+1/4	New Highs	98	33	2
Hewlett Pk	3,930,400	52 1/4	-3/4	New Lows	48	84	84



## NEW YORK STOCK EXCHANGE PRICES

A small image of a Lux soap can, showing the brand name "LUX" in large, bold letters.



## NASDAQ NATIONAL MARKET

[illegible][illegible][illegible]

Company	Bid price	Change	Volume	High	Low	Occupancy	Bid price	Change	Volume	High	Low
Airfracht	US\$2.875	-0.125	2500	8.25	7.875	Expatriate Telecom USA	US\$20.00	-0.125	1500	12.5	9.75
Airbank Systems	US\$1.075		2800	11.75	10.25	Intergalactic	US\$12.125		14800	12.805	10.5
Chemtrac	PH\$17.5		52000	19	17	Margit Internat.	US\$9.5		0	11.275	9
D. Brown & Sons	US\$26.25	-0.125	8	26	26.00	Polych	US\$24.75		0	8.25	4.935



Bank of England  
8 April 1997